AUGUST

BUSY MAN'S

MAGAZINE

of Reviews for Busy Men and Women

Sir William Macdinald and Practical Education

Fitting Young People for Life = Battle

The Outside vs. the

MACLEAN PUBLISHING COMPANY

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HONTREAL TORONTO, WINNIPEG AND LONDON, ENG.

Bullion Office 10 Front St. E Toronto

\$1.00 a year

Twenty Cents a copy



The BUSY MAN'S MAGAZINE

Val XVI

AUGUST 1908



Great Achievements of Men Over Sixty

So Many Wonderful Things Have Been Accomplished by Men of More Than Three Score Years That it is Impossible to Enumerate Them All-Why Should Any One Feel Gloomy at the Approach of Age?

By E. E. Simmers in Manage's Managers.

O LD age is a subject in which we all feel a direct and personal interest, since those of us who are not already old are certain to become so if we go on living. Deep down in his inner consciousness, every human being doubtless hates the thought; and even when in the full tide of youth or in middle life, he feels

at times a cold fear grinning at his heart. as if some one had said: "Wait just a little while, and you will be sitting in the chimney-corner, quite out of the race, quite past the age of all achieve-

ment, and no longer of any use." It is true that modern life is pushing back the period of old age. A man of forty is to-day much younger than was the man of forty a century ago, and a woman of forty is a girl compared with the Puriton dame at two score years. But. none the less we know that old age still waits for us, even though it waits a little longer: and most of us are secretly in dread of it, because we think that it will cripole

our activities

in part responsible, with their melancholy mention of "the star and vellow leaf." It we look upon recorded facts, however, old age need not be either sad or barren of achievement. A man who is sound of mind and body does not reach his full maturity until his fortieth year, just as a woman does not reach her full maturity before the age of thirty. The three decades which succeed the fourth ought, in the case of the normal man, to be the most fruitful ones of all. And this is an assertion of which the truth is amply and even overwhelmingly made clear by history.

Dr. William Osler, in his remarks upon the appulimit of prefutness is said to have declared that a man has done his work at sixty and is thereafter a negligible quantity. It is odd that a physician should set the age of sixty as the terminal of usefulness, when so many of the greatest memhers of his profession, from Hippocrates and Galen down to Abernethy and Lister, both fived and practised with great success for many years beyond that period. And For this widespread notion the poets are this is no more true of medicine than of



Who completed his "History of the United States" at

every other sphere of human activity-war statesmanship, art. literature and science. It is an interesting and instructive thing to look into the later years of some of the long lives among the world's great men. So many wonderful achievements have been accomplished by men of more than threescore that it would be impossible to enumerate them all. Yet it is processary to cite a comparatively full list of illustrious examples, so that no one may be able to decentions to a general rule.

OLD MEN WHO WON BATTLES.

Warfare demands of those who would successfully conduct it both physical and mental nowers of a very high degree. The brain must be at every moment clear and swift in all its processes: the body must be strong enough to withstand exhaustion and fatigue. Both of these requirements were met in the German leader. Johann won Tifly, who, in the Thirty Years' War, headed the forces of the Catholic League Tilly was sixty-one when, in 1620, he buckled on his sword and won the great battle of the White Hill under the walls of Prague. He went on from victory to victory until, at the age of seventy-two, having succeeded Wallenstein in full command of the imperial forces, he stormed the town of Magdeburg.

In "Childe Harold" Byron speaks of-Blind old Dandolo, The octogenerian chief, Byzantium's con-

As a matter of fact, if the histories are right, the gallant Venetian soldier Enrico Dandolo was no less than ninety-aix when he led his mailed hosts to storm the walls

Another instance worth recalling is that of the daring British general. Sir Ralph Abercromby, who at sixty-six directed the expedition of 1801 to Egypt, where he routed the French in the Battle of Alexane dria. Old man though he was, when a bullet struck him in the thigh he made no sign. but cheered his soldiers on till victory was theirs. The Russian fieldmarshal, Kutusoff, was sixty-seven when, in 1812, he led the relentless pursuit of Napoleon's shattered army through the snows of that terrible



TITIAN (TIZIANO VECELLI servisel) Who mainted appropriate in his pinety-math want.



Who is his seventy-third year Commanded the Prundage at Waterley.

upon Dayout and Nev at Smolensk. Of Sir Charles James Napier, Carlyle wrote: "A lyny-eyed fiery man-more of a hero than any modern I have seen in a long time." Nanier was brave to rashness. and inspired by an energy which ill brooked control. He was in his sixtieth year when he took command of the British army in India, and conquered the Province of Sindh. In one fierce battle he harled his force of two thousand men upon a native army of twenty thousand, and literally hewed them down fighting himself in the forefront of the battle; for Nanier was a general of the older type, assailing the enemy emorel in bond. After the war only

ed he served as Governor of the Province

winter, and inflicted a disastrous defeat for several years, quelling the hill tribes and bringing order out of chaos. At sixtysix he was sent out once more to India to out down an insurrection of the Sikhs American military history affords a least two illustrious examples of what old men can do in war. The first of these is General Winfield Scott, who in his sixtyfirst year took command of the American invasion of Mexico, and led the famous march from Very Cree to the capital winning an unbroken series of victories over requendons natural obstacles and against a for who outnumbered his small army three to one. At the outbreak of the Civil War. Scott was commanding general at the age of seventy five. Afflicted with the gout, he

was unable to take the field in person; yet

he worked out a scheme for crushing the Confederacy, at which short-sighted theorists then langhed derisively. Scott was retired, and gave way to younger men; yet in the end the war was actually fought out in accordance with his so-called "anaconda nian." which proved that while the old warrior's body was infirm, his military genius burned brightly to the last.

Scott's rival and fellow soldier, General Zachary Taylor, won almost equal glory in the war with Mexico. He was sixty-two when he fought and won the bloody Battle of Buens Wists over Sonta Anna, pitting his force of fewer than six thousand troops against a well-eminned and disciplined army of twenty-one thousand Mexicans. and shattering it to atoms. At sixty-four he was insugurated President of the United

States.

But it is modern Germany that has offorded the most remarkable instances of laurels won by veteran commanders. When Blucher helped Wellington to crush Napoleon at Waterloo, the Prussian marshal was well on in his seventy-third year, but still as keen and fiery as a youth. At Ligny, two days before, he had been caught in a sweeping charge of the French cavalry; his horse was shot, and fell, rolling over on its rider and leaving him senseless on the ground. He escaped capture only because Nanoleon's troopers did not recognize him in the darkness of evening. Carried off the field, and retreating with his beaten army. the solendid old soldier lost not an atom of his coursee. On the morning of the next day but one, knowing that Wellington's

force had taken up its stand for a pitched



OTTO VON BISMARCK (Myself)





Who was Commanding Onstral of the United States Augy at saventy-fine

saving that he must get into the light if he had to be tied upon his saddle. As the Prussians, moving toward the thunder of the cannon, dragged their artillery over the miry roads, the old man constantly urged them on with: "Forward! Forward! I have given my word to Wellington, and I must keep it!"

An equally conspicuous and more modern example of what may be done in age is found in the career of Helmuth von Moltke, the Danish-born Prussian general. It was not until the sixty-fourth year of his life that Moltke's name was known outside of army circles. Through all those years he had planned and organized for the virtories that were to come when events should have riceped into opportunity. Aided by Count von Roon, himself a man of sixty, he had forged the sharp blade which was to set Prussio at the head of Europe. The first test came when Prossia and Austria massed their armies under Moltke and swept over Denmark in an irresistible tide of bayonets. This was but a small affair, a mere trial of the weapon. Two years later. Prossia faced Austria, and in a seven weeks' campaign Moltke's generalship brought the empire of Franz Tosel to its

Four years later still, Moltke led the



best example is to be found in the French marshal and military engineer, Schastien de Vauban, whose works on fortification have even now two hundred years after his death, a definite value to military theoriere. Vanhan was made a marshal of France at seventy. When he died, at seventy-four, he was busily engaged in writing on economic subjects, and was 'lee first advocate of what has now come to be known as "the single tax." Sir Mark Brunel completed the first tunnel under the Thames at the age of seventy-four. The American,



FIELD-MARSHAL COUNT HELLMUTH VOS

Who at seventy was Clarf German Steatmeist is the war

Richard Gatling, at sixty-eight, invented a sixty-eighth year when there came the new gun-metal and was authorized by Connews that the army sent to South Africa to gress to experiment on new methods of nunish the Boers had failed that Buller had met humiliating defeat at Colenso, and Todlehen the Russian military engineer that Roberts' only son was among the slain. was, it is true, a mere infant of thirty-seven In the emergency, the veteran general was when he devised the fortifications of Sebascalled to the front, where he speedily retopol in the Crimean War: but he was versed the situation. Within a far weeks sixty years of age when, in the war between Kimberley was relieved and Cronje cap-Russia and Turkey, he drew around Pleyna tured, and within a few months Roberts the works which caused the downfall of had swept irresistibly over the yeldt, seatthat famous stronghold. And after the tering the enemy before him and occursing the capitals of both the Boer republics. campaign was over, and peace declared, he

It is told of him that while riding in company with General Buller, in the outskiets of Pretoria, they came upon a fairly high rail fence. "How about taking that fence?" asked

Buller was seven years younger than his chief, yet he replied latter days in retirement. He was in his a "I am too old for that, sir." Whereupon Lord Roberts, setting spurs

to his horse, cleared the fence as neatly as though he were the voungest huntsman in a field at home. Of naval heroes, David Farragut, greatest of American admirals, was pearly sixty-one when he ran his fleet through the fire of the Confederate forts defending the mouth of the Mississippi, and captured

he fought and won his desperate battle with the ironclad ram Tennessee in Mobile Bay. FAMOUS VETERANS OF STATECHARD

The statesmen who became noted in their One famous instance was that of Benjamin Franklin, who was in his seventy-first year when he arrived in Paris as the first American ambassador to the court of France. Seventy-seven when he helped to negotiate the treaty that secured our mational independence, minister at Paris until his seventy-ninth year, and after his return to his own country serving in various nublic capacities, surely Franklin proved that a man may be of use when he is past sixty. John Onincy Adams at the age of sixtufour, having been defeated for re-election to the Presidency, returned to Washington as a member of the House of Representa-

tives. He served there, and served well, into his eight-first year, being fatally stricken while sitting at his dealy in the Capitol.



England has had no "boy premier" since Piet. The Duke of Wellington was Prime Minister at sixty-one, and held a Cabinet nortfolio at seventy-seven. Of his thirteen successors to the present day, all but three held office beyond sixty, all but five beyond seventy, and two-Palmerston and Gladstone -beyond their eightieth year. Palmerston dying in harness two days before his eighty-first birthday, and Gladstone retiring, still vigorous at eighty-four.

Gladstone's career was parallel in some ways, and strongly contrasted in others. to that of Bismsrck. For nearly a third of a century, beginning nine years before that day in 1871 when he proclaimed Willism I as German Emperor in the Palace of Versailles, the Prussian statesman carried a tremendous load of cares, "playing high," as he once remarked, "with other people's money" He was forty-seven when he became Premier of Prussia; he was seventy-five when young William II, deprived him of the Chancellorship; and throughout that long period he had held the helm of State without a single interval

Two other famous veterans were Louis Adolphe Thiers, President of France, and Francesco Crisni, Premier of Italy, Both these men held the reins of Government in their seventy-seventh year, and Crispi was a member of the Italian Parliament in his

seventy-ninth The turbulent nolitical atmosphere of Haiti can hardly be regarded as conducive to longevity, but Nord Alexis, the present



Who did some of his best work after he was reventy.

autocrat of that dusky republic, is understood to be minety years old: and that he is still a man of visor seems to be sufficiently occured by the highly unpleasant experiences of those who have dared to chalence his authority. The history of the Papacy is full of

scoofs that old age need not be a period of weakness. Take, for instance, the last three names on the list of pontiffs-those of Pius IX., who died in his eighty-sixth year, after a life full of strife and stress till near its end; of Leo XIII., who lived to his ninety-fourth year, physically frail, but intellectually powerful; and the present Pope, who at seventy-three promises to rival the longevity of his two famous predecessors.

FAMOUS VETERANS OF LITERATURE

Philosophers and writers have often lived to achieve great things in their old age. Plato was more than seventy when he wrote his great work on the "Laws" and when he died, at eighty, he was still

the inspiration of the Academy which he had founded forty years before Sophoeles the Athenian dramatist, was eighty at the time of his last contest; and in the



served foresome time as Governor of the

since Wellington-Lord Roberts, whom

Kinling has made widely known under his

army sobriquet of "Bobs." After forty

years' service in India. Roberts had eone

home to England, apparently to spend his

Still living is Britain's greatest general

casting cannon

consucred districts

preceding thirty-two years he had won the crisis principle in his rivals no less than viverity times. The Italian post, Petraceb, a wroce much lowely were after he was alony, or cervantes was easy-seven when he pre-by-less than the pre-by-l

continued productiveness in fold age is that of voltaire. This preat Frenchman, from the age of story-four smill he was more than the story of the s

Another life filled to the brim with rich Me



ALFRED, LORD TENNYSON (stop stys)
Was write upon of his first postry in his list year.

creativeness was that of Goethe. To the very end of his eighty-two years, he preserved his youthfulness of spirit, kept hold of all his varied interests, and made of Weimar a famous literary landmark. It was only just before his death that he finished the second part of "Faust."

Carlie was almost seventy when he fin-

Carlyle was almost seventy when he finished his monumental history of Frederick the Great. Victor Hugo was seventy-six when he completed his "Historie d'un crime," and when he dick, at eighty-three, he was engaged upon a tragedy, working with all the energy of vouch.

Two of Browning's most vigorous volumes of wree were published after he was seventy-five, and I empyone wrote continuous, with intel sage of failing power, up to his dash at eighty-firee. Intak Walten, Angler, published his "Life of Biolog Sanderson" at eighty-fire, and Walter Sanger Lander his "Iteriori Islys" at eighty-eight. Nor should mention be emitted of the great John Walley, who preached, taught and wrote hill just before his death to be the standard wrote hill just before his death Swidderme, at leavest one, has lately Swidderme, at seventy-one, has lately Swidderme, at seventy-one, has lately

completed a new poetic drains. George Meredith, who recently celebrated his eightieth birthday, and Tolstoy, who will reach the same mile-stone in August, are also distinguished instances of mental fertility in old age. Amony playwrights and actors must be

mentioned the name of Charles Macddin, who lived to his hundredth year, and who at ninety not only wrote "The Man of the World," but appeared in it himself, creating the difficult part of Sir Pertinax Macsycophiant.

Of Americans there are William Cullen

Of Americans there are William Colles Bryant, who at sevenly-six finished his reasolation of the "Odynasy"; Emerson, who bectured with ancess when he was under the property of the property o

volume "Heartsease and Rue," but he also



BENJAMIN PRANKLIN (spei-spei)
Who at seventy-seven Negolisted the Trenty with France that necessed American independence.

served his country most effectively as Minister to England Later, after his return to America, he did some of his best work as a fecturer and an essayist. Washington Irving finished his "Life of Washington" at seventy-six, and Odiver

Washington Irving fmuhed his "Life of Washington" at seventy-six, and Oklver Wendfell Holmes published his "Over the Teacupe" at eighty-one. But perhaps the most remarkable case in American hierary annals is that of John Bigelow, who in his ninety-first year is still the active bend of the New York Public Library, and who has just finished his work as the hiographer of Samuel J. Tilden by publishing two vol-

Guinot, the French historian, was a busy

statesman until he was past sixty. Having

fallen from power when Louis Philippe was dethroned, he turned to historical writing as a task for his old age, and devoted twenty-six years to it, working at his "History of France" till just before his death, at cishty-six

at eighty-stars, perty years since Emile Cullif its menty of France in the bat days of the Second Empire, told his countrymen, on the outbread of war with Prusia, that he drew the sweed "with a light heart." Many people who still remember that unlooky phrase do not leave that Offlivier is still alive, and working sways, in his eightythird year, at a bodly history of the great that a large of the star of the star of the star I remedit was Raules, whose new methods of treating historical materials mark an epoch in that field, was past eighty when he began the publication of his most ambitious work, the "Weltgeschichte," and he reached the ninth volume before he laid down his pen. Theodor Monansen produced some of

his best work after sixty, and long after that time he was an active worker in varicess liberal movements. He was a member of the Prussian Parliament until he was sixty-five, and secretary of the Berlin Academy of Sciences until he was seventycicht.

The state of the s

Herbert Spencer was forty when he announced his intention of writing a aeries of books covering the whole field of philosophy. Though humpered by ill-health and lack of means, he purtured his self-appointed task for more than forty years, completing it just before his death. Only a volume of reminiscences, which he undertook as a relaxation from his more serious work, was left unfinished when he died in

his eighty-fourth year.

FAMORIS VETERANS OF SCIENCE Science affords many illustrious names to swell the list of veterans. Galileo, who formulated the correct theory of the earth's motion, was sixty-nine when his bigoted persecutors forced him to shinne the truths he had announced; yet the fire of his genius would not die. At seventy-two he wrote an important work on the new sciences; and a year later, just before blindness sealed his eves, he made a valuable telescopie discovery in the sohere of lunar phenomena. Even when all was dark to him, the old man toiled on unwearied, thinking out the apolication of the pendulum to clock-work and through his secretary, carrying on an extensive scientific correspondence.

Sir Isaac Newton was made president of the Royal Society in his later years, a long time after he had watched the apple drop and had discovered gravitation. He was sixty when he took the office, he was eighty-four when death made him give it up; and throughout the period of his tenure he was constantly at work for the advancement of science.

The French zoologist, Lemarck, the fountion of organic rootstom, died at eighty-five after a life of hard work and high thinking. His monumenta, "Histoire Naturelle" was place, the French astronomier, wrote his treatise the "Meanings Celette" between the ages of fifty and seventy-six. Buffoo heart publishment of his great book on natural history when he was accepted to his seventeen the seventeen the seventeen the hall sixed seventeen volumes and was pre-

Alexander von Humboldt, the German naturalist, who lived to be almost minety, was seventy-five when the first part of his Komma' appeared, and be continued to work at the book until just before his decidined to work at the book until just before his deciding the purchased an estate upon the Hudson, and settled down to write. There he completed his "Bilds of America", and still later, with the assistance of his soos and the settlement of the settlement of the control of the control

Michael Farinday, the English physicists, did some of his best work not very long before his death at seventy-five, even though a form and all body were then failing. Lonis mind and body were then failing. Lonis and the second of the second

servicions of natural periodendenta. Juriata are proverbially long-lived is. Juriata are proverbially long-lived is. But a proposed to the periodental proposed to the periodental proposed the figuration of the periodental proposed the king and maintained the supremeacy of the law, even though he was imprinced in the Tower as a punishment for his obtimacy, the periodental proposed the supremeacy of the periodental proposed the periodental prop





dom and profound knowledge, to frame the Perition of Rights-couragrous in old age as in his youth. John Marshall, probably the most famous of all our American inrists, presided over the Supreme Court of the United States until his death at the age of seventy-nine. Instice Stephen Field remained on the bench to his eighty-second year, and our present Chief Justice is past

seventy-five FAMOUS VETERANS OF ART.

Among artists, musicians as a rule have not lived and worked so long as painters. ver there are exceptions in the ranks of the composers. There was Handel, whose masterpiece, the "Messiah," was written when he was not quite sixty, being finished in the incredibly short space of twenty-three days. The oratorio of "Judas Maccahaeus" was produced when he was sixty-two, and "Jephthah" when he was sixty-seven. Even when, a lettle later, blindness came upon him, he continued to compose and to perform in public. Bach, the fountain-head of German music, labored unceasingly until his death at the age of sixty-five. He was dictating the last notes of the chorale, "When We Are is the Depths of Need."

when he felt that his end was near. He sold his secretary to change the inscription to "Herewith I Come Refore Thy Throne": and so died working

To name a few more of the veterans of music. Rossini composed his "Messe Solenpelle" at seventy-two, and Meyerbeer his master-work, "L'Africaine," at the same age. Verdi finished his "Otello" at seventyfour, his "Falstaff" at eighty, and was still composing at eighty-five. Auber's opera-"Le Reve d'Amour," was produced at

eighty-seven. It is wonderful that the art of painting which requires the steadiest of hands and the surest of eyes, should have among its great masters so many who have worked until an advanced age. There was old Giovanni Bellini, the founder of that school of Venetian colorists to which Titian and Giorgione are assigned. Bellini lived to be almost ninety, and painted to the end. His later work is characterized by more freedom of truth and by a deeper warmth of color, if anything, than that of his earlier

But, of course, all other names are dim beside that of Michelangelo, who left his impress not only upon painting, but upon sculpture, architecture, and all the kindred arts. When Michelangelo was sixty, he had done what might well have been con-



WILLIAM CULLEN BRYANT (margin) Who at sevent walls finalled his translation of the "Odycory."

GREAT ACHIEVEMENTS OF MEN OVER SIXTY tect, was just sixty-four when he designed Greenwich Hospital At seventy-seven be made the plans for Marlborough House, and at eighty for the towers on the west front of Westminster Abbey. Two NOTABLE CENTENARIANS.



HERRERT SPENCER (decrees Who at eighty completed his great series of

sidered a full measure of work, yet Poor Paul III, sent for him to complete the decorations of the Sistine Chanel in the Vatican. He was seventy-one when he finished the task: and his frescoes, including the mighty one of the "Last Judgment," on the immense altar-wall, stand to tell succeeding generations what an old man can do. But further things this old man did, for in his seventy-second year he was appointed chief architect of St. Peter's, a post which he held through the reigns of five Popes. Even longer than he did the painter Titian live and work, being in his himdredth year, when, stricken by the plague, he laid down his brush. Titian was seventy. when the Emperor Charles V. summoned him to Augsburg, where he painted his wonderful characterization of that great but gloomy ruler-the conestrian portrait in

One of the most striking instances of activity extending over a very long life is to he found in Manuel Garcia, Garcia died two years ago at the extraordinary age of one hundred and one. He had been a profound student of voice-production, and had established several throries which are now generally accepted. He had taught and trained some of the great singers of the nast century, and he was the inventor of the laryngoscope, an instrument of great importance to surgeons and specialists. To the last year of his life he retained a remarkable measure of physical and mental activity.

Another notable centenarian was Michel Eugene Chevreul, the French chemist, who published an important scientific treatise at ninety-two, and who was busy with pen and microscope until his one hundred and third year.

Occasionally in the past some pretender has arisen to assert that he had found the elixir of life, the magic liquid which would enable men to live forever. There have always been many eager hands to seize the flask, and yet it is doubtful it many men woeld really care to remain upon this earth forever. There is something almost annalling in the thought of an existence lasting much beyond the natural term of tourscore years, though we all long to have that span filled full with whatever work may be allosted to us here. The true life is like a sentence in the mouth of a good speaker, well-rounded and carrying on its theme until the end, then closing with a clear-cut period, and not trailing off into ineffectual sounds. The records of the race show myriads of such lives; only a very few of them have been cited here. Why, then, should one feel gloomy at the an-



To What Height Will He Climb?

Wasten Churchill has the Makings of a Statesman, Great Opportunity and Infloential Backing—Lack of Poise at a Crucial Morsett May, However, Upset the Osward March of a Career That has Been Full of Incident and Interest.

Br William Stakemore.

T is probably not too much to say that the Rt. Hoe. Winston Churchill occapities a more conspicuous position in the affairs of the Empire than any other man affairs of the Empire than any other man detractors, the latter profouniment. Those things cought to help a young man, and undoubtedly they have helped him, but at must ma fairness be admirted that it is his own personality which has carried him to the front, and that his political score has

I met Winston Churchill in Montreal in the fall of 1902 when he had just returned from South Africa and all the world had been talking of his bravado, and his somewhat sensational escape from Pretoria. I interviewed him at the Windsor Hotel and found him affable, talkative, vivacious, picturesque and ogotistical in all he said and did. The same evening I heard him lecture in the Windsor Hall. Major Pond, the prince of entrepreneurs, was his manager. it is therefore needless to say that the affair was well advertised, rather too well to suit the sober judgment of the man in the street, who read with some amusement, and probably a touch of contempt, that "Winston Churchill, the future Premier of Greet Britain" would lecture on his South African experiences. At 8 o'clock the hall was nucled with probably the most stylish audience which ever assembled in Montreal to hear a lecture or address. About two thirds of those present were ladies and probably three-fourths of the whole andience was in evening dress.

As young Churchill had done literally nothing in South Africa which counted, it is not easy to explain such a fashionable turnout on other than social grounds. I I have no doubt that it was more curiosity to see the son of Lord Randolph and Lady Caurchill than to hear his address which brought fifteen hundred people out. He lounged on the platform, after keeping the audience waiting an unconscionable time in a manner which was either studie.



WINSTON CHURCHILL

ously affected or horrisly bored. For a young man of twenty-seven he had the most blase and indifferent air, he did not attempt ornate delivery or indeed anything more than a "sotto voce," uranimated, desultory talk of himself and his doing. It might fairly be called a rambling description and constant few ideas or concintion of the control of the control of the northing to one's stock of knowledge on South African affairs.

SOURCE ALLEGAR ASSAULTS. Show that as a lecturer he was not more successful elsewhere than in Montreal, and that when the curricular of the public had been grainfed by soving him the great mystery was at an experience of the curricular of the public had been grainfed by the successful has nowed that those who anoraised his

character and ability by these bizarre performances reckoned without their host. A man who with the obvious deficiencies mentioned (to which may fairly be added intolerance of others and contempt for their opinions and feelings) has nevertheless forged his way to the front and so acemitted himself as Under-Secretary for the Colonies, that Mr. Asquith could not leave him out of his Cabinet, must have at least some of the characteristics of greatness. I well remember his father in his carliest Parliamentary days when he was a menther of the Fourth party; it seems almost incredible now to think that so staid and obilosophic a statesman as Mr. Balfour was one of the four. In those days Lord Randolph exhibited all the recklessness audacity, smartness and readiness which characterize his son. Lord Randolph rose to Cabinet rank and might have been Premier. At the time Lord Salisbury took him into the Cabinet it is doubtful if there was a man in noblic life who had so surely cought the public ear and stized the popular imagination. He was almost an orator. which his son will probably never be, and this belos to account for his hold on the

But in view of the recent utterances of Winston it is rather striking to recall the fact that his father's greatest public speech was the one delivered at Newcastle in opposition to Home Rule. At that time Mr.

Gladstone had no more formúsble opponent. Soon after came the collapse, which has never been explained in the press and the whole trath of which cannot be told for many years. But allowing for what is known, it still remains that the erratic trait which manifests itself in every Cherchill had something to do with the "debede." Winsoon Churchill is still young, but he has yet to reveal the attressmalike qualities

has yet to reveal the statesmanlike qualities which his father evinced. His heilfiance has dazzled, but there is no evidence yet that it is other than unerficial. His surrender to Mr. Redmond at the eleventh hour looks far more like expediency than conviction, and the result of the Manchester elections tends to show that that was the construction put upon it by the electors Once on a time Mr. Chamberlain's critics dubbed him "pushful," yet he never possessed half the pertinacity of Winston Churchill, and while I am willing to concede to him intellect industry ambition and extreme pertinacity, his most enthusiastic admirers must admit that he has yet to win his spors as a constructive politi-

It is too early to predict how far he may go, his great opportunity would be to popularize Fiscal Reform, and his port-folio that of the Board of Trade would seem to open the way to this. But the young Minister has never familiarized himself in any special manner with the subject and both his experience and his duties have led him in another direction. He may inherit that natural aptitude for finance which caused his father to gravitate to the Chancellorship of the Exchequer, but if so the public has yet to learn the fact. He has a great opportunity, influential backing, and the splendid traditions of an historic house. He has in bim the makings of a statesman and even those who are the most inclined to resent his peculiarities are willing to concede that if he fails to make good it will not he for lack of ability or opportunity, but because of the persistence of an inherited streak which has been so apt to manifest itself in the Churchill family in lack of

poise and balance, especially when con-

fronted with a crisis

Instances of Proverbial Inconsistency

By Warwick James Price is the Schemian Magazine,

"Consistency is the holosoften of little minds," -- Exercises.

Many hands make light work. Also-Too many cooks spoil the broth.

No jealousy, no love. Though—In jealousy there is more self-love than love. Everything comes to him who waits. But

then—He who would find must seek.

The face is the index of the mind. Yet—A fair skin off covers a grouked soul.

All truths are not to be told. And yet— Tell the truth and shame the devil.

Be sure you are right, then go shead.
Though—Nothing venture, nothing have.
The end justifies the means. But one should

Never do evil that good may come of it.
 Good fortune ever fights on the side of the prudent. And just as truly—Fortune favors

the bold.

Birds of a feather flock together. But how about—Two hirds of new do not keep each

other company.

He who hunts two hares at once will catch
neither. Yet—It is always good to have two

irons in the fire.

The middle path is the safe path. But how shout.—The neutral is soused from shore and

singed from helow.

Finally: A proverh is one man's wit and all
men's wisdom. Though—A formal fool speaks
nought but proverhs.

Education and Business Requirements

Pros and Coas of the Various Kinds of Present Day Instructions Reviewed and Applied to the Young Man who, Having to Make a Living Without Depending on Extraorous Aid, is Left Entirely to his Own Mental Resources to Make Good.

By Gerald Sidery in the Young Man Magazine

W HO does best, from a basiness standpoint—the Public School man; the University educated man; he whose Alma Mater was a private school; the Board School product; or the self-educated man?

man? Taken generally it would be impossible to arrive at any definite decision; that is, if the question were asked, who does best in the world at large; and even when regarded from the basiness basis, unless one makes some qualification as to circumstance, it would be far from an easy task to reason joircially on the matter.

The writer, therefore, in propounding the above query, and after doing so encleavoring to answer it, ventures on stipulating that a particular position shall be assumed—that is, that the hypothetical case taken shall be that of a young man who has no further prospect at the end of his educational career than that of having to depend

without extraneous aid entirely on his own mental resources to "make good." It is well that this prevision should be made perfectly clear. We are going to regard the question entirely from the basiness standpoint (practically excluding the majority of the professions, to follow which it is necessary to presume the possession of means), and by business meaning clerical, wholesale and retail trade, and passing over those trades which call for a longer or shorter term of apprenticeship. We are taking as our illustration the young man or youth who at the close of his school or college days stands facing life with the assure.) knowledge that he has got to fend for himself-ort his own position and make his

own way without influence or money to

assist him.

It is a most curious thing that a fellow placed in the position above defined has a tendency to assume that had he had a better education his prospects would be much brighter. The ex-Public School man who has not spent a time at a University, points to that as his probable stumbling block in the way of success. The Private School product sighs for a past that included at least some time at a Public School; the Board School educated fellow casts glances of envy at the two. The self-educated man, who is probably still educating, in the little time he can spare for vain regrets envies all three. Even the misanthrope, who bas either had none, or evaded education, throws the blame of his non-success on the whole of the educated classes. "Ah, if I'd on'v ha' been to Eton an' 'Arrow an' Hoxford an' Cambridge I'd ha' done well!"

Before, however, the young man indulges in these regretal thoughts, it would be an excellent idea of he were to review thorcoughly the pers and coas of the varied kinds of education. The writer has broadly it for ever to embrace all shades and variations of learning, it would provide the other thought the companies of the companies of the opening that the contract was a superture of the contract of the contract of the opening that no single article would be clustic exought to contain them.

To start at the head of the list and work downwards, let in consider the positiss of the Oxford or Cambridge graduats, who, having obtained his degree, is now facility having obtained his degree, is now facility occurs, we are making the reservation that he has neither means nor influence. He may or may not during his University days have made useful friends, but it will be outside our beauter.

as to admit he has made useful friends (by useful understanding the word as commercially useful, or those able to advance his prospects) would assume influence. So far, then, he is standing on that very excellent base "If I want to get on I must

His scope is very narrow. The professions of medicine, law and any other, that require private means, or, at least, a large sum in hand at the start, are closed to him. The Church without influence does not hold outgrany hopes of preferment-the ministry is obviously in a different class to the Church, but both these are rather outside our subject, which is so far materialistic that we are looking at things from the monetary view. Literature is in many cases a fickle mistress, as also are the arts, even though our young man may be theoretically

His education has been such that an ordinary business career would be like starting his school days again, in the sense that he knows nothing of the problems or usages of business life. In fine, there is practically only one way out if he intends to, or must, immediately make a living. This way is teaching-becoming a schoolmaster. If he has been so fortunate as to have obtained his first class on his "Blue"-in other words, is particularly good at examinations or athletics generally-he may obtain a position starting at about £too a year resident. Of course, regarded as a first salary this sum compares more than favorably with the initial salary he could gain in business proper; but, on the other hand, it is a mistake to compare the two careers in this he has gone up to his University with a scholarship (which is seldom the case) his training, lasting as it has for three or four vears, has cost from £200 to £300 a year. equal to a total amount of from £600 to nearly twice that amount. If therefore his position be looked at as the outcome of the investment of that som, it will readily be seen that had be invested a like sum in some business he might reasonably expect a far larger return than £100 a year, even

unlikely), his prospects do not look over

with residence

gets older his value decreases, just as in the case of the average laborer, and when advancing age precludes his playing football and cricket (as necessary essentials to an undermaster as academic qualifications) he is done for-shelved The above is based on the assumption that the University man is exceptionally brilliant in both learning and athletics. A man with a less successful University career more than from £60 to about £90 per year. The University man who has failed

£150 per year, but it would be exaggerat-

ing to say that he could have to reach

much higher than that. Moreover as he

to obtain even a "pass" degree can reckny on no particular minimum. Perhans £30 might be given as an average, but in some cases it is lower than that. Resides the moor prospect for the schoolmaster who has no money or influence, it should be remembered that he must keen unthe appearance of a gentleman-the outward appearance as well as the manner-in far greater degree than would be necessary in a business position at a like salary. In making the above statements regarding the prospect of the University man, it will be understood that the average individual is meant. It is possible that a gradu-

ship, may obtain a Civil Service clerkship, parhane a first division one indeed - but only a small percentage of the great number of Varsity men attain this distinction. It will be seen from the above (which is not based on imagination, but on simple and incontrovertible facts), that a young man with his own way to make in hankering after the flesh-pots of a Varsity career and assuming that they contain the essence of success, is following what in most cases is a chimera.

ate, even though he fell short of a fellow-

Turning to our next class, what are the prospects of the Public School man? We rays reviewed the University man's chances and therefore will presume that the Public School fellow is on leaving school, about to shift for himself, and not rounding off his education with a period at Oxford or Cambridge.

Again, unless he be able to invest any-The writer ventures, as an old Public School man himself, to assert that the edn-(which is under our prevised conditions. cation given at a Public School, in relation to applifying a youth for business life (with bright. He may possibly obtain in time our specific hypothesis understood), does of the average commercial grammar school. or the private school. The curriculum is based more on the assumption that the wouth will on the starting of his career have influence or means. Otherwise it is impossible to imagine that the powers that be would proceed on the lines they do. Although of late years the modern side of our bir Public Schools is more to the fore than the classical, even then, for our particular young man the education he receives does not help him as a sound average commer-

cial teaching would That the Public School teaches esprit de corps is granted-but it is possible to learn this without going to a Public School. It is no exaggregation to assert that the esperit de coms of the average commercial or private school compares more than favorably with the other

The point is that a Public Schoolbov's education may be said, in view of his after life to be more directed to the bringing our of his physical qualities than his mental development. The proportion of compulsory "games" to school work is, for practical purposes, wrone

Who of the fellows at a Public School is regarded as the one to be emulated? The plodding youth who, realizing that he is now educating himself for future life. makes the most of his opportunities to alsorb knowledge? Certainly not. The "little tin god on wheels" who is a great man at football, a brilliant cricketer, one to whom Fives can offer no secrets, whose running, jumping and other athletic prowess is beyond the reach of criticism: he is the fellow to be followed. Never mind if his mental advancement is such that he is in a form (and nowhere near the top of it either? with hors two and three years his junior. His reputation as an athlete casts such a plamor over his whole personality that little indiscretions such as slacking at work are glossed over-if they are

perceived at all. The reader must not imagine that because the above assertion is made the question of athletics is derided. Not at all. The writer's desire is to point out that the Public School education in its entirety-"games" included—does not fit a man placed as we have prevised, for the work of making a living so well as some of the less

"high-class schools."

and see what happens. The chances are he is smable to put a letter together properly. His writing (this is no wild assertion) is enough to make angels weep. Set him to tot up a column of figures-he confesses that certainly he is a "bit of a rotter at math." (mathematics). If he has been on the modern side of a Public School be will at least have had the chance of learning two foreign languages (whether he took the opportunity more than he was forced to it another matter) in fact modern foreign languages are compulsory. Does he know (save in exceptional cases) how to translate a letter from some foreign corremondent, or to write one to a French or German firm? Far from it. In fact, his native love of his country has always made him view "those beastly foreigners" with such an aversion that, on principle, he has

Take a fellow straight from a Public

School, plant him in some business house,

of service to you. Anything further, he most really be excused. No, the Public School fellow, unless he has made the most of his opportunities (which is a rash thing to assume) is, at all events at the start, like a round peg in a square hole when placed in business. A lot of these on lessing school instead of being sent to college, or pushed into some position or profession or allowed to become men about town, find through unexpected circumstances-family troubles, poternal failure, or the like-they have got to make their own way. And looking back at their school career, with all its successes of being in the first XV., or the first XL, or their sports' records, and then looking forward to the matter of making a living, they kick themselves-metanhorically, of course, it being rather a difficult matter to amly the kirk physically; but, on the whole, the

"no" for "nein" be will be delighted to be

metaphorical one burts more. Altogether, the Public School man is,

under our special circumstances, more to be pitied than envied. The next class embracing the commer-

cial and private school, is certainly more to be congratulated, that is, if the ultimate goal is a business career

An education that is built up with a view to counteracting as far as possible the unexpected turns of fortune, as better in the

THE RUSY MAN'S MAGAZINE

loar run than the teaching that previses a rose-strewn future, or at least a banking account and featherbeds. As to the young man who has had, and made the most of a Board School educaas the Public School or University man-

Flis ideas of success are more modest, and he is able also to set more comfort out of a modest income than would his colleague in the business of "making good," the Public School man or graduate. And he is more built to tough it than the other, who, having been practically wranged in cotton wool during his school days, feels somewhat cold in the thin yest of his measure accomplishments when facing life proper.

Moreover, there is nothing to prevent the Board School man from clumbing mentally higher. There are opportunities galore. If he is inclined to deploye his lack of leave, dom of the other fellows, he can sort out the kind of knowledge that will be useful to him, and ease it without hampering himself with the non-essentials of education. It is no optimistic thing to say that if he wishes to learn a thing, and means to do so, that thing will be accomplished. The corollary In the relation of the latter class we are

of the proposition "I will do it," is "it is dealing with to the first three classes al-

ready dealt with, the delightful joke in Dunch Jone of that master wit's Charles bleens) adapted to the occasion may by the writer's contention that the notition being stated the Board School man is better fitted to get on than the 'Varsity or Public School one. The joke, as far as memory socs, was attached to a drawing of a father rebuking a somewhat puppyish son, "What?" says the father, "you consider office work "infra dig'? In my day it was hin f'r a penny, hin f'r a pound."

There it is, in a nutshell. The higher educated fellow, though aware of his nocessity, looks on the business side of life as "infra dig !" The less highly educated realizes his necessity, and, viewing the matter as "in for a penny in for a pound," puts his head down and goes for it. Even the self-educated man is not so much to be commiserated after all. He has the nieasurable knowledge of difficulties overcome. and so mes forth to further battles.

There is a lot of sense and hope in the reflection on a remark made by a public speaker in Hyde Park (a remark caught by the writer en passant): "What we wants, shouted the speaker, vigorously sawing the air with a dingy fist, "What we wants is more of the three R's, an' less of this 'ere flandoodle." As a well-known character used to say, "The hearin's of that remark

lays in the application of it."

CALLED BACK.

Br A. M. K.

He left the blue bills and the swaving trees, There becate hardened him with rain-how wines. And life heat time to arbuile meladies.

Ret in the gray of life seam be targed. To those far bills where piac-trees swaved a song : And found that peace not of the city throng,

The Outside Versus the Inside Man

The Requirements, Responsibility and Obligations of Those who are at the Back of the Traveler, Parthfulness and Devotion to Duty of the Inside Man Should Earn for Him Larger Demand and Greater Consideration When Depositions are Made or Calculus Insured

By W. A. Porter

ments, oro and con, which are enstomarily used in an ordinary business to carry the point when this subject is discussed. The only reason for argument may possibly lie in the fact that "each unto his own" is a man's business religion always understanding that each man's own particular work is necessarily the hardest and the least appreciated. This idea originated thousands of years ago, and is likely to last for a few more acous. There should be no friction and no misunderstanding between the men who, as traveling salesmen, represent or misrepresent their respective houses. and the men who are empowered to carry out the inside workings and the general policy of these houses, but the fact remains that the trouble, in the majority of cases, does exist and is a constant source of worry to those in charge. A little consideration of the causes of this

SHALL endeavor to condense the argu-

friction may belo some to be more fair in their treatment of each side of the case may make them more able to deal justly with the matter, with a resultant profit to themselves and to their employes. A little patience and mutual education will do wonders to help things along-that is the reason for the appeal in this paper.

As a rule, there are two sources from which the average traveler is created from the works or warehouse in which he has been employed since a youth, and from the ontside that is from some opposition

Taking the case of the former-he has worked for years in an atmosphere of trade terms, nacking and shipping, checking and stock-keeping rush and bustle his constant aim being to arrive on time in the morning

and to get out so much by night-to please "the boss" and to keen from being "docked" for errors in packing or shipping. He to him-a vacancy on the traveling staff occurs and he is saled if he would like to become that ideal of his a Traveler. He wonders why Jones, who is a much better man than he, in every way, is not given the concremity-lones is worth five dollars per week more to his firm than the man selected -and his wonder increases when he is told that Tones is too valrable a man, for the inside, to be put on the road, too good a man to be spared, and yet the offer to the new traveler (for, of course, he accepts) embraces an increase in salary which places him above fones in earning canacity, and this without one single effort or trial, on his part, to show that he is worth one conner, as a salesman to his firm. Is this fair,

inst or even decent? And yet it is done every day, and the sting remains with Jones-"too good" to to receive as much money as his admitted junior and inferior, whom he may be called upon to belo out of many a trouble in days to come-can lones be hinned for cursuse his own energy and antitude, which placed him on too only to be kept where he can rise no higher and to see his funiors step-

ping over his head? Is it an indocement to a man to use his brains to rise "inside" the house when the result of his success may be his downfall in a sense-when he sees the "outside" man suddenly made a little god and while he himself remains just "enod old Jones"

Do employers think of this when old and valued employes leave them for other bouses? Better for them if they would think first, sacrifice a tritle of their own personal comfort and give Iones a chance as good as that of any other employe. The new traveler starts out for his firm misplaced energy-be tries his very best, of course, but he soon learn that in the group of selling be has connectition to meet he becomes the finished product-his mis-

takes have been numerous, but he is a "Trayeler," and he rests content The other source before referred to produces the man procured from a rival house. This man is experienced, knows the goods and may probably know his customers. He must be a good talker and "ioilier" in order to persuade the same customers that the goods which he is now handling are vastly superior to, or even causal to, the goods which he has been extolling for years while in the employ of the other firm. New or

old the traveling salescom court to be a

credit to his house-does he always try to

implicitly as if he were at headquarters-

His firm should be able to trust him as

the amount of his sales, but also to promote the interests of his house by selling goods which produce a profit and by avoiding unnecessary expenditure-the "amount" of the sales is worse than nothing to a firm when the "profit" is gone, unless an unfortunately large stock happens to be on hand. The traveler's sins are many-he carelessly or illegibly writes his orders, causing confusion and worry at the warehouse or factory, he makes occasional mistakes in figuring and then fumes because the house will not support him in his blunders; he lost for a time and then rages become the house eriticizes him sharely for breaking prices-prices which did not reach him owing to his own stunidity in altering his route. before he informed the office; he takes up the cudeols for his customers and writes letters to the firm on a variety of things. trivial and otherwise letters which would seem to emanate from a deadly enemy in-

stead of from a paid servant of the house-

and these letters must be patiently read and

reflected aron and there is the trouble-

may, if not carefully and courteously worded, cause the loss of that customer's trade, and that through no intentional fault of the writer who has no information saw what he finds in the rather incoherent letter of the irascible traveler. The salesman is on the spot, but the inside correspondent is and to be able to conciliate and satisfy a man who is perhaps three hundred miles Again, the traveler is generally very well

who has lodged a complaint with a traveler

satisfied with himself as being wide awake and not easily "gulled," and yet he is the easiest victim in the world to the old, wornout same of "better price from the others." The almost insane easemess with which he rushes in an order at a reduced price "to meet competition" is a strange thing to see -it is a disease with most salesmen, a disease which it seems almost hopeless to try to core. But does the salesman out the blame for reduced profits at the end of the year? Not in nine cases out of ten, for it is the inside man who is held responsible. while the traveler is "our star representative" who sold so many thousands of dollars' worth more than any other salesmanand he never even blushes for shame when his salary is increased. And then the toller of the road, when

business may be slack, must make the sales look well-he books orders for future delivery with a reckless disregard of the possible rise in price of raw material and trusts to the house to curtain him. Buriness exigencies may cause the firm to grudgingly accept the orders, but is that sound policy, and does the salesman or the house gain by it? Once a cutter of prices always a cutter, in this base see. The man who cannot self mods without cutting his prices and without holding out "future delivery" as an indiscement is worse than useless to his emolovers and should be summarily disposed

Now let us consider the opportunities in the hands of the average traveling salesman if he wishes to use them. He has the privilege of meeting, face to face, the customers who patronize his house; he has unlimited opportunities of studying each character and forming his opinion of the way heet suited to address each man; he can force his own personality, to a greater or

\ letter from the office to a customer lesser degree, upon every customer with

whom he may come in contact; he is able to personally investigate most gricyances and to adjust differences; he can examine defective goods and report to his house with a clear idea as to what is wrong or claimed to be wrong, and he can do this without offending the customer or losing his own dignity in the least-he has these opportunities; does he always use them? A successful traveler may make some enemies, but it does not follow that he must make them; he need not be a prince of good

fellows, but he must respect his customers

and he must make them respect him and

his house. A hit of sympathy is never

wasted, but a salesman who talks in a

demogratory manner of his own house, or of

other houses, is a nuisance and abomina-

tion-his word becomes a by-word and his

statements, however big, are given little

thought. Again, a thoughtful salesman

may assist a customer by advising him as

to probable advances in prices and by helpfor him to order accordingly, but it does not follow that he should deliberately throw away his firm's chances of a legitimate profit by taking orders broadcast, in order to swell his sales, when the market on raw material auddenly advances, and his own cleverness should not induce him to take it when himself to reduce prices to costomers because he has had a tin as so the sudden should give his firm the same chance that his customers set, for his salary comes from the house and not from the man who buys As to his troubles there is no doubt-

tempered, exoci-natured, bilmlons, absternious, sports, church elders, saints and sinners. -he has to meet and adapt himself to them all that is he should try to adent himself to all; he has to talk to enraged debtors whom the house has seen fit to don and he has to put off men whose credit has become too shales for his firm to tweet the hea to be polite and attentive to every prosy and meanwing grant who loves to dwell move local church festivals and the fall fairs, and he must burden himself with many wors The "inside" man has upon his shoulders

a responsibility which varies according to the number of duties which lie to his lot. but he generally has to be a combination of a great many different kinds of a man and must be ready, at all times, to assume immediately the duties which every please of his work demands. His greatest trouble is that he is expected to be a first-rate man at almost every class of work common to a warehouse and office and he must constantly inmp from one thing to another without the elightest begitstion and without warning-he is unfortunately endowed with only one brain, but is expected to have two or three heads for each day's use. Office-boy, invoice clerk, salesman, led-

gerkeeper, cashier, accountant, corresponwork of each in order to properly control things-if he fails in the slightest degree. the powers that he are down on him like a shot. If he undertakes more than he is capable of attending to, so that things may work smoothly and then relayes in the old, and his end is quick-he is soon on the He must understand and control his

warehouse, office or factory staff, must

know the combilities of each man his

business iunk-heap.

strong points and his weaknesses, and must so use his knowledge that he may get the best results and at the same time satisfy both his firm and his staff. He must know as much as possible in his correspondence -correspondence conducted with men nine-tenths of whom he has never seen and of whose personal characteristics he has prices are kept both by the inside and the

but the slightest knowledge. outside salesmen, that shipments are made as promptly as possible and that complaints are attended to so as not to offend the firm's curtomers: he must soothe the printed trathe worst of an argument and he must always he notient and fair when a dispute arises with a patron of the house-in short, he ought to be a paragon, which is exactly

what he is not Some days he is harnesed and worried by every amaginable convoluint that the mail. the scienhone or the telegraph can throw at

him-everything will diabolically persist in breedging loose or going wrong. But he must always remember that it is expected of him to answer his correspondence in a courteous and business-like manner and not allow his personal feelings to affect him at

If a traveling salesman be taken ill a substitute is provided, so that the connection may be kept up; and, upon recovery, the regular traveler takes up his work just where he left off. But let the inside man

fall ill, and what hannens? Upon his return he generally finds enough work beaped no for him to make him wish that he had stayed where he was, and he is looked upon as having deliberately made himself ill in order to inconvenience others. If an epidemic strikes the staff he has the unalloyed pleasure of trying to do three or four men's work at the same time, with the result that his own work suffers, and the nowers that he become friend

or torrid, as the occasion seems to warrant, Did anybody ever hear of a firm or an employee hastling around to try to furnish a substitute when an old and trusted inside or office man might be temporarily away from work through illness? He or they

might make a spasmodic effort to have some one "just look over Smith's naners, will you?" but it seems to be always taken for granted that Smith will make things right. never mind how.

How often do employers ever think that the inside man may need money as well as the outside man-that he often has to ensertain customers-that he is denied orivileges which the traveler enjoys, simply because the business of the firm most anpear to be conducted upon strady, strict and

And when sales have been good and the business year has turned out well-when mas holidays at the firm's expense and resales, does it ever occur to the firm or directors that a large portion of those so-called "travelers' sales" comes from the efforts of

Do employers, as a rule, remember that the tact, patience and courtesy of their tation of involved specifications, with the results clearly set down in the finished oncetation, and the following up of these quotations by the correspondent bring to them a great share of their business, a share which they would get without the accident of the traveler's having chanced upon the customer when things were ripe for results? An inside man does all these things as

a matter of course, and has to do them well, or get out-he may make more personal sales than the best traveling salesman employed by his firm and may be an invoice clerk, cost man or correspondent at the same time, but he would never dream of claiming on increased salary because he hannened to sell goods any more than he would ask for more money because his letters bore a more finished style than those

of others or that his clerical work was neater and more quickly done. He must be a combination, and a good combination, of different types, of men, to

be appreciated at all. How often does the head of a firm notice that his office and warehouse are cleaner than they used to be, that his books are cleaner and neater, that his invoices and statements go out more regularly, that the correspondence is brighter and more convincing, that his whole staff is more alert

If he does notice it, does he give a passing thought to the care, the patience and the hard work necessary to produce those results? Does he ever remember that a few years ago his mail was filled with complaints

about had nacking and shipping and his warehouse seemed to have no system or order about it-and does he then reflect that things are different now, everything in its place, all moving smoothly and the complaints reduced to almost nothing? If some passing wonder fills his mind it is generally cone before it has caused him to consider that some man or group of men close to him, in his very office or factory, has evolved this order out of chaos, and in addition to this has bont his travelers to their work, has assisted them to sell their goods, has pointed out possible chances for orders and the right men to see has kent

watch on prices for selling and having, but looked after collections and avoided financial pitfalls, and has done it all without hope of one word of praise or appreciation He generally expects no reward and his expectations are fulfilled-there is no balo

THE OUTSIDE VERSUS THE INSIDE MAN

for him, no fat increase in saves-but he sonable, is the salary of the inside man not knows his work and does it and he has the increased when his work becomes greater satisfaction of feeling and knowing what and his services more valuable to his firm? he has done was good. Others may do the Why is it that the salesman's salary, at the talking, but he does the work, and gets his periodical adjustment of affairs, is adown reward in his own peculiar way. vanced from five to ten dollars per week. The time will surely come when the inif he has done his duty and done it well

side man will be as much appreciated as he and the inside man receives only an addiis now overlooked, and when things have tional dollar or two ner week simply because his work has been also done well and been shaken down to their proper level he his duty performed? will be found where his brains education and energy should long ago have nlated Is it not because most employers are a him-very near the ton little selfish in their thoughts of their own In the meantime his lot would be renimmediate surroundings and convenience

dered happier and his work made easier if the average employer would sometimes use toward him the same consideration that he gives to his traveling salesmen-his work should be recognized, and his salary should be based upon his work and results. and not merely upon length of service. If a traveler increases his sales largely he expects, and sets, an increased salary-

and are short-sighted in looking afor? This may sound somewhat paradoxical, but does it not hit very near to the truth? The inside man's faithfulness and devoreward than he mostly received and I take the liberty of trusting that my remarks may cause a small portion of those who may read this article to think a little more deeply, in future, of how to help and unwhy, in the name of all that is just and recoderstand him.



Does Your Work Drive You?

The Greatest Achievements of the World Have Been Accomplished by Enthusiasts-Will Power Working Parallel With Interest is Tenfold More Rificient Than Will Power Working Counter to Interest - Some Simple Raies.

Sr Dr. Lather H. Gulck in the World's Work Munsaine.

NE of the great contrasts between men is the contrast between those who are interested in, or in love with, their work and those who do it merely from a sense of duty. One class drives the work, while the other class is driven by it. One is full of enthusiasm, and the other of the consciousness of effort and work. These two states of mind can be analyzed, and, to a considerable degree one can choose which attitude one shall have for his life work. When we give attention to anything, we

do so from one of two motives; either the thing possesses some inherent attraction for us-draws us to it; or else we have exerted a deliberate push, as it were, mon our consciousness. If we are hungry, we give attention to a good dinner without the least feeling of effort. In the same spirit we attend to a good novel, once we have "got into the story," or to a charming girl, or to the latest stock reports. In these cases our own conscious part seems merely to let attention have its way: it mes straight to its object and stays. On the other hand, everyone knows how painful and exhausting may be the process of keeping the attention fastened to an object when there is none of this magnetic force in play; where all the control is a matter of moral resolution. It is safe to say that no other form of energyexpenditure is so costly as this. What we are spending here is the most central of our personal forces-will-power; and will-fa-

tique means a letting down of the whole personality to a lower level of efficiency. A friend of mine, who at the age of seventeen was a soldier in the Civil War. sold me of an order once given him to watch a certain hole in a wall, through which it was expected that a Confederate

spy would creep at any minute. He watched there for a whole hour (it seemed like twenty) keeping his eyes riveted on that hole, his gun cocked, every muscle tense, ready to shoot. He said that he did not remember ever having had so fatiguing an experience. He was not disturbed at the idea of shooting a man; he was well enough the attention-strain. He could not look away; he could not let his thought wander an instant. Yet there was nothing to hold him to his duty except will-power-every natural impulse had to be persistently

whipped back. It is interesting to set alongside of this the fact that a man can go hunting through autumn woods from morning till evening, walking like a cat among the dead leaves. ear and eve strained to the last degree, and come home at night actually fresher than when he went out and eager for another day of it. In a case like this, the attention is held just as taut as it was with the man who watched the hole in the wall. But the difference is that, in so far ass will-power has a part to play here, that part is perfectly snontaneous. Attention needs no stays to hold it where it belongs. There is no conflict of opposing forces. Interest works toward the same end as will; they run par-

When will-power must do police service, prodding to duty, it is quick to get tired. You have probably had the experience of trying to "do" some great art collection in a single visit-your only opportunity. For the first hour, or hour and a half, what an uponalified pleasure! Your attention fixes upon each object with a fresh zest; all your perceptions are quick and vivid. Then you

DOES VOUR WORK DRIVE YOUR

approach what might be termed the point of aesthetic saturation. You cannot souk up any more. And now your pilgrimage ceases to be a self-propelled thing Interest serves no longer as a magnet. Indifference rapidly turns into distate, finally into agony, Nothing but sheer will-nower will keep you going the round; and the expenditure of energy increases in a geometrical ratio. How sadly familiar a sight in any of the great European capitals is the harassed, nervous districted face of the typical townist! Whirled at breakneck speed through the world's chief museums, from one master-product of human penius to another, he no longer is in possession of any faculties of true enjoyment or appreciation. It is will-power acting in obedience to some abortive notion of self-improvement, that has brought things to this pass. "Edncation" forsooth! It is dehauching

Certain fatigue-tests performed on

school children, have developed the fact that school room evennastics are the most fatiguing occupation of the school day. They are fatiguing not because they are muscularly exhausting-they are not that -but because they put such a strain upon attention control. The whole secuence of exercises, as ordinarily gone through with, requires the atmost effort of concentration The process has practically no inherent interest for the children-to many of them it is positively distasteful; they act under orders. Attention under orders has its uses, and great ones. We do not much admire a man who has no power of holding his mind to a distasteful subject, for many distasteful subjects may be important. We do not admire a man, who, cannot cheerfully shoulder an unwelcome responsibility when circumstances have brought it to him. This

But whatever trained attention-control may produce in moments of crisis where the only thing to do is to grit one's teeth and go ahead, he the cost what it may (it will be large, that is sure), this is not the mental temper in which the great, monumental achievements of humanity have been brought to pass. Results that are of slow development-withat must be worked for sacrificed for, prayed over-these have other thinks behind them than have discipline of the will. The mood in which an

in emergency.

uncongenial task must be carried through is not one which operates efficiently beyond a certain point. When a man in this mood himself a brilliant exception. The natural comment is: "But how much more brilliant would have been his success if he had only been working at something that he loved?" It is the difference between required

school gymnastics and the playground. Five than can be forced out of children in their exponantics, yet there is a standard of attention set and maintained in a baseball game among boys of fifteen--even younger -more exacting than any teacher would dream of setting up. And the attention here is indefinitely more protracted than in the schoolroom. The fielder who relaxes for one single instant may lose his great chance. His indements must be made with lightning rapidity: in running for a "fly" be strains every fibre of his body-and he must

recover himself in a second and be ready

for the next emergency. The conclusion of the whole matter seems to be that when you do what you effectively than when you do what you don't want to do. The man who drives his work counts for more, succeeds better, than the man who is driven by it. The more carefully one scrutinizes the great achievements of genius, the more clearly one perceives that, for the most part, they have been striven for and was under the inward stimulus of interest-love, ambition, curiosity-not under the prod of duty or necessity and the clobbing of willpower. The big work of the world is being done by the enthusiasts. Will-power workpower must be acquired, must be available ing parallel with interest is tenfold more

efficient than will-power working counter to interest. Think of the great explorers, the error inventors the great composers. the great in any field whatever, and see how the point verifies itself. These men swent forward, aboad of all competitors, like the tidal wave that along certain coasts rushes in from the sea. They were carried over every obstacle by this great, buoyant wave of belief of possionate enthusiasm. They counted no sacrifice too great because of the devotion that they had to the thing aimed at.

The Wooing of the Tutor

How a Rich, Young Nobleman, Reported to Have Gone on a Yachting Expedition, Engaged as Instructor to Two Boys and in This Guise Captured the Affections of a Refined and Assiable Daughter, Whose Stern Parent Forbade Marriage to an Impecuations Upstart.

By Revientt Turner in the Saturday Journal.

OR reasons best known to himself, but with him, and his impression corresponded which you shall learn later. Herbert with that of Mrs. Brackley when she saw

Ford took a situation as holiday tutor. to the son of Mr. Brackley, a substantial Mabel Brackley had an impression of having seen him somewhere before but not merchant whose business was in the city and whose house was in Cancaster Gate remembering where, and feeling she might have been mistaken, she said nothing about The two boys were aged eight and nine, and they were the only offspring of Mr. it. He, at any rate, did not seem to re-

Brackley's second marriage. Refinement member her, for his preeting, though exwent out of his home when prosperity came tremely courteous, was that of a complete in, at the date of that accord marriage, stranger. Miss Mabel Brackley was now nearly "We shan't want you to be always teaching the boys," explained Mrs. Bracktwenty, and far superior to the other inmates of the house, with whom, however, ley, and Ford bowed, relieved that his work she lived on the most amishle terms She felt, nevertheless, that she was not

would not be continuous. "We should like you to take them out for walks, you know. and show them London-the museums and quite one of the family. Her stepmother picture galleries. It improves the mind so had many relations, who were inclined to consider her as an outsider, of little acmuch does it not? And on Sundays you count, and who devoted their attention to can take them to the Zoo. My husband is her little half-brothers. She would not a member through having had a sick have been sorry to have a home which was monkey he once sent to be nursed there. I really her own, and her father realized that want the boys to take a great interest in nait would be a good thing for her. There-

tural history." Ford was not very pleased at hearing poor young men to pay attention to the that he was expected to look after the boys in his hours of recreation, but he merely bowed, and said that certainly the Zoo and vances of a very rich young merchant who museums and nicture palleries were very

had looked on Mabel with a favorable eve-"You have evening clothes, I suppose?"

inquired Mr. Brackley. Ford admitted that he had, · "Then you will dine with us as a rule, Sometimes when we go to the theatre, or

have a dinner-party at which we don't want an extra man, no doubt you won't mind having high tea with the boys. "Certainly not." said Ford.

In the evening the Brackleys saw that not only had Ford dress clothes, but that

they were exceedingly well cut-so well cut, and so well did he look in them, that Brackley remarked on the fact to his wite when they were alone "You see, dear," said Mrs. Brackley with a side glance at her husband's figure, "a young man looks well in anything. Mr. Ford is a well setum smart-looking young man, and I've no doubt that if you were to give him some of your cast-off clothes he would look quite well in them

At that first dinner no one had been present but the members of the family minus the boys, and the rich young man, Mr. Alfred Speedwell, who was expected to marry Mabel Brackley. The young man took rather a dislike to Ford until his host, somewhat ostentatiously, referred to his position in the house as rutor.

When the conversation got on to stocks and shares (in which neither the women nor Ford took any part), Brackley apologived humorously to Ford for the tonic. admitting that he realized it must be all Greek to him "Greek to the tutor-ha, ha!" he added.

pleased with his little jest. Then, thinking that perhaps he was not very gracious, he went on: "But you are lucky, young man, in not having to trouble about investments. Times are bad, and the stock markets are almost as difficult to understand as a woman-and as fluctuating, eh, my dear?" And he looked at his daughter

Mabel shivered slightly, and gave Ford a glance which seemed half an apology for her father's wit Speedwell however found the joke excellent, and laughed long

The next morning Ford commenced his work with the hove. Fortunately there was no one to witness his efforts as tutor, for they were hardly calculated to inspire confidence in him. People would have said that whatever his prospect might be as a writer-and everyone (it is said) can and

does write nowadays-he certainly had but little gift for teaching The boys soon discovered this, and plied him with questions which bored him to answer even when he was able to give an

answer at all. When he was quite stumped he got over the difficulty by telling them. rather sharply, to get on with their work. The truth was that Ford had forgotten most of his school learning. English history was vague in his mind. When Jack,

Elizabeth's decease, Ford simply realized that he didn't know it to within thirty. years, and with the stern eye of the boy on him he daren't consult a book. So he contented himself by saving that his business was to ask operations, and riposted by requesting to know the date of the wreck of the Sounish Armada. That point having been settled with great alacrity, he proceeded to give the boys quite a useful account of the progress in ship-making from that day to this

the eldest, asked him the date of Oween

So little did his learnings impress the boys that they were inclined to conclude that he wasn't much of a fellow, and by way of stating their opinion they made him an apple-pie bed. Their joke, however, told rather heavily against them, and when Ford discovered it at a somewhat advanced hour of the night, he dashed off to the boys room, woke them from pleasant alumbers. hauled them from their beds, and insisted on their re-making his for him. The sleepy little creatures did the best

they could, and Ford professed himself content, though when they had gone be had to give the finishing touches to their work before he was comfortable. But he judged rightly that there would be no more apple-sie beds for him and when he Isosphed at them the next morning instead of pulling a long face, they gave up their intention of complaining to their father. and voted the tutor a good sort

From that time they became friends. When the first Sunday came, and Mrs. Brackley suggested that he should take the boys to the Zoo. Ford proposed that Miss Brackley should accompany them. Somewhat to the steumother's surprise, Mabel at once fell in with the idea, though she was not, as a rule, very keen to accompany her little brothers. Brackley was quite pleased when he heard that his daughter was one of the natural history party, but began to be a little uneasy when Alfred Speedwell wondered why Miss Brackley had gone to

the Zoo with "that fellow. Indeed, Speedwell and Ford did not get on. Ford said no deference to the very rich young man, and Speedwell was quite unable to score off him. He thought the tutor a stuck-up prig, and said that if his

were Oxford manners he was glad he had never gone there, but had gone into the city instead

Ford entered as tutor to the two boys. Frankly, he had admitted that up to the present his experience in teaching had not been great. He intended for himself a literary career, he stated, and tutored only

fore, while discouraging any attempts of

demakter of the substantial house he was

at the present moment encouraging the ad-

It was to this household that Herbert

as a temporary expedient but his public

school and university education fully quali-

fied him to nodestake his task Mr. Brackley had been much pleased with the young man at his first interview

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by Speedwell's bad temper. Her mood was after his remarks, he felt that the totor only less bossterous than that of the boys would not want to marry his daughter for and Ened's who for a tutor was neeligns his own sake, even if he were willing in unseemly spirits. But the air of haonienough for her to be a pauper. ness had its effect on the parents, who (not

seeing any real danger in a penniless totor) were infected by the general content, and inclined to treat Speedwell's ill-temper in a iocular manner. They were soon, however, to change

But Mahel came back from the Zoo very

pleased and hopey, and in no way out out

their mind about the tutor. There came the day to which they had been looking forward Speedwell proposed for Mahel's hand, and spoke first of all to her recents. Having obtained their hearty permission. be nent to Mabel berself-and was refused. Such a thing they had never thought of. Mabel had seemed to like him; she knew that they desired him for a son-in-

law and they knew she was emite aware what a figure she would be able to cut with his immense wealth. She could not hope for a greater fortune, and if the had not encouraged Speedwell, she had certainly never discouraged him, while they had given him every reason to hope. To let slip such a chance of a magnificent home of her own seemed to them mad-

ness which bordered on wickedness. And then they thought (though the idea was so monstrous that they could not be sure) that they saw the cause. Mabel must be "taken with" the tutor. If so, they determined speedily to choke off the adventurer, and bring the girl to her senses. With much Nuster at Inneheon next day. Mr. Brackley, ignoring the tutor, whom he

would have disdained to warn directly, annonneed that whoever his daughter married he would never give her a halfneumy. He added, also, that if she married someone he didn't approve of he would never speak to

Makel blushed poinfully, and Ford looked at her with furtive interest. "I think we've settled the young man's

hash," said Brackley to his wife, "if indeed he did have designs on Mahel." Whether it was so or no Mahel will con-

tinued to go to the Zoo with the boys and their totor, and even accompanied them in their afternoon walks. Brackley would have liked to have forbidden the walks, but he found that by taking too much notice be might give the matter more importance

You are mistaken. She will never have a But he was more seriously disturbed neary from me. when his wife reported to him that Mabel had invested in a typestriter, and was practising it hard. Ford had also learnt this,

and seemed delighted at the news. A few days later he arred for an interview with "I come to ask you for your daughter's band," he said simply

than it really had, and putting ideas into

the eirl's head which were not there. And,

"What, sir-what do you mean?" "I want your daughter's hand-of course. I mean the rest of her with it. want her. I want to marry her. Indeed, she has consented to marry me. But, as in duty bound, I ask you for your permis-

"You are an outrageous scoundrel, sir was all Mr. Brackley could get out. He was nick with race. The enter's manner was not calculated to make him less anory. "Come, sir, come," said Ford testily, have I your pennission to marry your Brackley looked at him in impotent rage.

He wined his forehead with a large red handkerchief. At last he collected himself sufficiently to speak. "You steal into this house-the best house in Lancaster Gate-under the pretense of intoring my boys, and deliberately set yourself to take my daughter away."

"Precisely. You have stated the case as shortly as I could, though you have guessed rather quickly. I stole into this house with that deliberate intention. The tutoring was only a blind." Mr. Brackley gasped again. The man

acknowledged it, seemed to acknowledge more than even he had charged him with. "I've a good mind to send for the police" "Unfortunately, what I have done is not

a criminal offence-not one recognized by "So you came here for that purpose! "I came for your dangelter, was: most

decidedly I came for her. And," he added exultantly, "I have got her," "You would take her away from a luxurious home; you have already caused her for what? That she may be a tynewriting dender and typewrite your wretched and I have no doubt, wicked stories. "Well if she likes she may "You think that I shall give her money.

you will give her up."

"That doesn't matter." "You say so. But you know I am her father. You trust that I shall repent,"

to give up a most excellent chance. And

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sister."

"I hope so-for your sake." "Now, sir, I tell you that the girl is nenniless, and that she will never-never you understand-have a penny of my money. If you have a spark of honor left. a snark of true regard for her happiness,

"I have her promise, and I shall keep her to it," said Ford. take the girl, she starves-mind that-she "You talk bravely. I suppose you will tell me that you never cared about her money, that you love her for herself. "It is sufficient for me that she loves me for myself," said Ford calmly. "At any

rate, she doesn't love me for my money. "No indeed," specied Brackley. man like you would never have got into a house like this save by a subterfuge. You and I don't meet in the ordinary way." "That is true," admitted Ford, "and that is why I determined to become tutor here."

"And why sir did you single my daughter out for your designs?" Well, you see. I had seen her in the distance, and fallen in love with her. I wanted to know her better. She is all I thought her, and if I am not all she thinks me, at any rate I shall make her a good husband." "Look here, sir," said Brackley, at the

last gaso of exasperation, "if my girl marries von I swear I will never give her a penny, and I swear I will never speak to you again," Ford looked at him steadily. "I have what you say" he said "and I

shall keep you to your word if you are in-

"What do you mean?" bawled Brackley. "I don't like you. Mr. Brackley. I don't like your house, and I don't like your

"Well! Am I mad, am I dreaming? Is

this a joke?"

friends. I think your daughter will be well away from you, and in time I have hopes "A nobleman!" that I shall be able to make her forget

want to see you. I don't mind your sons. They can come and see me and their "You think I would allow my sons to see their sister's degradation, her shame! Perhans you think it is amusing to live in a workhouse" "I don't know, but there may be worse

"If it is, I don't see the point of it. I

don't like you. Mr. Brackley, and I don't

places. If you hadn't been able to tide over some crises in the city, for instance, you might have been living in gaol?" It was a hard hit and a true one

"Whatever I've done I did for my children. At any rate, I haven't stolen into a house and persuaded a girl to go out of it and starve with me. If you think you can blackmail me, you are mistaken. If you

"But why should the starve?" "Then what-what do you propose my damehter is to live on? Though, mind you, if she marries you she is no longer dangle-

ter of mine." "I do mind you. Well, she can live on me. I am a very rich man. Mr. Brackley." "Rich-you?" said Brackley, thinking that the tutor was bluffing.

"Very, very rich. One of the richest men in England. You see, I came here as a tutor-like King Arthur, don't you know -iust to see how the poor live." How the poor live! You needn't insult

me, sir! To steal my daughter and rob her of her inheritance is enough." "You are right, Brackley, you are right," said Ford, dropping into familiarity very unbecoming in a tutor, "and I wasn't speaking the truth. I came here to see your daughter. Yours are not, as you

mentioned vonrself the sort of people whom I am likely to meet. You must forgive my being vulgar enough to say so But I had fallen in love at sight of her, and thought if I made her acquaintance in the ordinary way, that if she didn't fall in

love with me, you would, and try to persmade her. I so wanted to be loved for myself, and I was as little sure of that in my own world as in yours. I'm a nobleman "Haven't you brand of Lord Ascott? 1

one you have Well be is the richest nobleman in Rutland, if not the oldest in descent, and he was reported to have gone on a

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on an expedition to Lancaster Gate. "Lord Ascott! You!" "Yes, and I am so glad that in marrying Mabel I shall not be marrying her family.

I was a little afraid I should have to, and I was quite prepared to make the sacrifice. But you have made the nay easy." Brackley sank into a chair. The revelation had been too much for him. It was

some unitates before he could speak. "Then I have the honor to tell you, Lord went on. "I have the honor to tell you that you have behaved like a cad. You steal into a man's house and get his daughter's affections under the pretence that you are a penniless tutor. You take advantage of a father's natural and proper anger at such rum for his daughter to break with him. and to cut him off from that daughter's love. You may be a noblemon, by name if not by nature, and you may be a rich man. but I don't take back a word which I said to Ford the tutor-except, perhaps, what I said about our not being likely to meet."

"By Jove! you've got more spirit in you than I bargained for," said Lord Ascott, "I am beginning to be sorry for the first time that you swore you would never speak to your daughter again if she married me." Ret at that moment Makel hurst into the

"I can't bear the suspense any longer,"

she cried. "Has he told you, father? I vachture expedition. Well, it wasn't true His yacht went, but he didn't. He went see he has. You must forgive him and me." She went and stood by the young man,

taking his hand. "Your father has sworn that if you marry me he will never speak to you

"Father!" She left her lover's hand, and went to her father. "You can't mean that. I love Mr. Ford. I don't mind trying to work for my living. But I do want to be hanny. And I couldn't be hanny it you cast me off like that, and cast him off

"So you would leave your father for this man?" said Mr. Brackley "I would leave you for him because he is to be my lmsband. But I love you, father, and if you do this dreadful thing you will know that you are spoiling my life-and spoiling it just when I ought to be happy,"

The two men looked at each other. "We mustn't spoil her happiness, even to please ourselves," said the younger man. "I expect you will have to break your oath. Brackley: and I shall have to grin when you do it. Shall we fall on our knees and ask your blessing?"

But at that Mr. Brackley turned and left the room hurriedly. "He will forgive us I'm sure he will."

said Mabel. "I think so, darling; and we shall yet learn to like each other-he and L"

There are two kinds of rockers. One goes off with a great sputter and is sone; the other produces the steady, slowing

The man who is afraid of himself certainly cannot been

to win confidence with other men. Shoulder your share. - Workers' Marazine.

"Just Among Those Present"

How a Public Spirited Citizen, who Had Indulged in Much After-Dinner Oratory, Asked to be Excused From Speech Making, and Then was Bitterly Disappointed Because the Banquet Committee Took him at His Word.

By Eliott Pireer is Petrac's Magazine.

I WISH people would be more considerate; I wish they could be made to understand how very trying it is to be always one of the stars at public functions; I wish they would let me sit back in irresponsible freedom and enjoy the proceedings just once. A seat on the platform or at the speakers' table used to flatter me, I suppose, but that is so far in the past that I have forgotten the sensation.

I tried to make Dummer understand this to-day, but he is very obtuse "I thought you liked it." he said.

"Like it!" I expostulated disgustedly. "I is the nightmare of my existence!" Dummer had just asked me to respond to a toast at a banquet to be given for Lord Doodles and a party of English investors in American securities. He seemed much

surprised. "Then why do you do it?" he asked "It's my infernal good nature, coupled with a sense of duty," I told bim frankly. "I feel that I owe something to the city in which I have achieved success, and I find it difficult to refuse when I am appealed to

in its name. Then, too, you people who get up the banquets and public meetings rely on my friendship, and I dislike to disappoint you; but it is really an imposition-I am essentially a modest man, and it is most annoving to be persistently forced to the front." Dummer intimated, erroneously and un-

gratefully, that I had been decidedly active in these matters myself in earlier days, and that my efforts to secure a place at the speakers' table or on the platform had created much assusement on some occasions. Dummer is a tactless and stupid fellow. I explained to him that, urged by

others, I doubtless had given my assistance in organizing these affairs, but that selfexploitation was foreign to my nature 'Anyhow," I added, "I have served my term as a prominent citizen, and I have a right to retirement now."

"Oh, very well," said Dummer; "we won't put you on the list of speakers, but we can count on your being present, of course."

"My dear sir," I replied, "you might as well not me on the list at once. A man of my prominence in all matters affecting the welfare of the city connot escape notice in such an assemblage and the chairman would certainly have me on my feet at

some stage of the proceedings "That's all right" returned Dummer "I'll tell the chairman to let you alone." It occurred to me that Dummer was not narticularly interested in the success of the

"Even then," I argued, "some other speaker would surely address remarks to me that would compel a reply. I have been in the vanguard of the city's commercial interests so long that I cannot hope to escape attention. There are so few men who can speak entertainingly on such an occasion that there would be sure to be a call for me. No; if you insist upon my presence. I must be prepared to make a

few remarks; it's the penalty of the prominence that has been thrust upon me "Well" said Dummer, "if you feel that way about it, we'll let you off. I'll tell the committee you can't be present. We certainly don't want to impose on any one." They must have been crazy to put Dummer on the committee; a man with so little persistence cannot be expected to make a "I don't want to be disobliging," I ex-"Perhaps you're right," he said; "you've done your share. "Rather than have the affair a failure."

I told him, "I'll put aside my personal inelinations "Oh, it won't be a failure," he insisted. "I guess we can not through without you this time." Dummer has a most unpleasant way of putting things, but I could not see that that relieved me of responsibility: I should not like to feel that I had sacri-

ficed any business interests to my personal convenience and pleasure. "Of course." I said. "if the committee deems it processary. I shall place myself in

the vanguard again." "No need of it," said Dummer, "I don't wish to appear selfish." I persisted, determined that he should understand me "and while I think I am artitled to a respite in these matters, I shall forego the rest and modest retirement that is so

grateful to me, if-Say no more about it," he interrunted. "I understand the situation, and I'll make it right with the committee."

Dummer annoys me exceedingly sometimes: he seems to lack steadfrutness of thought it all over after he had left and I was much relieved to find that I had really succeeded in evading one of these unwarranted demands upon my time. Every man owes something to his city or town, and, if his natural ability has forced him to the front he must expect to make many sacrifices for the common good; but he is entitled to consult his own inclinetions occasionally. I had done no more than that, and surely I was justified in asking the favor of withdrawing into the background. At the same time, I could not help feeling sorry for the committee in charge of the arrangements. Of course they deserved disappointment for intensting an important mission to such an ass

as Dummer, but some of them are my

friends, and one owes something to friendship. Anything short of complete success

would be a most unfortunate thing for the

myself for the general welfare again. I

Perhans, I reflected. I ought to sacrifice

recalled some of my previous successes, when I had lifted the gloom of a critical moment by my masterly presentation of some phase of our material prosperity, and it seemed to me that I really ought to be among the reserves, ready to come to the relief of those on the firing-line in case of necessity. Possibly I would not be called upon; possibly I should have the longsought pleasure of being merely "among those persent." This was unlikelyfounded no serious hone on it-but it was a possibility. I would not decrive myself

by expecting to be thus ignored, but there was a chance, and I decided that I ought to take the risk So, regretfully but dutifully, I sent the chairman of the committee my check for two seats, and prepared a little impromptu speech, that I might not be caught monrepared. The banquet for Lord Doodles and the

visiting Englishmen was the most dismal affair I ever attended: I felt it my duty to apologize to Mr. Towne for inflicting it upon him. Mr. Towne happened to be in the city that day, and I offered him my extra seat. He is looking over the ground here, with a view to taking over a street railway franchise, and he naturally thought my influ-

ence would be of value to him. His purpose as the representative of a big syndious to keep in the background "In that case," I suggested, "you will not care to sit at the speakers' table. "No. indeed," he replied, "I shall be glad to meet some of your leading men.

but I wish to keep out of the limelight just now." This troubled me a little. If he really wished to be inconspicuous, it was unfortimate that he should be my miest.

"I shall try to remain with you." I said. but if they insist upon having me at the head table, you will pardon my desertion." "Oh, certainly," he answered, "I shall he more than satisfied to have an obscure place where I can see and hear. As a study of the relative importance of men, there is nothing like an affair of this kind."

"I have tried to beg off," I explained: "the notoriety of leadership is most distasteful to me; but a leading citizen is not always permitted to consent his own wishes."

"HIST AMONG THOSE PRESENT"

Mr. Towne was very nice about it, but good impression upon Towne. He was the there was no occasion to desert him. embodiment of courtesy laughing beartily thought it probable that the committee saw that I had a guest and hesitated to separate es. At any rate, nothing was said about transferring me to the head table. This was a great relief to me, but I could not help thinking that, for the success of the affair, it was most miserably managed.

"They have more consideration than I expected." I told Mr. Towne: "I hardly dared hope that they would permit me this desired seclusion. I shall not mind saving a few words from our table."

"Perhans they won't need you," he sug-"I hope they won't," I returned fer-

Nevertheless, I deemed it my duty to whisper to the chairman that he could rely unon me if he struck a snap. He thanked me, but said he thought it would be unnecessary. I am beginning to think the chairman is almost as big an ass as Dum-I was surprised to find that we were as-

signed to seats in a really obscure corner of the room, where few except those in our immediate vicinity would know of our existence. This was personally gratifying, but I must confess that I was rather shocked by such a display of short-sightedness on the part of the committee; it would have me. However, they knew that I was ready to sten into the breach.

The speaking was dismally poor-flipnant and lacking in the serious purpose for which my remarks are noted. I soon saw the chairman, unless extraordinarily obtuse, would see the necessity of calling upon me to save the day, and I hastily west over my notes. I was the more ready to remond because I wished to make a

must be a great strain upon him thus to keen un appearances. "Please don't judge us by these ridiculous efforts," I whispered to him, "We are canable of better things.

He pretended to think that the speeches were really clever. "I guess they won't get to you." he remarked: "the men on the programme are holding the crowd all right." I don't know that I think so very much of Towne. A man of better judg-

ment should be chosen to represent great I cannot the chairman's eve finally and nodded to him, to indicate that I was ready to take up the burden. He smiled, but he evidently lacked the courage to interrupt the regular order. Some men never rise to emergencies. Even at the conclusion of the set programme he overlooked me when I helf more as a sign that I was prepared to sacrifice my natural inclinations on the altar of duty. A few misemided men called to me to sit down, and Towne took the extraordinary liberty of pulling my coat-tails. It was a most disappointing affair. throught Towns treated me rather slightingly toward the last but I could not very well explain that my apparent unimportance was due to that erratic fool Dummer. Towne is certainly not a man of much in-

I got all the morning papers, to see whether any of them made editorial reference to the blunders of management in connection with me but I found that I was merely "among those present." This is personally gratifying, but-well, they need never send Dummer to me again. It makes me impatient to think of such an unprogressive fool being on an important committee.



The Value of Advertising Cities

How the Magazine is the Best Medium for an Urban Community Desiring New Industries and New Captal and, Abore all, New Citizens who are Thomashers an Employment of Buth Carital and Industry.

By Merbert S. Cleanter in the Westward Sat Manager.

B EFORE I was a magazine man, I was a newspaper man, and no one can excel me in admiration for the newspaper or my belief in its power as an advertising medium. In many ways it far surpasses the magazine and always will surpass it. Whenever advertising is for the local trade and whenever the news or time element is an important factor in general advertising the newspaper is supreme-In what other possible way can a magazine oublisher, for example advertise as effectively a current feature, such as a story by Kipling or a hunting sketch by the President, as in the newspaper? Manifestly that is the best way, because a quick market must be made for this month's magazine The newspaper is the one medium to be considered, also for the retail trade of a

retail store The point I want to establish in your minds is that the magazine more nearly conroximates the letter in directness than any other form of advertising. This is due chiefly. I believe to the confidence which the magazine reader has come to have in the magazine. And this confidence has been built up as a result of the strong feeling of obligation which publishers and editors have felt to the home, for which their periodicals are made. They have undertaken not only to entertain their readers, but to build them up in sound, ethical views. Of course, we make no pretensions to any monopoly of either virtue or good intentions, and I sincerely hope we are not like the priest and Levite who so by and look at our newspaper brother on the other side. But I do believe that because we

have such a clear perception of our re-

sponsibility, indeed of our trusteeship to the home, that we have taken great pains to have our advertising pages come up to the same wholesome standards as our editorial pages. They have excluded from their pages whiskey advertising, patent medicine advertising, mining stocks, oil stocks, and other speculative announcements: indeed, they have undertaken to ace that no unclean or doubtful thing should be borne in their pages over the threshold of a single home. We have reached no millennium, and like Andrea del Sarto "our reach still exceeds our grasp"; but we hope that our reach is in the right direction, and we sincerely believe that much which we have desired is already within our grasp. In a word, the magazines have already set up the stand-

ard which many wish to see established through a national advertising law. While the magazine is personal in the sense that it goes to its readers almost as a letter from a friend, it is, in another sense, impersonal. By that I mean that the national magazine, like some great colorsus, has as its base the whole continent. This breadth of support relieves it from the questions of local interest which press

upon the newspaper. The newspaper has the defects of its qualities. Plasted deep in the city, from which it draws the cities frapper, it is consensity to the consensity of the consensity to an unificating advocacy of that city. Beyond question, the daily papers are the greatest advortisements which have ever been issued, or can be issued, to the city in which they are published. They said for that city has a gained and the consensity of the city of as gained for that city as a gainer and more than the consensity of the city of a significant content of the city of a significant content of the city of

cause, and in every way furthering its inthese newspaper men and to their countterests. Their service in these broad lines less colleagues of a like year the homogreis simply beyond calculation. No city. however great the advertising patronage it may give its daily press or the circulation support that it may extend, can ever adequately repay the newspaper for the service which it renders. But what is the defect of this high auxility of unlimited devotion and lovalty to its own city; isn't st that the newspaper becomes so overwhelmingly a special pleader for its own city that the advertisement of any other city in its columns is in danger of becoming simply

a behale lost on the occan?
At far as advertising a city in its own
papers is concerned, their circulation, of
corres, is chiefly smoog those who live in
the city itself and know all about it. But
the city itself and know all about it. But
there is place for the envopager in city
advertising, if economy and efficiency are
to be considered? Most assuredity there
is. If a city wishes to do intensive advertising in a particular section, as for
crising in a particular section, as for
crising in a particular section, as for
Philadelphia, the daily it be best medium.
I can miderastal flow a souther and

could effectively concentrate its appeal in dailies of the porthwest, laving great stress on winter climate. Not only is the newspaper a great adserticing medium itself but it is a source and centre of the publicity spirit everywhere Look to-day at the cities of the country where the advertising idea is being onickened into life and you will find newspaper men the enlivening promoters of that idea. In Minneapolis and St. Paul I found the leading newspaper men fully identified with the strong publicity movement which is stirring those cities. Mr. Murphy and Roloh Wheelork of the Tribune and Lucian Swift of the Journal were brarty supporters of the idea in Minneapolis, just as Webster Wheelock, of the Pioneer Press, and Walter Driscoll, of the Dispatch, were in St. Paul. And it is so all over the country. John Stewart Bryan, of the Times-Dispatch, is one of the directing committee of the campaign in Richmond. as Victor Harson, of the Advertiser, is of the campaign in Montgomery. Lafavette Young with his son is the centre of the

movement in Des Moines.

As a magazine man, I wish to pay to

of our squeeze pested. They are men of wide vision who are far horizons. To the narrow soul who gazes only to the boundaries of his own bailiwick, it would be heartbreaking to see money for advertising sent out of the city. But to the publicspirited newspaper man this is money put at usury, as wisely spent advertising money always is. He knows it will come back in the growth and unbuilding of the city and add to the prosperity of every citizen Genuine public spirit always brings a double blessing, one to the city in whose service it finds expression, and another to the willing worker who is one of the dynamos in generating that spirit. To the newspaper, this public spirit, of which it is the very life, brings growth, with the city's growth, and it brings also increased business from general advertisers, who see in an advertising city a progressive community that will buy advertised articles. And I rejoice in the prosperity of the newsconer. In this ill-starred endeavor to set

the magazine over against the newspaper I have no sympathy. For a city seeking the country over for new industries and new capital, and, above all for new citizens who are themselves an embodiment of both capital and industry, there is no form of publicity. I undertake to say, that can even approximate to the magazine in value. It has a long reacla and a strong grasp. The magazine is the message bearer that is as personal as a letter and as impersonal as a letter carrier. And it does its service at a charge which makes Uncle Sam and his postage cost look like Standard Oil extortion pondtr for a moment a comparison made in an admirable address delivered recently before the Manufacturers' Club in Kansas City by Mr. E. S. Horn. I give you his statement as that of a disinterested investieator, as he is a clear-headed agent who holds a brief for no one form of advertising. Here is what he found. He took a list of national periodicals for a campaign of full pages at a cost of \$4,000 per month which was to include nostage expense and eleck hire in sending out printed matter as follow up. "This list of mediums," he said, "would give a circulation of approximately 3,300,000 copies each month, or if,

as is commonly considered, there are five

THE BUSY MANY MAGAZINE

ers. In other words by this method you can place your full pure announcement before fifty-five readers at a cost of only one ornt. How can you obtain such results." he asked, "by any other method?" The answer which any student of comparative advertising costs and results is bound to give is that there is no other method that can show such results. But advertising

years if not of five, if it is to have a fair chance to yield its greatest benefits. Conviction in the human mind on so important a personal question as a change of residence or of business location is usually of slow growth. It is naturally so, because the stake is so great. And here lies the chief danger to the specess of city advertising, whatever the medium used. The publicity, but it must keep on and attain it.



How London Newspapers Change

Some Radical Alterations in Their Make, Un. Management and Methods ... Members of Editorial and Reporterial Staff now Lead the Stremous Life, Whereas a Dozen Years App it was One of Sweet Resear-Many Assignments Covered by News Recount.

Dy E. T. Tandy in New York Saturday Past.

NE is constantly being told that the English newspapers are becoming more and more "Americanized." As a matter of fact, a remarkable change is taking place in the English journals. The Emplish newspaper press is in an intermediate stage of development. It has been forced to abandon its ancient style and does not quite know what new style to

This condition of uncertainty is due to two notable circumstances. During the past few years, consequent upon the great influx of population from the countryside into the towns, there has been a remarkable awakening among the English lowermiddle and working classes, hitherto intellectually lethargic. A vast and entirely new field of newspaper readers has, therefore, arisen. It is the people-the readers -who have changed; and the change being now forced upon the newspapers is not really an Americanization, but a natural sten in their evolution.

Ten or fifteen years ago the great organ of the English middle classes, the Daily Telegraph, a two-cent paper, owned by the Lawsons, a wealthy family, at the head of which is Lord Burnham, was proudly boastful of a circulation of a quarter of a million daily. But at that time if the Telegraph wished to display an important piece of news by means of a number of lines in the heading to it, every line, even though there were a dozen of them, would be in exactly the same sized type; and the naper was written in a flowery style of language all its own. When the Daily Mail, a onecent paper owned by the Harmsworths, a family of brothers, the elder of whom is Lord Northcliffe, was founded the word. Times was recently all but sold to Cyril

was given that everything was to be written as one would tell a story over the breakfast table, and, in consequence, the paper was soon able to declare its circulation to be five times that of the Telegraph Then the revolution set in in earnest. More recently, another Harmsworth paner, the Daily Mirror a one-cent paper devoted chiefly to snapshots of the events of the day, boomed to a daily circulation of close upon a million copies. That started every naner giving nictures, and set up in England a new occupation

Some of the napers have strappled hard against the change. The Telegraph is trying to win by adding page after page to its size and its reporters are strictly forbidden to write in "Telegraphese," Even the Times, though it continues its price at six cents a copy, has been compelled to resort to extraneous inducements, such as special supplements, and a free circulating library. with all the up-to-date literature on loan. and much on sale at greatly reduced prices.

HARD VEAR MR THE PAINES. Within the past year three old-establish-

ed London newspapers, the Sun, the Echo, and the St. James' Gazette, have ceased to be. Somewhile earlier, a comile of twocent noners, with long and honorable records, the Daily News and the Daily Chronicle, were obliged to reduce their price to one cent. The Tribune, upon which over \$1,250,000 was spent during the two years of its existence, failed utterly, because it was a reversion to the old form The Standard, the great Conservative twocent daily, previously one of the strongest of properties, came into the market. The Arthur Pearson, and any day official word may come that it has been really sold to the Harmsworths In the brightening of their style, and in the organization of their news departments. an approximation to American methods is certainly taking place, but the approach is still very slight. Naturally enough, in

the turmoil which the changes have caused, the sweet repose of former times has enne In the old days, the editor-in-chief turned in leisurely at nine in the evening, and never saw the office in the daytime. The sub-editors began at 7 p.m., had a long interval for supper, and amused themselves with games from about 11.30. The reporters covered one assignment a day, received notice of it at home each morning by nost, and did not visit the office until the "turn" was done. As a rule in those days, nothing was "covered" which was not known of the night before. No attempt was made to discover "coov" by searching for suggestions, nor to make it

by way of the "interview." DECADENCE OF THE "LEADER."

Each paper then had a large staff of its own reporting the doings of Parliament and the chiefs of those staffs were men whose friendship and assistance were sought as well by ministers as by newlyelected M.P.s. anxions to see their speeches reported at length. In those days, too, the "leaden-writers" were men of high literary distinction. No part of the change that is coming over the English press is more remarkable than the decadence of the "leading article." Nor is any part of the Americanization more developed. though it is the least recognized, than the method of influencing public opinion, not by the editorial but by the news columns by giving news which will sow preindice or prepossession according to which is de-

sired. A dozen years ago, the office of city editor, as understood in America, was practically unknown on the London papers. The "chief reporter," or the editor's secretary, made up the diary of the known events of the following day, from invitations received, and submitted it at night to the editor who assigned the "turns" to the staff. Then the office slept peacefully till the next evening-only the advertisement denariment

was awake. Now every paper has a "news

editor." In London the Stock Exchange being in that part of the metropolis known as the City, the "financial editor" has always been called the "City editor." Each paper has a separate City office and staff near the Exchange, covering its money

As In is Down Now

The "news editor" starts work now as early as ten o'clock in the morning, and usually he has only a youth or a girl typewriter to assist him. He rarely gets away until 7 p.m., and sometimes not until eight or nine o'clock, and his my varies from \$50 to \$100 a week, according to the paper. Yet in hardly any case has he more than eight or ten reporters on his staff : but each reporter now has to cover two and three "turns" during the day, to be in the office on time, and remain until a given hour Much of the work done is somewhat novel. Very little of it touches the mere news of the day, except the events of great im-

portance. In London now every news event, erest and small, is covered by one or other of the news bureaus, most of which work more an annual subscription. The papers could get along without reporters at all-and sometimes, indeed, a day does happen when the entire staff of reporters does not produce a single line of "cony" Everything comes in on the "tickers"-nolice courts law courts, coroners' courts, Parliament sporting news, financial news, foreign news, general news; nothing is missed Telegraph operators sitting beside their "sounders" working typewriters are unknown. Two or three offices have special wires, and government nost office telepraphists on in to work them. But most of the instruments used print upon a tape

as does the ticker. "PENNY-A-LINERS" GONE.

A few years pen as much as \$200 a day in the aggregate used to be spent by the London papers on "lineage" among "liners," men paid by the line, and scores of broken-down journalists, and drink-ruined members of other professions, too, were

able to pick up a precarious living in that way in Fleet Street. But now even that work is done by a hurran. The consequence. is that the "news editor" has to find "snecials" for his staff to cover, and often,

of a somewhat freaky character. Not long ago a newspaper gravely announced that "a clergyman in the East End" had prohibited the use of confetti at weddings. His bénefice being a very poor one, he was dependent for subsistence, it was said, upon his fowls, which had managed to live on the rice, but could not get along on confatti. A reporter was sent out to find and interview the "clergyman in the East End. The East End is about a courter the size of Greater New York! Another day the same serious journal declared that a "sentleman living off the Edgware Road" had a parrot that could sing the national anthem. Again a reporter of another paper was sent to discover and interview the parrot, and a photographer to snapshot Polly in the set. The Edgwore Road is as long as Broadway and there are hundreds of streets "off" it! Nor is the London "news editor" behind

his American confrom in enterprise. Not

long since, a reporter was detailed to climb

a Welsh mountain in mid-winter. The ex-

penses were Soo for a single column story

when he is hard oushed some of them are

of no importance. Still more recently a reporter with a hired motor-car was set to watch the government flying machine. The machine did not fly. The hire of the car sensational murder mystery two "news editors" had special telephone wires laid for eighty miles. In a recent lewel robbery, \$500 was paid to an officer for news of an arrest. In addition to the "news editor," who controls all the Provincial correspondents as well as the reporters, most of the papers now have a "foreign editor," who cables

whose nay ranges up from \$75 a week. Another comfortable and well-paid post is that of literary editor, whose task consists largely in distributing the books among old university chums for review. University men are not usually a success on the London press-except as assistant editors and literary editors. A year or two ago a B.A. of Oxford on one of the naners described a number of lions as being brought over from Africa in "hermetically sealed cares." He went back to Oxford and became a

university coach. Each paper has, of course, its special sports staff, the chief of whom is usually

Daily News, does not touch horse racing. for the naner belongs to a Onaker millionaire. Each also has its special theatrical critic; and most of them have experts for motoring, for cycling, for fashions-even for "Fashions for Men," one of the most recent introductions-and for the games of chess and draughts. Society news is mostly done by women more or less in society: but each noner has also its expert who writes "Personal" paragraphs. Some offices also have a special "correspondence" editor, and the Daily News at least has a clergyman who is religious editor. Few now, except the Times, keep a staff at Parliament. The commoner course is to have merely a descriptive man there, and to supplement his account from one of the Hardly any of the offices have a oneu-

the racing "tipster." Only one paper, the

matic service, but still use boys; and so permanent are the berths that in one case at any rate the "boy," who was a boy fifty years ago, is still "boy," though he is now a grandiather-and he has been "boy" all the while.

Even the editor-in-chief has now to work fairly hard compared with former days. He usually holds a consultation with the "news editor" over the telephone every morning about noon, comes in and goes through the schedule of ordered copy shout five o'clock, and returns after dinner to instruct the "leader-writers." The assistant editors have now to read every line in proof before it is allowed to be locked up in the forms, and they also assist in the "make-up."

FATE OF TYPEWRITERS.

The use of schedules is an introduction from America, but little else has been dirnetly adopted from this side. During one of his visits here, Lord Northcliffe saw all the reporters using typewriters. On his return home, he ordered in machines for every man on his staff; but within six weeks they were all out of use. Another editor sent over his chief engineer to pick un useful notions. After spending several weeks here the engineer returned and as the sole result of his visit installed a new

library, except at one or two places. But,

"cease-work" signal! Most of the offices have a collection of books, and that is all that is known as the

THE BUSY MAN'S MAGAZINE

ajart from one or two valu trials, none leeps "chipme," as here. Instead, they leeps "chipme," as here. Instead, they keep the obitarire of well-known persons eady written. The Daily News has by it an obitarity written by Harriet Martineau, historian and economist, forty-five year, ago. The person is still living. Miss Martineau historia and economist, forty-five year timen thas been dead a generation.

timent has been ited a generation.

Probably for purpers make greater effects a Probably for purpers make greater effects appear make greater blumber. It is as big one, a question of short-weight scape, cost is over \$1,000,000. Five assistant editors read very proof every spik, and one of them is overy \$1,000,000. Five assistant editors read at \$2.5 For a long while the late Admiral Sir William Larlu Clowes, author of "The Naval Pocketook," filled that post. Every day he marked in red in the mission of the spike of the

progress

ter. The result is that no Daily Mail must is permitted to mount a transcar; it must be a transway car. And if he is aboard a vessel, he must say "in" a ship, and not "or" a ship! In some ways London is abead of New York. Much more is now being done there with the photography of events as distinct

In some ways London is abend of New York. Mush more is now being done there with the photography of events as distinct from persons undan here. The belevile news-from persons under the photography of events as distinct from persons mentor cycles. In the streets there seems more newspaper life than on this side. London has no stalls like those at street corners, and under the station and each has a "Coercent Bill," a printed and the state of the state of

Every day he marked in roll ink the mistakes and "vulgarisms." The paper was towns like Manchester or Birmingham, that then hamled round and the writers had to initial in blue the corrections in their mathidial in blue the corrections in their mat-

GET A BROAD VIEW.

By Walde Pondray Warren.

A knowledge of the whole enables one to handle a part or intilligatory, in a great mail order establishment every now employee is allowed from one to three weeks is get acquainted with the entire system of handling orders from the time the letter is received until the goods are packed and loaded into fright ears. No matter what live of work a new employee is to be engaged in, it is considered important for him to have the whole removes of the handless.

Many workers are content to know meetly their own part of the work, and never give thought to what is going on in the other departments of the same business. This necessarily limits their range of view, and makes them in some degree leas valuable. It is this very attitude that often keeps mon

The right spirit in that shown by the man who wants to know all he can shout all parts of the hustices as well as all about his own work. To have some conception of the business as a whole enables a man to work in harmony with the purposes of his enapleyer, and to carry out the apirts awell as the letter of his instructions. This must eventually tell in the conditive of the mark's work, and so affect his standing and

The King's Grip

How the Boss, who Held a Great City in his Cistches, After Deciding to Release His Hold and Quit the Old Life Forever, was Abraptly Turned Aside in His Course by Intervention, Which, Though Well Intentioned, was Decidedly Inopportune.

By Edward Boltwood in Munney's Magazine.

THE three men who ouned the city had met by apositement in the sings interpreted by the position of the city of th

The king's library was fermished, like the other rooms in the king's residence, with simple and somher luxury. There were no bright colors, and the woodwork was bright colors, and the woodwork was the work of the color of the color of the work of the color of the color

The king sat at the end of the table. His name was John Cameron, and in the grip of his strong hand he held the city's navor, the city's judges, the city's police, and the city's gambling-houses.
"Then there's the little Morson Street."

joint," Dermody said. That's worth seventyfive thousand." "Pr "Nearer ninety," piped Wolfe, tugging Terry

at his sparse gray heard.

"Call it ninety." conceded Dermoch.

"Call it ninety thousand dollars a year. That
totals divided by there......"

"By two," said the king quietly. He was a big man, but his voice was unobtrusive. The salient note in it now was the one of peaceful contentment which becomes a

monarch arranging his voluntary abdication.
"It's all to be divided by two, same as I todd you," he explained. "I'm out of the Motson Street joint, same as the others. Understand that! I'm going clean out." Wolfe's hungry eres snapped behind his

thick spectacles, but Dermody soowled anxiously, and the whisely loosened his tongue. "I suppose it's no sense tackling you again, John." add the Irishman. That teerpthing will be on the punk with you away, Everything will be an insular up. The Reform Cybi and the ministers think they are raising the devil already. We can manage them of course, but soo energy pilk in the international properties of the properties of the international properties. The properties of the proting the Cybi Hall, like Henwille done in item the Cybi Hall, like Henwille done in

ninety-nine uben von were in Europe, and close us up, and do all the basiness himself. John, the ring is pitched for a finish acrap, you're a sure winner, and here you are quitting before the gong. Do you know what they'll asy—then pursons and erformers. They'll say they chased King Cameron that you're a smeaker, that worth of final? I would be the companied of the companied of the your consideration of the companied of the companied of the years and the companied of the com

"Italy!" growled Dermody. "According to Henville, of all the lonely, rotten holes

"I'm not going to Italy to be lenely. Terry," said the king. His lips tightened inscrutably as he shoved back his chair. The two cahinet

t manisters went to the street, roused the sleeps chauffeur, and climbed into the antomobile.

"Well, it beats me!" complained Dermody. "I never looked to see Cameron lose his grin. It certainly beats me!" THE BUSY MAN'S MAGAZINE

Demody best forward in surprise. "Mrs. Rufane?" he said. "Not marry larr-not old John? But she's got no license to kick at Cameron staying on the job, even so. She stood for Donald. "Women are queer sometimes," observed

"A woman will queer us this time," said Dermody, with a sad attempt at pleasantry-"It'll be a licking for ours, without the old king," and he snore morosely.

The next day Cameron entered the city's

railroad station. In his dark and perfectly made clothes, the king's sturdy figure carried his fifty years to admiration. A bank president and a northy magistrate, coming from the suburbs to their morning duties, offered him wary salutations. A detectivesergreent decreased his evelide reverentially as the king passed. Two green-goods men, in wait for victims, regarded him with sur-

rentitions awe. Cameron appreciated these tokens of kingship mechanically, with no more effort than a telegraph operator exercises in taking a message. He knew the secret financial entanglements of the banker and the secret political promises of the judge; he could break the sergeant by a nod, and force the two swindlers into honest poverty by a wave of his hand. In any of the city's crowds the king was aware of his imperial power, but aware of it only with a sort of subconsciousness: and mon his smoothly shaven face neither the knowledge of his sorrereignty nor his cruel and base uses of

Through the window of the Pollman he smiled cheerfully at the cheerful landscane. Because he was going to-day to ask a woman to marry him. Cameron rejoiced in sympathy with the spring and the sunshine. Drawing a faded letter from his pocket, he unfolded it tenderly. The letter was dated five years before, from a health re-

it had written a visible record

sort in Colorado: Dear John: The doctors give me a month but I reckon that is pressing the het more than it's worth. Look out for Lilian and the boy. She ought to have married you instead of me. This is not a dving fool's fancy.

get together for keeps. But it's the boyafter all that counts for everything with my wife and me. I want him brought up to be straight. I want him brought up to be different from us, John. The boy bears my father's name. If only for that reason, my brother ought to forgive the child for his parentage and give him a show. But my brother has risen so high in the church now that I presume black sheep are less popular with him than ever. Good-by, John, and good luck to you Be a father to my kid, and for God's sake

try to make him an honest man.

DONALD. The king smiled again, sternly this time, and with resolution, and sauntered to the smoking-room. His tobacco was of a regal brand. He read his newspaper between the lines; his underground knowledge of men and affairs expanded insignificant paragraphs into sensational columns. On the opposite seat a tall middle-aged stranger was enjoying the final whiffs of

a cigar. His face, stature and attire oddly resembled Cameron's, but his masterful month and scholarly brow had been cast in a finer mold. Somehow his courteous neesence seemed slightly to disquiet the king. John Cameron's intuitive mental habit was to classify people, to label and price them. The stranger varuely puzzled him When he was alone in the compartment, Cameron picked up a purple eigarband, which the tall man had changed to leave on the window sill. The king recognized it

with a tiey grant of commendation. It told him that whoever wished to how the stranger must pay well. Berringvale was a small rural station, two hours from the city. A double-seated surrey, from the local fivery stable, was at the platform. Cameron greeted the driver familiarly, and had his foot on the step when he heard the tall stranger talking to the station agent "Yes, I can telephone for another rig." said the agent; "or maybe you-maybe

there's room for you-The official concluded with a tentative plance at Cameron. "Sure, there's room, sir," responded the

king hospitably. "Plenty of room, I'm not going far."

"Thank you-you are very kind," said

the stranger. "I will leave the valise. I wish to be taken to Mrs .- to a place called "Clover Lodge?" blurted the driver, with a bashful grin. "Why that's Mrs. Rufane's. inst where -"Bishon Rufane?" "I am bound the same way," said Camecon. "Get right in "Ves "

Clover Lodge, I believe.

You are very kind, sir," repeated the stranger. The wonderfully trained muscles of

Cameron's face were an impenetrable mask as the surrey rolled through the little v.llage and up the slope beyond. After polite formalities, the king's companion let conversation lance. His mind was elsewhere. he stored with broading eyes at the wheel near his elbow. Cameron and the driver

fell into a jornlar discussion of race horses. Anybody who knows about steeplechasers," contended the king, "will tell you the same. I leave it to you, sir," and he turned to the stranger, who laughed urbanely, "Don't leave it to me," he protested, "I'm a steenlechaser of another stamp!"

"So?" muttered Cameron. "A clergyman," said the stranger. "This is Clover Lodge," said the king.

III

It was a comfortable, green and white cottage with wide lawns and profuse shrubbery trimmed to the last refinement of

"Pray don't bother to get out," said the stranger: but the king had already descended, and a lady in a gray dress came from a

recess of the broad plazes. "Why, John?" she cried; and then, seeing the stranger, stopped short. "Good morning, Lilian," said the king

composedly. "Excuse me," hesitated the other visitor. "Mrs. Rufane? I sm airaid I-I did not know that this gentleman-Mrs. Rufane's air of mild bewilderment was charming. Her cheeks flushed prottily. She was no longer young, but her

figure was praceful, and her brown hair, ripoling low over her forehead, lent a singular girlishness to her delicate features "I have called on a-a somewhat confi-

dential matter," the stranger faltered. "I can wait-another time, perhaps. "Oh. no?" objected the lady pleasantly.

"You'll pardon us, John?

The lady's lips trembled for an instant, "If your errand concerns me, sir," she said, "I would rather Mr. Cameron heard it. He is my faithful friend, and was my husband's." "Mr. Cameron's name is known to me, of course" said the histon stiffts

"Certainly," said the king. "My name is

The pause was mandatory, and the

stranger dropped a hand on the balustrade

am Mark Rufane" he said.

John Cameron, Mr.---"

with a belpless pesture

Mrs. Rufane led the way to a seeluded nook of the piazza behind a screen of polms. Cameron bowed, giving the churchman precedence, and followed in silence The king's silence had won many a fight They sat in wicker chairs, paily caparisoned with Mexican tanestry. Birds sang on the lawn below, and woodbine, swaying in the breeze, dimmed the glare of noonday.

"It is not easy to begin," acknowledged the bishop. "I have come to speak of the houseof my brother Donald's son " "Of my son," said the widow. Her amendment of the possessive was not emphatic, but it seemed to parrow Cameron's eyes sharply. Any of his lieu-

tenants would have recognized the manifestation of royal applause "Of your son," yielded the bishop read-

ily. "I came to speak of the boy who will carry, through his life, my father's name." "You have been many years without speaking of him, sir," the lady hinted.

At this the king frowned disapproval. It was evident to him that the bishop should be left to play his cards unaided "I am aware of that," rejoined Bishon Rufane "My brother and I. Heaven for-

give us, quarreled long ago. He died in the course of the life he had chosen. I indeed him then, in my worldly bitterness, do not indee him now. Were he alive, I would so to him with nothing in my beart but love. If Donald were here, and would clasp my hand. I would humbly thank God. I would thank God, too, if reparation could he allowed me Mrs. Rufane He was so deeply in earnest that both

he and the lady appeared to have forgotten Cameron The king perceived this and creaked his chair faintly.

"I can think of no possible reparation,

sir," said Mrs. Rufane. "I am sinecrely grateful for your kindness in telling me what you have told. I shall remember it always. But-reparation?" "The boy" said the higher

Cameron's chair creaked again; now, good?' however, because of no intention of the king's. He drew a long breath

"I am childless," pursued the bishop softly. "I want to love my brother's child, so far as such a thing can be, as if he were my own. I want to do what I can to make him the man Donald could have been the

man I ought to be, the man our father was, I want to do what I can to make him upright, honored, of honorable use to his fellows, and bearing his name worthily." "Ahl" sighed Mrs Rufans

"For this," said the bishop, "I offer all that I have, all that I can do, and a home for you and the boy with my good wife and myself. I promise that there shall be faith in the future, and no thought of the past." "How I thank you, sir!" she exclaimed.

her eves filling. "I can't think-I can't answer-may I have a word with-with-"If you like," he assented gravely. "It is my duty to make one thing very plain. I fear. I promise no thought of the past, if

you accept my offer, Mrs. Rufane. But there must be, too, no associations with the past," and he faced the king squarely, "For the boy's sake, we must have no associations with the past," he repeated The king rose also, and squarely also

faced his foe. "I am sorry I have to say this," concluded the bishop; "but I am not sorry to say it, if I must say it at all, in the presence of Mr. John Cameron, my poor brother's

mentor and model. Shall I wait here, Mrs. He went through a doorway to the drawing-room. Across the lawn rang out the clear, treble voice of a little boy at play.

TV.

The bright fittings of the drawing-room exhibited the best of woman's tage Flowers were everywhere. The walls were lined with bookcases, some well-chosen water-colors, a classical bas-relief in plaster. The bishop tiptoed about, smiling with satisfaction. A Chopin prehode was outspread on the music-rack of the piano. Taking a volume of Thickeray from the table, where it lay open, the bishop read the book for Every one knows what harm the bad do. but who knows the mischief done by the The printed phrase annoved the hishon-

many minutes on the divan-

and he raised his eyes irritably from the page as the king entered the room. Well, sir?" demanded the bishop, Cameron half sat on the edge of the

"Mrs. Rufane has gone to fetch the hoy " he answered. "I'm to give you her decision. She's sort of accustomed to let me

"She needs advice from such a source no longer." contested the hisbon coldly. "It's done her no hurt," said Cameron. "It'll do her no hurt now. "For the benefit you've done my brother's widow by your care of her, Mr. Cameron." said the bishop, "I sincerely award you

gratitude and credit. For all the harm and pain I've caused her by my neglect I sincerely ask forgiveness." He fluttered the leaves of the book reflectively. "But now -why, Mr. Cameron, between us is a gulf. of your own making. You have chosen to be a man whom right-minded people cannot and should not trust. You have chosen to be a power of public, and, I must believe, of

private evil. That is the reason why your advice is unnecessary." "Lilian is acting on it, anyhow," replied the king. Disarmed by his composure, the hishop placed the volume resignedly on the table. "And I'm going to give you some advice.

too," went on Cameron. "No-sit down. sir. I'm going to smooth things for you and Lilian. You see, she married your brother in Colorado, where I'd taken him for his-his trouble. She didn't know then but what he was straight as you are, and

she doesn't know now !! "Impossible, Mr. Cameron?" "Why?"

"Because she knew you as my henther's intimate friend," argued the amazed hishon "Because your name is notorious—the

"Well," interjected the king, "there isn't any talk here in Berringvale. She likes to live by herself mostly, and doesn't see hardly anybody except the kid-and me. I told were lies. She believed me." honest-von-King Cameron!" "I did, and made her believe Douald Rufane was honest," said Cameron, nodding impatiently. "But now there's a risk site

astonishment.

"You cheated her into believing you are may quit believing in Donald. She mustn't out that. Listen! I've just told her the

The hishon leaned back, with a gast of

THE KING'S GRIP

her what prevenues stories she can across the letter. Mrs. Rufane came into the room

"Had to." said the king: "so's to make her do right by herself and the boy. I had to tell her I'm crooked. You're the man for her to tie to-not me. She and the kid must be kept straight among straight folks. I could only try to do it-you can do it sure. I'm wise to that. I'd have to lie to

the ticket with Lilian Rufone. I told her so and there on the novely and that's the end of it. But now that she's onto me, she may guess about Don. See the risk? I she does guess, it'll hurt. She mustn't. Understand? He bit off the words, nounding a brawny

fist on his knee. And the hishon understood, and began to understand, too, although dimly, the man's sacrifice, "I may have wronged you, sir," allowed

"You can't wrong me much," retorted Cameron grimly. "Count me out of it. want you to think the best you can of Don. he cached in Read what he wanted done with the box, that's all. Don't let ber see the note. Keen it-it's no more use to me. You left a value at the station, didn't you?

I'll send the rig back with it. You'd better stay on here for a day or two. She'll make you comfortable." He looked wistfully around the room, "Well, good-by," mured Bishop Rufane. "We've had our good-by," said the king

"What you told her about cutting out the past was dead right. I couldn't help doing on harm, I expect. You can't help doing 'em the opposite. My life wouldn't hitch with what theirs ought to be. Once I grip, I don't often let loose, but this is one of the

He was gone. The surrey rattled on the driveway. While the bishop was reading

with her son clinging timidly to her hand The bishon kissed the hand, and kissed the boy, but his thoughts were with the king The house of the Reform Club was on

four members sat by a window, gazing rue-"The surprising part," said one, "is the

abruptness with which the old villain whipned around. Why, only a fortnight ago he was on the run!" "How do you know that, Kenware?" queried another.

Kenware, a young lawyer, flourished his eveglasses. "We had a detective on Cameron's private trail," he said. "Cameron was closing up shop-setting rid of his real estate and stuff-had an ocean yacht chartered in New York. Yes, sir, the kine was ready to out!

His beelers were scared green. Dermody and Abe Wolfe were in a panic. We thought we were going to unhorse the bench: and, by jingo! we could have, with the king away! Now, all of a sudden, it's different. No more property-selling or vacht business. Cameron's in the saddle "That's bad!"

"Rad?" declaimed Kenware, "I gues, it's bad! See that alderman out there in the cub? See those cons? See that courthouse? He owes 'em King Cameron owns 'em. And a couple of weeks since he was certainly letting go his hold." tighten it up again?" remarked Kenware's

A tail, elderly man, sitting apart from the group, laid down his newspaper. "Ob, I don't know," said Kenware in disgust. "A ruscally pal, probably. But I'll tell you one thing-whoever led the

long to relock his grip on this town deserves forty years in State's prison. How do won do, Bishop Rufane? Glad to see you, air. We've missed you for some

"Yes." sighed the bishop. "I have been spending a few days at Berringvale;" and he picked up his newspaper rather wearily.

The Call of the Country

The Commuter-Citizen is Practically a Resident of Two Communities, and He Who is Not an Active Person in the Town Where he Has set up His Lares and Penates is Reruss in his Dairy to Himself and to Others.

By L. S. A. in Schurban Life Magazine.

POR lack of a better name, let's think of it as "The Call of the Country." It's that subtle something in the spring air which lures us out-of-doors, makes the city seem distasteful and fills us with a supreme longing for the woods and fields.

The getting back to earth is no longer as mere fad, or the whim of an individual or two—it's the actual life of hundreds of thousands of men. And such a life! After the termoil of the city and the nerve-racking grind of the day's business, there comes the restful quiet of the country home, with its frenk air and health-rightne environ-

The exodus from the city to the country the past few years has been fremendous. The multiplication of trolley lines has opened for practical development large areas of farming country, so that it is very possible for any man to conduct his regular business in the city, and, in an hour or less, be on his farm or country place, as he may choose to call it, with an acreage dependent only on his inclination or

pocketbook.

choice of hundreds of most delightful subherban towes, which everything in the way of modern up-to-date surroundings at his disposal. Instance of the city apartment, for which he may be paying one hundred collars a month or more, he dieds that he all the convenences to which he has been accustoned, and with land enough to indulge any dreams he may have had of rainging his own dicklenn, or enting vegetables treat from his over greates, at a total comtournel, including communition to the city.

He tries it not some year, intending to stay only from May to November: but when November first comes you can not drag him back to the city. He is contented his wife and children are enthusiastic, and he heres the place he had planned to occupy hest six months. He has found that the nights and Sundays socut in the country. away from the rush and turmoil of the city, have so added to his physical vigor and mental alertness that he is able to do more and better work during the hours of business in the centre of the great city's activities. During the next few months this experience will doubtless be repeated many times-all in response to the call of the country, which is nature's call to those who desire the truly best in life. The commuter-citizen is practically a resident of two communities-the one in which he wrestles with business problems, and the other where he builds his home. In the all-round man, the business and social sides should be well balanced and this

business and social ties are somewhat widey separated.

The men who are engaged in active business in the city are age to be men of progressive ideas and with a faculty for gettacted to the control of the control o

equipoise is more easily obtained when

Not a few suburban towns of the older sort, the old-time residents of which were far behind in the march of progress, have been wonderfully transformed by the coming of the commuters.



Sandringham House, County of Norfolk, King Edward's Private Residence.

King Edward is Entirely Out of Debt

For the First Time Since his Marriage His Majesty is Referred of all Financial Wormes and his Ciril List is Also Free From Mortgage—How a Most Satisfactory Condition of Affairs Was Brought About—Large Suss Obtained by Radical Reorganization of the Royal Household, the Sale of Surplus Furniture, Art Trecourts and Wites.

By Wyceller Hall in Consequites Magazine (Abridges).

POYALTY suggests wealth, and kings and emprova are usually supposed to be rolling in riches, since the very fact from the large in riches, since the very fact from the place implies affilment, just as a workingman's costage indicates strailered circumstance. Yet many of the monarchs continued to the continued of the continued o

of hamiliations

Among the least bitter of these is the recourse to the pawashop, and long is the list of the anointed of the Lord who have at one time or another been forced to set the costly assistance of that avancular relative who has adopted for his heraldic ellative who has adopted for his heraldic elvice the old Lombard banking-emblem of the three glided balls. Thus, the last kine of Naples on several occasions pawned all his silver plate in London. King Milan while still on the throne of Servia, reneatedly deposited the various igweled insugnisof his sovereignty at the Mont de Piete in Vienna, in order to obtain the money necessary for the settlement of his "debts of honor -that is to say, his losses at cards in the Austrian capital, and on two occasions they were for political reasons, quietly redeemed by Emperor Francis Iosenh the Sultan of Morocco has within the last few months sent his crown sewels to London to serve as security for an urgently needed loan; and the late Oueen Isabella of Spain was wont to pledge not only her diamonds, but also a couple of superb anrestral nortraits by Velasonez (on which site was always able to raise a sum of

twenty thousand dollars), whenever she

had exceeded her liberal allowance from

the Spanish treasury, and was short of

In fact, one was always able to cause the state of the extravagant old oneen's finances by observing whether or not the naintings in question were hanging at their accustomed places on the walls of her Parisian home, the so-called Palace of Castile. She would to joke about the matter. and to remark that the monarchs which they portraved were kines of great worth. since they had so often "come to the rescue

Probably no sovereign has suffered more acutely from the lack of funds than King Physid VIII and it may therefore he of interest to know that, for the first time since his marriage, more than two score years ago, he is now entirely free from debt of every kind. It is this that accounts for the phenomenal and altogether unexpected improvement in his spirits and in his general health, as well as for the retirement of Lord Faronbar from the post of Master of the Royal Household. I have said that the king is now out of debt. I mean this only in a financial sense. For he owes a deep debt of gratitude to Lord sel for his liberation from all monetary emharvassment. The story of his reseme by this trio of devoted friends and able business men is an interesting one, and worth relating Edward VII, began his married life in

18/12 under many disadvantages. In the extreme strictness that when he first attained his freedom he was naturally disposed to extravagance of conduct, speech, and expenditure-in a word, he had to sow his wild cats; and when a prince of the this kind there are always plenty of men and women eager to propitiate the rising sun by abetting his follies. Then, too, the prince was, thanks to a piece of disgraceful inhhery on the part of those concerned saddled with the estate of Sandringham. the purchase of which had absorbed most of the accumulations of the revenues of his duchy of Cornwall, which he would otherwise have had at his disposal on attaining productive of no income whatsnever but which has involved the expenditure of vast sums for maintenance, and in order to render it habitable and comfortable.

Moreover, the recent death of the prince consort, and the withdrawal of the widowed open from public and social life led to the Prince and Princess of Wales being saddled at the time of their marrisge with all those representative duties of royalty which ordinarily fall to the share of the sovereign. I non them fell the hurden of entertaining members of foreign reigning honses who visited England, and of dispensing hospitality to the aristocracy, the dignitaries of state, and those people of light and leading who from motives of policy must be kept in touch with the dynasty Finally they were required by reason of selves with a far larger court of lords and ladies and gentlemen in waiting than would have been necessary under other circumstances. In fact, the obligations of which they relieved the oneen involved the exthe three million dollars which she received from the civil list for the purpose, whereas their revenues at the time were less than four hundred thousand dollars a year; that is to say, inferior to those of many of the great nobles, such as the Dukes of Devonshire, Bedford, Westminster, Sutherland Bacclench and Northumberland, the Farls of Derby, Dudley, etc. The result of this condition of affairs was that the Prince of Wales soon got heavily in debt, and the time came when even the Rockschilds whose position in English society he had firmly established intimated to him that it was impossible for them to make any further advances. It is reported that on one or two occasions the queen, prompted by her ministers, and confronted by them with the alternative of their appealing to Parliahim of some of his most pressing liabilities. But masmuch as no means was devised for the liquidation of all his debts, and for the prevention of their recurrence, it was not

It was then that the so-called "benefactors" appeared upon the scene. "Benefactors" are persons of great wealth, who, from motives of patriotism and social ambition, esteem it a privilege to be permitted to place their well-stocked pursus at the disposal of royalty. Such a one was Sir James Mackenzie. He had made the great-



er part of his money in India, originally as a hatter and afterward as an indigo planter, and was a kind-hearted, withal somewhat vulgar, man, whose main occupation during the latter part of his exist ence was to find means of beloing along his future king in a financial way. Among other things, he was in the habit of leasing each year one of the most costly and magnificent country seats in the neighborhood of Windsor, solely for the purpose of being able to place it at the disposel of his illnetrious friend for Ascot week, Queen Victoria having saddled so many restrictions upon the use of Windsor Castle during the

to make use of that magnificent and historic palace. When Sir James who our chased one of the finest estates in the neighborhood of Balmoral, died very suddenly. his executors called upon the prince to repay at once loans to the extent of considerably over one million dollars; and as they were compelled by their legal obligations to take steps to secure the recovery of the money, they would probab'y have been obliged in self-defence to institute legal proceedings against the heir apparent, had not Baron Hirsch come to his assistance. If court gossip in England and on the Continent is to be believed, it was not the races by her eldest son, that he was unable

at Berlin

ist had shown himself a friend in need to the future king of England. The latter, in 1888 had found himself involved in such terrible financial embarrassments that he appealed to his favorite brother-in-law. Emperor Frederick, who had just succeeded to the throne. Frederick, who had always been very fond of the prince, despite the dissimilarity of their tastes, and who during his long wait for the crown had cuniary disadvantages as Oneon Victoria's first-born, readily acceded to his request. and is understood to have looped him a large sum of money for his most pressing needs. This kindly act met with so much disapproval on the part of the leading dignitaries at the imperial court at Berlin that Prince Stolberg actually insisted upon resigning then and there his post as minister and Grand Master of the Royal House. rather than participate in any such transaction as the looning of money belonging to the Hohenzollern family to a foreign prince. On Emperor Frederick's death.



SIR ERNEST CASSEL Who Assisted in Getting the King of England out of Debt

not long afterward, and the accession of Emperor William steps were taken to recover the money, and the unnleasantness in connection therewith was the cause of much of the hitterness which marked the relations of the Kaiser and his English uncle during the early years of the former's reign. It is said that King Edward was enabled to liquidate his debt to the treasury of the Hohempollery family by means of the timely belo of Roron Hirsely but that he has never wholly forgotten or forgiven the treatment to which he was subjected in the matter by his penhew and the authorities

Baron Hirsch, it may be remembered. died very suddenly, without coming to any arrangement about the liabilities of the prince toward his estate; and it was then that Cecil Rhodes and his friends are reported to have appeared upon the scene as benefactors, and rendered possible the publication of a solemn yet significant assurance that England's future king was not in any way indebted to the estate of Baron Hirsch. To what extent the prince benefited by fortunate investments suggested by the South African colossus and his business associates, who included the Duke of Dake of Abercorn who was the Chief of his Household it is impossible to say. But the fact remains that when Edward VII succeeded to the throne he found himself still burdened with such a heavy load of debt that everyone was prepared for an application to Parliament by the crown for the settlement of the liabilities which he

had incurred as heir apparent. While a demand of this kind might have given rise to some discussion, there is no doubt that it would have been granted by an overwhelming majority, and would have met with the approval of the people at large, since a very general impression existed to the effect that the king had not been altogether fairly treated in a financial sense while Prince of Wales. Realizing however that such an appeal would weaken his position both at home and abroad and would talways be cast in his seeth for the form of the dynasty, he took counsel of his most trusted advisers, and placed himself unreservedly in their hands. These advisers consisted of the great Anglo-German financier. Sir Ernest Cassel, of Nile Dum fame,

Lord Farguhar, for many years the man-



King Edward's Stables, Newmarket, where his Race Horses are Trained.

aging director of one of the leading banks in London, and Lord Esher, who is generally understood to be interested in the firm of Cassel. The king undertook to turn over to them the management of his household and the administration of the civil list, wheremon they assumed all his lightlities: and by means of economies in various directions by insurance policies by the sale of useless things and duplicates, by clever investments, and by the establishment of a sinking fund, they have so skilfully managed matters that King Edward has since marriage been entirely out of debt and his civil list free from mortgage. It was this action by Sir Ernest, Lord Faroubar and Lord Esher in taking upon themselves all the personal obligations of the king at the time of the accession, which enabled the he would be satisfied with the same civil list as his predecessor on the throne, that he would make no application to the nation for an additional grant of money, and that he had no debts with which it was nenessary for the treasury to concern itself

crived with the utmost satisfaction, at the same time created much surprise, as it was generally understood that the king had not benefited to any extent under the will of the late quoen, the major part of whose formost explicit fashion, that there is not a vestige of truth in the malicious stories. widely circulated, and which have even

tune had gone to her younger children. found their way into print, according to which an arrangement has existed with some of the greatest art dealers in London, whereby art treasures of one kind and another were placed on view from time to time in Windsor Castle, Backingham Palare, and other of the king's residences, in order to admit of their sale to American millionaires at prices far above their real value, in the belief that they formed part and narred of the royal collections. No one in the entourage of the king would have lent himself to any such trick, so dear to the sharper grade of auctioneers, on both sides of the Atlantic; and if there had tices it would scarcely have escaped the atan appropriement which while it was re- tention of Edward VII. who has developed

THE BUSY MAN'S MAGAZINE



Assether of Wine School's Advances and Schoolselver.

into an exceedingly shrewd and wideawake man of business in his mature age, the fact that on the death of the late queen a careful investigation of the contents of her numerous palaces disclosed a vast quantity of things for which the king could find no possible use, and which he was in consequence advised to sell. The huge cellars at Windsor and at Buckingham Palace, for instance, were crowded with norts sherries and other wines which had more out of fashion, which did not commend themselves to Edward VIL's taste, and which had been accumulating there thromehout the sixty years of his mother's reign, and even in the time of her two uncles, George IV. and William IV. These were sold at a high price, in order to make

way for his favorite vintages. Then, too, there was much furniture of an artistic character, for which there was no longer any room, and which had to be sold off, while the art collections (that is to say, the paintings, the statuary, the collections of rare porcelain and ivories, the huhl rehinets and brion-brac of some description) had to be subjected to a very extensive weeding process, everything being sold for which the king and the queen did not care, or of which there were a superfluous number of examples. By means of these sales a far larger sum of money was realized by Lord Farouber Lord Esher and Sir Ernest Cassel than the the reformation of the almost incredible abuses and extravagances that had graduforty years of widowhood of Oneen Victuria, and which were of a nature to cause her thrifty and level-headed husband-a clever business man if ever there was one -to turn in his grave. It is no exaggeration to assert that Lord Farmhar and Lord Esher, by doing away with waste, peronisites, pilfering and with meless yet costly sinecures, were able to cut down the exone-inly without in the slightest degree impairing the brilliancy or the splendor of King Edward's court, which, indeed, is vastly superior in that respect to that of his august mother. And so perfect has been the reorganization, now happily complated that Lord Earnihar who undertook the matter nursely from motives of natriotism and of affection for the sovereign who had been his lifelong and intimate friend, has been able to abandon his

office of Master of the Royal Household

to his deputy, Col. Sir Charles Frederick,

with a knowledge that everything will con-

tinue to work smoothly, efficiently and eco-

nomically.

zation of the entire royal household, and by



LORD PAROUHAR public would ever dream, and another blo-One of the Men who Train upon Thomselves King Edward' Pursonal Obligations. amount was obtained by a radical reorgani-

The Most Exclusive Club in the World

The Marlborough was the Favorite Resort of King Edward When he was Prince-A Special Table in the Diring Room and a Writing Deak are Still Reserved for His Majesty.

From the Screen Book Marragine

NE of the most exclusive clubs in Club, whose building stands at the western end of Pall Mall, near Marlborough House, which was the residence of the present King of England while he was Prince of Wales. From Marlborough House, the Marlborough Club took its name. It long ago became the favorite resort of the Prince; and since he became King, his interest in it has not waned. No one can be admitted to it without his sanction. His personal friends become members of it as soon as he has expressed a wish for their enrolment. In its dining-room there is a special table

always reserved for him at which he may six with such intimates as he chooses to invite. In the writing-room there is also a desk which no one else ever thinks of using, and at which King Edward has carried on his personal correspondence. Although the building is quite imposing, it is somewhat simply furnished, with that sort of simplicity which is by no means inexpensive. Because of its exclusiveness, it is perhaps less often spoken of than many of the older clubs, such as the Carlton, the

Oddly enough the club which ranks next to the Marlborough in exclusiveness is the famous Beefsteak Club, which has blackhalled many a Prime Minister many a nobleman of high rank, while opening its doors at the same time to men of letters. artists, and, in fact, to those who are con- The Exterior of the Marberough Club. This was genial, without any consideration as to their

Travelers and the Athenaeum

rank or their riches.



a favorite resort of King Edward when he was Prince of Wales, and no one can be admitted to it without his associate.



The Direct-Roses at the Mariborough. King Edward's Table is in the Right Foreground, under



The Writing-Room at the Mariborough Chib. [The Desk in the corner is the King's.

A Man Who Risks His Fall on a Throw

The New Chanceller of the Exchequer Possesses the Swiftest Mind in Politics, and Spins the Web as he Goes Along - Audacity and Utter Fearlessness the Great Proposits of Lloyd-George, Whose Career Has Been Decidedly Meteoric in Its Character,

By A. G. G. in the London News

F there is one figure in political life in Gérat Britain who has forced his way to the front with cannon ball celerity it is the Rt. Hon. David Lloyd-George, the new Chancellor of the Exchequer. He is tactful, good-tempered and sunny in disposition. What is the secret of his rapid ascension?

First and foremost it is audacity. Danton's great maxim is with him, as with Chamberlain, the guiding principle of conduct. He swoops down on opportunity, like a hawk on its prey. He does not pause to think; he acts He has no fear. bigger the task, the better he likes it. The higher the stakes the more heroic his play He never fears to put his fate to the touch. He risks his fall on a throw. When the great moment came he seized it with both hands.

Te had two motives: his love of the small nationality and his instinct for the great game. The two gave him passion, the other calculation. There was the occasion; he was the man. His business was being ruined; no matter. His life and his home were threatened; good. The greater the perils, the greater the victory,

And he has not only the eye for the big orcasion and the courage that rises to it: he has the instinct for the big for. He is the hunter of great game. "Don't waste your powder and shot on small animals." said Disraeli and he hung on to the flank of Peel. "Go for the lion," was Randoloh Churchill's maxim and he gave Gladstone no pause. Even to snap at the heels of the great is fame. It is to eatch the limelight that streams upon the stage. There are names that live in history, simply because Gladstone noticed them Lord Cross and

Lord Cranbrook came to great estate mereby because they heat him at the coll To have crossed swords with him was a career. Mr. Lloyd-George's eve ranged over the Government benches, and he saw one figure worth fighting and he leant at that figure with concentrated and governed passion. It became a duel between him and Mr. Chamberlain. It was a duel between the broadsword and the ranier-between the Saxon mind, direct and crushing as the



MR. LLOYD GEORGE

THE RUSY MAN'S MAGAZINE

thunderbolt and the Celtic mind, nimble and elusive as the lightning. He has, indeed, the swiftest mind in politics. It is a mind that carries no impediments. He is like a runner ever stringed for the race. The pistol may go off when it likes: he is always away from the mark like an arrow. And it is not speed alone When the hare is started be can twist and turn in full career, for the hotter the chase

the cooler he becomes He is the improvisor of politics. He some his web as he goes along. He thinks hest on his feet. Von can see the holts he. ing forged in the furnace of his mind. They come hurling out malten and affame. He electrifies his audience-but he suffers in print next morning for the spench that thrills the ear by its impromptu brilliancy seldom bears the cold analysis of the eye. He is in this respect the antithesis of Mr. Churchill, though Mr. Churchill is like him I once had a pleasant after-dinner talk

with them on the subject of their oratorical do not trust myself to the moment or a big occasion," said Mr. Churchill. don't mind it in debate or in an ordinary platform speech; but a set speech I learn to the letter. Mark Twain said to me, You ought to know a speech as you know your prayers,' and that's how I know mine. I've written a speech out six times in my own

I couldn't do that," said Lloyd-George, "I must wait for the cries. Here are my notes for the Opern's Hall speech." And he took out of his pocket a slip of paper with half a dozen phrases scrawled in his curiously slanting hand. The result is a certain thinness which contrasts with the breadth and literary form of Mr. Churchill's handling of a subject, or with the massive march of Mr. Asquith's utter-

He has passion, but it is controlled. It does not born with the deep spiritual fire of Gladstone. It flashes and sparkles. It is an instrument that is used, not an obession of the soul. You feel that it can be put aside as adroitly as it is taken up. And so with his humor. It coruscates: it does not warm all the fibres of his utterance. It leaps out in light laughter, it is

the humor of the quick mind rather than of the rich mind. "We will have home rule for Ireland and for England and for Scotland and for Wales," he said addressing some Welsh formers "And for hell" interposed a deep, half-drunken voice. "Quite right. I like to hear a man stand up for his own country." Detachment from tradition and theory

is the source of Mr. Chamberlain's power. He brings a fresh, untrammeled mind to the contemplation of every problem. It was said of Leighton that he looked at life through the eyes of a dead Greek. Lloyd-George looks at life with the frank self-assertion of a child, free from all formulas and prescriptions, seeing the thing, 'sa it were, in a flash of truth, facing it without reverence because it is old and without fear because it is vast.

"The thing is rotten" he says and in a lines that acknowledge no theory except the theory of practical usefulness. Thus he has swent away the old effete port of London, and out in its place a system as original as it is ingenious. And all the world asks. Why was this not done years ago? Like Falstaff, he is "quick, apprehensive,

forgetive." but he does not like Falstaff, owe these qualities to canary, for he is a teetotaller. He owes them to the Celtic pirit that races like a fever in his blood His apprehensiveness, indeed is amazing He oicks up a subject as he runs, through the living voice, never through books. He does not learn; he absorbs, and by a sort of instantaneous chemistry his mind condemms the gases to the concrete

His intellectual activity is bewildering It is as difficult to keep his name out of the paper as it was to keep King Charles' head out of Mr. Dick's memorial. He is always "doing things"-and always big things. His eve lights on an anachronism-like the Patent Laws-and straightway he sets it on fire. He does not note over books to discover the facts about docks; he moss to Antwern to Hamburg, and sees. When he brought in his merchant shipping bill be took a voyage to Sosin and learned about shins. And his passion for action grows

with what it feeds on. He has get his trumps to play



WHITE fog pressed close to my bedroom window like a blanket of fleecy wool. Not a pleasant sight for a man who has to take his first voyage bound in the seas of the air of drifting helplessly on to the grey stones of Notre Dame, or crashing against the great steel structure of the Eiffel Tower. The whole city would be a submerged reef of rocks. It was to be my hundredth balloon as-

cent, and was to be made in the company of my friend, Mr. Frank Butler, who had also accomplished ninety-nine ascents. Like for me to get level with him, so that we could make the century together. And this was to be no ordinary balloon ascent. Monsieur Henry Deutsch de la Meurthe had courteously placed his diri-

gible airsho, the "Ville de Paris," at our disposal. It was an occasion-something to be remembered in after years. The smoler of London would not have prevented us from booing that we should be allowed to take the trip.

We drove in a taxical to Sartronville. and found the for denser than it was in Paris; and when we entered the enormous garage or shed where the "Ville de Paris" lay like some sleeping leviathan, we could

hardly see from one end to the other. Then the chief and second engineers arrived. They made the final adjustments to the mechanism and tested the engines. Before they had finished the chief payigator-the cantain-came mon the scene and held comeil with his officers. They decided to have lunch. It was possible that the for might clear by the time we had finished our meal. The airship shed was in a deserted spot,

and so we motored to St. Germain, and lunched at the famous Pavilion Henri Quatre. On our way there we were turned back by the gendarme in the park. He informed us that no kind of mechanically propelled vehicle was allowed in the vicinty of this sacred enclosure. Little did he think that a couple of bours later we should he sailing over his head, and secring at his impotent wrath

On our return to Sartrouville the fog had almost dispersed. The crew of the airship were ready. M. Kapferer, the chief Bang! Bang! Bang! My heart went into my boots. Something had exploded! There had been an accident! There would

be no ascent, after all. But I was mistaken. It was only a prearranged signal to some paid helpers in the neighborhood, who were required to

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hold the vessel down at the start. Before many minutes had elapsed they were on the scene, and twenty lined up on each side of the framework. The word of command was given and the book culinder nearly two hundred feet in length, began to thrust its nose out of the end of the shed.

Foot by foot it emerged, like some antediluvian monster croeping from its lair. until it stood on the open manoeuvring ground. I was busy with my camera, when I heard my name called. It was my turn to go omeboard. Mr. Butler was already scated on a camp stool in the stern of the ship. He looked warm and comfortable in the thick suit he used for tohograning in Switzerland. It would doubtless be cold when he rushed through the air, for this was not ballooning. It was an aerial motor-ride.

I took my place behind the navigating bridge, and watched the trimming of the ship, which was evidently a motter of supreme importance. Ballast was being discharged in small quantities from bow and stern alternately. The captain kept his eye on the clinometer, an instrument for indicating the exact horizontal poise of the

It was a long time before there were any signs of buoyancy, for the balloon was still heavy with the moisture from the for-Then at last the hows lifted, first a few inches, then a foot or two. She was still "down by the stern," however. It was suggested that Mr. Frank Butler should move for'and but the difficulty was met by the discharge of more ballast from the

above the chatter of voices. I had often heard them before, but never under such circumstances as these. The voices grew fainter and fainter. The voices dropped away from us. The voyage had begun. ring on the telegraph to the engine-room. The engine roared: the ship trembled from stem to stern; the wind brushed past our faces. This was something worth living for. It was the conquest of the air.

All clear?" The words rang out

Then suddenly the engine stopped. The for. So we decided to take a trip in the vessel turned round at right angles to her open country. course, and we drifted broadside on with the wind, like any ordinary balloon. I began to think of unpleasant things. The descent of our 200 ft, cylinder, shorn of came into sight. Thence we sailed to St.

its motive power, and left to the mercy of the wind, was something I did not care to contemplate. The engineers struggled with the ma-

chinery in the fore-part of the vessel. Our navigator shouted down the telephone to ascertain the cause of the stormage. No intelligible reply was received, but the men resticulated wildly. I began to feel uncomfortable. I thought of all likely and unlikely accidents. I almost wished that I had made my hundredth ascent in an ordinary balloon, where there was no machinery. Those wild movements that speechless excitement which can give no intelligible answer to a cantain's questions or commands! Many a vessel had been wrecked at sea through the crew and engineers losing their heads. And a wreck here-hundreds of feet above the earth-

My thoughts were interrupted by the welcome sound of the engines. I had made no allowance for the Gallic temperament. Nothing serious had happened after all. A faulty adjustment of the carburattor-a mere incident in the daily life of a motorist. We made up our leeway, and headed for

Paris. Then the captain spoke down the telephone and a few minutes later the .a. gine-room telegraph was moved to "Full speed ahead." We had already felt the cold rush of the air, but now the wind roared most us with the fury of a gale. The navigator drew his peaked cap tighter on to his head, and out on his goggles and a scarf. We turned up our coat-collars, and clung to the side of the ship, which trembled like a tornedo-destroyer as the nowerful engines forced it through the atmosphere. This was speed with a venereance: not the silent speed of a balloon. which, even when it is traveling at forty miles an hour, seems to be almost at rest, but the fierce speed of something that is being driven against a resisting force-

the speed of power. The course was set for Issy-les-Moulineaux, where we boned to witness some percolane trials on the parade ground. But as we approached Paris we entered a slight

The ship was swung round, and as we sesin approached Sartrouville the for began to clear, and the huge garage-shed



The "Wile de Paris" has been rightly called a slop. The captain stands at his past on the bridge. Closs to his hand for bong and taken push in the environments. Like the captain of a vecus, the captains of stands and constant.

Germain, and floated over the Pavilion Henri Quatre, where we had been lunching earlier in the day. The hotel people came out and waved to us frantically. When we an airship they had refused to believe us but now they had the evidence of their own

By this time we were quite used to the novel sensation of being on an airship, and we walked about the deck like seasoned

mariners of the sir. We took photographs and admired the view. It might be supposed that this voyage provided hardly any new experiences for a man who had already made ninety-nine accents in a halloon. But such use not the

case. The sensation of being in an airship is entirely different to that of being in a If I was asked to describe the difference in a few words. I should say that my

hundredth ascent in the air was less pleasant but more exciting than any of the others that preceded it. A balloon moves at the same rate as the wind, and there is no sense of motion. One glides peacefully through the air, which seems almost still: and even where there is a strong breeze one

But in an airship the conditions are quite different. One is driven rapidly through the air: the cold is intense, as the wind rushes past with the fury of a gale; the framework of the ship quivers with the vibration of the engines. There is, however, practically no pitching or oscillating, except for a moment when the course is altered, or when the vessel is struck by a sudden squall

Moreover, there is no tendency to airsickness of any kind. As in a balloon, one feels no giddiness, for there is no connection between the eye and the ground; it is

like looking upon a map. If there were anything between the ship and the ground that the eye could follow, such as a precipice, a man would grow dizzy as he looked

into the depths. I must confess that it took me some time to organ the same feeling of security that one has in an ordinary balloon. A number of unoleasant things occurred to me as we

I recordered what would hannen if the rearmost propeller-shaft bearing were to break. The whole propeller would probably fall to earth, and carry with it a portion of the shafting. The airship, released from the weight would shoot up like a moket and drift away with the wind like an ordinary balloon. As it ascended, the gas would expand and blow out of the safetyvalue. The ship would rise through the clouds and as the rays of the sun fell on the envelope the cas would expend still more rapidly. Then there would come a point when the lifting power of the balloon would become less than its weight, and it

contract the envelope would grow beavy with moisture, and the whole structure would full with terrible swiftness. The weight of the airship, with all its machinery would be so great that it would be almost impossible to check the descent with the quantity of ballast usually carried. It would crash on to the ground; and the framework which is necessarily rigid and neable to withstand serious blows, would probably break in pieces. Another portion of frame or machinery would be lost, and the ship would once more soar up into the

The same process of expansion and contraction would take place, but this time the descent would be more rapid, and there escaping with their lives would be to descend into a thick wood

Such an accident as this is not very like. ship, but a mere breakdown such as was not unheard of in the early days of motoring-a stoopage in the petrol papes, a short circuit, or a hot bearing-might be attended with serious consequences. The airship would be turned into an ordinary balloon; while its great weight and bulk and its

unvielding rigidity would render a descent at the same speed as the wind both difficult and dangerous.

In the case of an ordinary balloon the passengers are protected by a flexible and from which it is very difficult to fall out; but in the case of an airship the car is a light wooden or tubular framework, with would easily fracture on contact with the

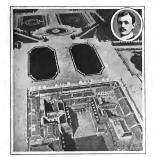
I thought of all these possibilities while realized how much depended on the motor and the man in charge of the engine. But the latter seemed so supremely happy, and the engine was beating with such perfect dent as the captain, and I soon lost all sense of fear. The "Ville de Paris" had been rightly

called a ship for in many ways she resembled her sisters of the sea. The captain stood, or rather sat, at his post on the bridge; close to his hand were the telephone and telegraph to the engineship moves both in vertical and horizontal planes), the ancroid for indicating altitude, the self-recording barometer, the thermometer, and a number of mysterious levers Like the captain of a vessel, the navigra-

tor steers by chart and compass, consults them frequently, and traces his course on the man. And, like any other sailor in charge of a ship, he has to keep his undivided attention upon his work; he has to be quick to think, and quick to act, cool in We sailed out into the clear sky again, and continued our voyage. As we passed over the forest of St. Germain we caught sight of a hunt, in which M. Henri Deutsch de la Meurthe was taking part. Needless to

say, we descended, and skimmed just over the tops of the trees, exchanging greetings with the huntamen much to their amuse-At one time a fort lay beneath us. How

bomb behind the ramparts, and blown the defenders to pieces! Small wonder that the military experts of all the great nations are devoting their brains and energies



A Novel View of the Palace of Verseilles. laset is a postruct of the Hen. C. S. Rolls, who anapped this photo as the simbly was secretary over the palace

to the development of this new and terrible engine of war. Before our voyage came to an end. M. Kapferer out the airship through ber paces, just to show us how wonderfully she answered her below. She moved as gracefully and easily as a bird. Unwards the payingstor chose to emide her, she swooned and curred with incredible swiftness and accuracy. Twice she described a complete figure of eight as skillfully as any

elector at Prime's

hand, and the crew began to make preparations for our descent. I fancied that the least exciting part of the journey had freshened somewhat since the start, and were running before it at the rate of nearly forty miles an hour. To an ordin-

ary balloonist it seemed that we were in was necessary to keep a sharp look-out alsead. My task had already been allotted to me. I was to discharge the huge trail-Our starting place was now near at rope at the word of command, and I "smoot

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by," as the sailors have it. At a time like this there was no place for an idle passen-Then, suddenly, the great garage-shed we had flashed past it, only just clearing

the roof. "Overshot the mark," I said to myself, "and badly too." I expected to bear the at any rate throb more slowly as the speed was reduced. But we continued to rush through the air at full speed. Then suddenly the airship lurched, like a vessel struck by a squall. I clung to the

side, as the helm was put hard over, and I understood the manneuvre at once. I had been a fool to think that we had seeidentally overshot the mark. They were going to shoot her up to her moorings against the tide, in this case a swift current

The speed slackened as we fought our way back against the wind; the shed came in sight again, and the aeroplanes were set so as to force us downwards. We were now almost over the manoeuvring ground, and a great concourse of people had gath-

ered to await our return.

speed was reduced till it just held us un Paris" thanks to the generosity of its ownagainst the wind. Lower and lower we sank towards the earth; the word of command was given; I discharged the great trail-rope, which unwound itself as it fell, and was gripped by a score of willing

head-to-wind; and then we floated on to the ground without even knowing that we had touched it. Cheers went up from the crowd as they watched this supreme triumph on the part of the navigator. We collected our cameras and instruments, and alighted on solid

earth once more We hade farewell to M. Kanferer and to M. Poulhain, the clever and genial young engineer of the ship. Then we returned to Paris, delighted to have been the first Englishmen to go a voyage in a private air-

We spent the evening at our hotel in the company of M. Henri Deutsch de la Meurthe, the owner of the "Ville de Paris" and one of the most hospitable men in France. His name will always be remembered in connection with the early days of the conquest of the air, for he has done much to further the science of aeronautics; and among the numerous valuable prizes he has offered is the one recently captured by Mr. Farman.

The next morning the whole experience seemed like a dream, and it was bard to believe that we had not merely been reading a story by Jules Verne or H. G. Wells. Exactly twenty hours after our ascent the "Patrie" was lost; and the "Ville de

er, was handed over to the French Govern-We were glad to think we had taken the opportunity when it had been offered to us. If we had waited snother day or two, the



The Story of a Close Shave

Hose a Once Prosperson and Powerful Manufacturer of Razors was Virtually Crowded to the Wall by a Shrowd Vain Rival, Yet Managed to Extricate Himself in Time - The Part That Ridicale Played in the Ludicrous Climax.

the Markett Manform in the Popular Manager.

W ALTERS, President of the National Razor Company, paced the floor and chewed his eigar until ated pulp. From time to time be peered at the paper in his hand. He was worried It was the first of the month and the seatement before him was enough to bring despair to a heart that had not been kicked about by the heavy boot of ill fortune as

long as his had. In fact, Walters was in a had way That is the National Razor Comnony was in dire straits. And, after all, the National Razor Company was Walters, Of course, there were the minority stuckholders, but they shared the profits not the troubles. And it needed a mine-promoter or a Merwin to figure a dividend out of the figures that stared at him from the debit side of the two columns before him. Times had changed in the past two years. Walters harked back to the earlier career of the company, when profit was the chief product of the factory and razors a mere incident in its activity. The country was howling for National Razors then. It wanted them at their own price, and their own price was a pretty stiff one-three hundred per cent. profit on sets and twice as much on separ-

ete blades Then the field had been cut up. Some of the infringers they fought off and some they bought off and some were not infringers. None of them mattered very much until Brown came along. You have heard of Brown. Who has not? Brown is perhaps the most distinguished sachem of the face-loving tribe of advertisers. Long ago he caused the smile to fade from the visage of the "cent" who shoes the nation, and lahas deepened the look of melanchuly morn

the countenance of the individual who talcome it. But the concern coused in the hearts of these two valiant satrans of selfadulation was only one of envy and cha-

To Walters it was something more poignant. It was rapidly spelling ruin for him. gost as it had foundered every other razon concern in the field. Need I remind you of Brown's advertisement? Why, even in old erowded China the hairless coolie knows Brown and what Brown stands for, and ruls his hand regretfully over his beardless, vellow face, bewailing the Providence that denies him the delight of the shaving smile that illuminates the Brown Physiogmore y Brown's rozon is a good one but Benwe's advertisement is better than the razor. It was equius, the designing of that advertisement. But it was Brown's smile that made the genius possible. Who can resist buying a Brown razor when one is faced day after day and month after month with his invist owing as he outs a lame you in big type: 1T'S GOOD ENOUGH FOR ME-1T'S GOOD ENOUGH FOR

If ever confidence glowed in a man's eye dence in another man Brown's run. That face and that motto have made lists a milliquaire, have ben't his scores of factories. have crowded his little black boxes into the haberdashers' and the druggists'. It has sounded the doom of the barber. It is responsible for the steadily angmenting conversation and tios. Its influence has crossed the Atlantic and turned the oldfashioned razor shops of Sheffield into shear

one man's have been in his life-bent. Often

impudent, even to the point of discourtesy

-brusk, sarcastic as a whip-lash, careless

alike of condemnation and of praise he is

beyond all else as hopest as conscience-

impeccable. The arrow of bribery has

never found him a target. Once he has ac-

force Atlas' back to bend under the weight

of the temptation will find his shoulders as

nodded to him to take the elsair draws dir-

ectly in front of his flat-top desk upon

which there were simply a telephone and a

small pad. He reached into his poeket and

leather, from which protruded half a dozen

of the long, slender Hayanas which are his

make us both think better. What Walters

"Have one?" he suggested "It will

"National Razor Company," responded

"I see; rotten. What's the matter? Too

"Don't you think you had better tell me

Walters began hesitatingly to outline his

just what's biting you; then maybe I'll

story, skirting around the real facts with

the same reluctance that some men feel

when consulting a physician-fearful of

finding their ailments worse than they anti-

"Oh, come on. Get down to hard facts."

lisped Poynter. "Tell me what is the mat-

ter. We have only half an hour, and at this

rate it will take you a week to make up

Walters flushed. He was not used to

such peremptory handling. Now that he

had come, he began to feel that perhaps

after all he had made a mistake in expecting this lisping dude to accomplish any-

thing which his experienced brain had not

your mind to show your grounds."

already planned and rejected.

"Ah, I see. How's business?"

"I'hankm" growled Walters

"I don't know." was the renly.

"What do you want me to do?"

As Walters entered the door, Poynter

erect as a grenadier's of the guard.

constant addiction.

are you?"

the president.

much Brown Y

wry smile.

THE STORY OF A CLOSE SHAVE

you tell me what you require." "Hold on, Mr. Poynter," interrupted Walters, "We are going a little fast. haven't quite decided that I shall need

want to use that way to-day." He rong the bell "Miss Wenson," he said to his secretary "I am through with Mr. Walters. Get the

Then he arose with a gesture of dis-

"Well-er-" began the other with a the company's last statement "Rotten What did it-Brown?"

"Maybe I can maybe I can't " was the Walters made a clean breast of his afnany recogniting Brown's income and

fairs beginning at the start of his com-"Can you do anything?" he questioued

on the back page for a few moments, and

"I'll rend for you next month" he said to sign papers of coasolidation with

Brown. Good-by: And," he added, as the bewildered Walters started for the door, "it will cost you four thousand more."

then smiled.

Poynter went over to a bookcase and took out a copy of one of the current magasines. He studied Brown's advertisement

"Who's this? Oh. Mr. Poynter? No.

Mr. Walters, isn't here. I expect him back

farther and the wall won't move. Can you laconic retort. "Tell me some more."

"What do you thing of it?" he queried Walters nodded assent. "Yes, he has got us up against a wall. I can't so any

mail you our check to-night." The secretary stood awaiting orders Poynter motioned to her to retire and drew his pad before him. Walters aboved over

missal. Poynter's meoncern however. now edged Walters' desire to retain him. "I accept your terms," he said. "I will

paners on the Oueen Chemical Case and we'll so through them."

Come back when you have less time to waste. I haven't any of my own that I

"All right, then," was the careless rejoinder. "Go home and think it over

tral appearance. And, indeed, I can well comprehend how an aspect of insignificance

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server. He is slight and undersized, and a

decided fop, affecting especially extreme

the healthy glon of a boy's, and the absence

of facial lunes accompanies his continful as-

port. His eyes tell you nothing. Thry are

lackadaisical and help you to misconstrue

the character of the man. I have heard

can well aid him in his poculiar line of ac-

the less the most retiring of men. He has

no intimates. His habits are those of a

clean-minded woman. For all that his in-

come must now be enormous, there is no

ostentation in his mode of life. And despite

his physical frailty, he has accomplished

trades that mobile can the vitality of a Titam

Where or how he has acquired, in the short

range of his life-span, such a vast knowl-

edge of men and affairs, of human nature,

of financial wile and trickery, is a most

nuzzling thing to me. He has sounded the

shallow and every channel with the assur-

vanities, their weaknesses and fatuities con-

stitute the primer of his text-books. He has

never displayed despair in the face of the

insuperable, nor exultation in the hour of

routing victory. Rank, neither social nor

pletocratic, impresses him. His blow leaves

no heutal mark. I may with some happi-

ness nicture him as a postiferous insect, in-

flicting his subtle annovance until he frets

away the ponderous vitality of the strong-

est and most virile enemy. He is a gad-fly

cloaked with the spell of immunity and pos-

sessing a hell-given saciency. Withal, he

is the most amusing of men, blessed with a

sense of humor and an appreciation of the

ridiculous, which renders him, in non-pro-

fessional hours, a most amusing companion,

and in his professional activity, more dan-

owness than any other attribute which he

Poynter is a supreme egotist, but it is the

secretism of self-confidence, the assurance of an Alexander or a Napoleon. Nor must

one smile at the comparison; for however

nossesses.

The follies and foibles of men, their petty

Spectacular in his methods, he is none

When you take the car to-meht, glapec at the row of newspapers spread in line before you. Brown similes at you. You cannot dodge his razor. It is good enough for him, and you have not the will-power to resist finding out if it usn't good enough for you Mark Twain's "nink trin slin" may have approved you, but Brown's dictum haunts you. If you want peace, you must

advertising agent.

have Brown's razor.

for his secretary.

due to the combining circumstances of a

good idea, a good photographer and a good

Look at the magazine on your table-

Yes, Brown was smiling the National

Razor Company out of business. For month

after month their sales had decreased. They

had noured their profits into the newspapers

and magazines; but, however heavily they

rained their money into the press, Brown

responded with downpours that made their

most ambitious efforts mere sprinkles by

And now actual ruin was learing its

through the door. Walters was at the end

of his resources, mental and financial, Sud-

dealy his teeth snapped into his cigar and

the dismembered fragment fell upon the

floor. "Poynter!" he exclaimed, "I won-

der if the fellow can help us-. Unn-hm.

he mused. "It is worth while trying. He

certainly did wonderful work for the

Utonia Company, Manders himself ac-

knowledges that they were in the last ditch

when he pulled them through," He rang

Franklyn Poynter has a habit of disap-

pointing one at first glance. To begin with,

he distinctly lisps; and a lisp, as a rule, is

a mark of efficiency Rut then, rules are

captions. Their exceptions are not marked

and labeled. For my part, I no longer fol-

low them in judging men. At least, not

lisping men, having suffered rather a pro-

nounced surprise in my sophomore year at the hands of a redsheaded under-sized

(reshman, who listed a little and scrapped)

much. From time to time, men have been

deluded by Poynter's lisp. But then, Poyn-

ter has led so many mon astray, in so many directions that the observation is redund-

Brown's tage states at you from the back.

at three this afternoon. What's that, he is to come over to your office at four? All right. I will give him the message." But Walters did not wait until his anpointment. No sooner did he see the menuorandum on his desk that he was on his way to the Atlantic Building as fast as his legs could carry him. The girl recognized

him. "Your appointment is for four," she said, "By Toye, this is important," he replied. "I want to see Poynter right away. You go in and tell him that I am out here." "Your appointment is for four" was the quiet reply. And so, despite his impatience.

he was forced to chafe until the longest hour he had ever known ticked out its nervous length. Poynter, radiant in an orange waistcoast

and a purple searf, nodded to him as he "Here they are," he said, displaying a

pair of papers "Sign there!" Walters gaved at him with incredulous "What's this?" he asked.

"Consolidation with the Brown people." was the nonchalant reply. "Have a cigar, Make you think better.

But Walters did not hear him. His eager ever were necessing the documents. He wanted to pinch himself, hardly daring to realize the truth of the splendid terms set forth in the instrument.

"By heck?" he breathed, when he had finished. "How in the name of the Almighty did you do it? Look here, Poynter, shake hands! You are a little wonder, Honestly, I didn't think you'd succeed! You've nulled me through just in time-it was a mighty close shave!"

He nicked up the papers again. "But you have, haven't you?" And he lamphed with the halting restraint of a man to whom cheeriness has been an absent acquaintance Poynter reached into his drawer and took

a card from an index. "The matter is closed" he said. "and you can send your check. Four thousand, you know, was what we agreed upon." "Why, it's worth forty thousand," ex-

ofted the other "I said four," listed Poynter-"Do you mind telling me how you turned this thirty-fact handspring?" said the aresilent of the National Razor Company.

Poynter opened the drawer again and threw a piece of cardboard on his deak. It fell upon its face, and when Walters turned it over and caught sight of the other side he broke into a year of laughter that did not check itself until tears fairly shone in

"Say he glooted, "Til bet old Brown was just ossified when he saw that. Got him right, didn't you? I'm going to take this

home and frame it. Let's have the story, like a good fellow." "Well" began Poynter "Brown himself did it. His vanity is his greatest strength and at the same time his strongest weakness. His face has been his making and his undoing. For months it has been wearing upon my pervea, so that when you came and placed your case with me, the vision of his lather-smeared physiognomy at once loomed on. In a flock I saw my course. You yourself had exhausted every artifice withto your nower. You had assaulted his business and found it a Gibraltar. Each of your Rolands of curning had been met with a more masterful Oliver on his part. To be very frank, my dear Mr. Walters, Brown ontclassed you in management, exploita-

tion, attack and defense. There remained but one arrow which could possibly find his heel the shaft of ridicule Poweter named for a moment and gazed

abstractedly into the criling. "Ridicule, however, is the most potent of all engines of destruction. Its flight is as

swift as the rays of light. It is the only missile that can make of a weakling a David able to bring doom to his Goliath, however mighty or nowerful he may seem. Ridicule has shut the doors of the White House to a dozen men. It has humbled prelate and author, merchant and jurist-its dart is tinned with the deadliest of poisons. Ridicule is commercial, political and social death. Whenever an individual has allowod his necessality to dominate an enterprise. it is only a question of nationre, a matter of time before ridicule can be made to wreck him. Brown built up his success through the influence of his advertising. The foundation of his advertising is his face. He has dinged it and donged it and banged it

and clammed it into the notice of every man in America so persistently that whenever the idea of nurchasing a razor occurs to him he at once remembers Brown's enticing smile of confidence, and the germ of THE STORY OF A CLOSE SHAVE

suggestion fractities into the impulse of inthe shutter and before Brown can realize vestigation and pitimate purchase. Brown's advertising is founded mon a recognized psychological truth. "It is human nature to believe most in those things with which one is most fa-

miliar. Men have still greater confidence in those things in which the exploiter evinces his own faith. Brown's razor, fortified by Brown's belief in it, has produced Brown's great success. The task set before me was to prove that Brown has no confidence in his razor-in short, that he did not use it. The problem presented no complications. Brown is human, Brown is busy Brown is rich. Rich men, especially those who have attained affluence within a short space of years, are usually socially ambitious. This rule is invariable with the wives of the pouveaux riches. Inquiry devalors the fact that Revum has a wife and that she has been stung with the social

"Sooner or later Mrs. B. with her bee was certain to lure the busy Mr. B. from his affairs to share in some social Roman beliday Therefore watch Brown From the time we joined forces, Brown lived under a shadow. My man has known carls activity of his every hour. On Saturday Mrs. Brown, exultant in the capture of a social lioness, telephones him to tea at Sherry's. Brown, equally exultant, drops his correspondence and tears up-town. Needs a shave. No conveniences in his office. Drops into a harber shop. So does his shadow. A dollar tin to the hat-boy, a convenient pillar for the shadow, a splendid flood of sunlight through a payement casing, a carefully posed camera, a click of what has hannened he is ours. You can imagine the rest. First a visit to an artist then one to Brown. I hold a very annoving picture. The prospect of that thing in a dozen publications does not acceal to Brown's peculiar sense of humor. Ridicule can tear down in a month what labor cannot build up in a year. We meet: we dickcr: we harrie. Brown swears: Brown talks injunction: Brown talks terms. I talk terms; we both talk terms. Sum total -vour company merged with his company

Walters with trembling fingers affixed his signature to the two paners, placed one in his pocket and at Poynter's request passed the duplicate over to him. Then, chortling with satisfaction, he hastened to the hand and roaring with laughter. It was a picture of Brown in the barber's chairhis profile as clean-cut as a duo-tone cameo. the barber scraping away at it for dear life. and a background of other barbers corroborating the authenticity of the scene. Surrounding the photograph was a border-desion exactly duplicating the famous decoration neculiar to Brown's own advertising but instead of the customary wording theremon, these lines had been lettered in: IT ISN'T GOD ENOUGH FOR HIM IT ISN'T GOOD ENOUGH FOR YOU

Walters paused for a moment as he opener the door, and then looked back into the

"Poynter," he grinned, "I'd give another thousand for a snap shot of Brown when you showed him this one "



The Usual Weenan, while Passing Through the Period of the Greatest Matrimonial Possibilities, is Alsways Resolutely Bent on Marriage—Pretty Nonty all her Interest in Life will be Pound to Centre Around the Probable Man.

By Abre Marstee French in the Scrap Book Magazier.

A TOPIC lately started by an English magazine deals with the fascinating question of why so many women never marry. Owing to the nature of the

never marry. Owing to the nature of the theme and its perennial interest, it may be worth while here to set forth the opinions that have enlivened the English publica-

The query propounded by the editor was this: "Why do women prefer to remain unwed?" Naturally, all the ladies who are swered this question differed more or less in their views and in their explanations. Perhaps the best way of getting at their anawers is to give a summary of them, divested of the irrelevant remarks that below

certain of the letters.

(1) A woman often prefers to remain single, says one, because nowadays "desired in the standing the root of the single says one, because nowadays "desired has readed by the says of the

sure on all these points.

Just how the can ever he quite sure until
she has tried the thing for herself, the lady
does not specifically inform us: but her
general view scenas to be that the woman
of to-day is in the attitude of the proverbial
man who would not no into the water until

he had learned how to swim

(2) The economic independence of women is given as another reason why there
are so many single ladies at the present
time. In the old days, marriage was the
only career that was onen to any woman.

and she had to marry if she got the chance, or else she felt herself useless and eccentric and a domestic burden to her parents. But

and a domestic burden to her parents. But thow that so many occupations are thrown open to her, she does not need to think of matrimony.

This serves very well to explain why women need not marry, but it falls far short of expedition why they do not wish to

a (3) Another woman thinks that women to do not marry because, when they look about as and see their married friends, they find a these very often living lives that lack excites the case of the desired with the care of children, the direction of g servants, and the very small and limited aribbitions that must content the members arbitions that must content the members lady sums it all up by saying that women of on the members when the care of the

interesting,

(4) A Miss Mary Frances Billington,
who confesses that the is old-fashbosed in
who confesses that the is old-fashbosed in
from marriage as a temporary phase of social evolution, due to the growth of inxury
and the desire for houver, among, nearly
women very often remain single simply hecause they wait so long for the possible
millionaire to often to them that, before
they know, it, they have grown too old and

man whom they would finally be very glad to get.

(5) A Miss Sarah Dobdney, who is more tere and more generally wird than any of the other writers, says plainly and blundly that women prefer a single life because they are getting to know men too well to trust them. They lave come to know men that by reading modern realistic fection and the sidil more realistic newspapers. Mass. Doudney does not think that men are hopelessly depraved, but the declares for that most girls thank so because of what most girls have read. Hence, fleenture is odd most girls have read. Hence, fleenture is odd to be a support of the pex and the dearth of marriages. When you there were no most girls have opinions are all interesting. We will be perfectly the perfec

and there is some truth in all of them; but the lattles who have set them down have failed to graup the subject in a large and philosophic way. Each has her own soletion and her own small theory to exploit, and so she does not fully satisfy the mind as to the entire sufficiency of what she says. Suppose, therefore, that we try to frame a sort of working hypothesis that shall make allowances for all special cases, and con-

sider only the larger aspect of the question in a much more general fashion.

In the first place, we may divide the whole sex into two classes—the Usual Women and the Exceptional Women, the great majority of them, of course, coening under the former head. In their emotional characteristics, and essectially in their rela-

tion to the matrimonial question, all Usual Women are cast in a single mold and exhibit practically a single type.

The Usual Woman, while she is passing through the period of the greatest matrimonial possibilities (say from eighteen to twenty-five), is always resolutely bent on

monial possibilities (say from eighteen to twenty-who, is always resolutely bent on getting married, and pretty nearly all her sareast in life will be found to centre around the question of the probable mass. And from her elementary standpoint, one man is pretty menty as good as another though, of course, I mean any man of whom she is likely to see very much.

as The would not by preference elops with a coachman or a day-labort, nor would the take a ridiculous person, such as would lead take a ridiculous person, such as would lead the girls to suit at her if a he-toose him. Women, naturally enough, like men the Best with three limitations, it may be asidly said that the Usual Woman will many at any man who happens to come along. A little proximity is the only thing necessary to Kichard Roc; for each is causally delightful.

There is, of course, a polite little fiction,

propagated by writers of books and cher-

some eligible and ardent youth discreedly forces himself on her surprised attention. But we need not go very far in his moder to pontrate the secrets of the parvisbosse; and then we find out that the Usual Woman, especially while in the early twenties, derives the principal pleasure of her existence from thinking of the actual, prospective or hypothetical man. ANYHIMO WINI THOUSESS.

ished by the very young, to the effect that

With her friends, she spends long hours in giggling and speculating over this delightful He; and on the approach of any

e new male person, her agitation and general emotion are weederful to see.

And anything that wears trousers will do.

He may have brains, or he may not

He may have brains, or he may not. He may be good-looking, or he may not. He may be manly and discreet and trustworthy, or he may not.

If he has any of the more complex qualities, the Usaai Woman will printably not discover them, and so it is entirely and leastifully smitigent for him to be a Man. Consequently, if one asks why the Usual Woman sometimes does not marry, the anawer is a very simple one indeed. It is because the doesn't get a chance, and for no other reason whatsoever. There is no proltern in this case at all, and there never has

been. The really serious question arises when we come to the women who are exceptional. There are more Exceptional Women in these days than there used to be; for this is an age that tolerasts departures from conventionality, and, in fact, makes uncovernionality, and in the property of the property o

keen and discriminating mind.

Such a woman is most often of the artistic type, whether or not she actually enters upon the artistic career. She holds herself is at high valuation and is rather skeptical about the lasting value of what any one can offer her. She learns her lesson in life yery

early, and she is not given to illusions.

She may, in fact, be just the least bit cynical, and she suspects the fundamental sincerity of nearly every one she meets.

Consequently, she is by no means carried

tional Man arrives, he must be her kind of an Exceptional Man, or else she will not If the is psychic and emotional, the Excentional Man exact be one who will appeal to her in the subtlast ways, who can enter into all her thoughts and understand them

all before they take the clumsy form of To such a man she will surrender her life. as gladly as will the Lisual Woman to the

Lisual Managerd with a splendid self-abandonment: but if she never meets him, then she will go through life alone.

If, again, the Exceptional Woman be one in whom head predominates over heart, she

away by the Usual Man; and if the Excepwill still preserve her independence, unless the Exceptional Man fully file the wicker that the reserves for him. She will never settle down to a humdrum middle-class ev-

If she marries, she will exact every whit as much as her more emotional sister-only in a different way. She must have a great position, her husband must be Somebody, he make mistakes

The Exceptional Woman, therefore is very likely not to marry; and if she does not, it is always because she does not care to do so and because she is not fostimute enough to meet the person who appeals to her coroling mondo

THE TWO KINDS Ex Elbert Habbard

In overy business hause there are two distinct classes of employees. One we may call the Bunch, and these are out for a maximum wage and a minimum service. They are apt to regard their employer as their enemy and in their source to regard most employer as their enemy and in their spare time they persistently "knock." They keep had bours, overout, overdrink, overdraw their salaries, and are "off their

feed" at least one day in a week. The other kind get their alcep, take their cold baths, do their Emersonians, join no cliques, and bustle for the house. If I were a youth I would not compete in the twelve-dollara week class. Like George Ade, who left Indiana and went to

the Busch a pace. I would go in the free-for-all class, I would make myself necessary to the business. No matter how "scarce" times are, there are a few emplorees who are never laid off, nor are their wages out down. These are the boys who make the wheels go round. And it isn't Britins that courts most; it is Incent. The difference is this: the Butch plot and plan for personal gain-for case and a good time. . The other kind work for the house, and to work for all is the only wise way to help yourself

The Tragedy of Business

The Most Dangerous and Invidious Rubbish in Liberature is the Life Stories of Successful Men. Which Presuportly Prove on Investigation to be the Mars Glorification of Selfishness Inspired by a Narrow Mind and a Grevelling Soul.

Ry S. A. R. in the Commercial Intelligence Magazine

BVIOUSLY the first duty of a journalist who writes for commercial men in a commercial journal is to emphasize, and even reiterate, the importonce of commerce to the world, to the nation, and to the individual, and we do not

think we can with justice be accused of ever losing sight of the fundamental raison d'etre of our soner. But it is nermissible for us sometimes to invite our readers to rouse with us for a moment in the all engrossing commercial struggle in order to make sure that we are not losing our sense of proportion in our lives. Year by year and day by day we add something to the tablet that will one day become the record of our life, and as the artist who limns the landscape on the canvas before him steps back to make some that every detail in his picture shall bear its proper proportion to the whole, so we may profitably ask whether every part of our life is in proportion to the whole. Unhappy he whose life's record is marred by the overwhelming prominence of what should have been but a fractional part

We are compelled to make these observations mainly from noticing how insistently the press, the pulpit, and the platform accentuate the importance of success in business. Judging from the prominence given to the money-making capacity of men whom we are invited to call "great," the average publicist more sincerely admires the trait of acquisitiveness than any other characteristic of "preatness." How seldom-we do not say never-we are invited to admire the great, poor man! How often we are told to revere the memory of a man whose only claim to distinction has been his success in

acquiring wealth. Of all the demoralizing

rubbish that is offered to the public in the guise of literature, the most dangerous, becouse the most insidious, are the life stories of successful men, which prove on investigation nine times in ten to be the mere plorification of selfishness inspired by a parrow mind and a grovelling soul.

To say that no really great man ever aconired riches would be untrue, but it is absolutely certain that no great man ever allowed his mind to be obsessed with the greed of gain to the exclusion of other considerations. It is surely taking a most degraded view of life-which offers so vast a range to the human mind-to determine that it can be turned by its owner to the best advantage by devoting it simply and solely to the collection of material wealth that is absolutely valueless to the collector at the end. Yet we are asked to term "preat" men who openly glory in the fact that they have from earliest youth kept strictly before themselves as the goal of their ambition, their great principle in life to which they have devoted all their time and talents, to be successful in the sense of adding shop to shop warehouse to warehouse or dollar to dollar.

When we stop for a moment to ask ourselves whether we see anything admirable in such careers we never admit for a moment than the end justifies the means. Instead, we prefer to laud the steadfastness, courses or estience of the individual whose success has been achieved by its exercise So we carefully disguise, even from ourselves, the hideous truth that even such noble characteristics have been warned by the narrow sordid channels into which they have been cramped. With a right perception of the relative value of life's crifts, no man would allow himself to devote himself wholly to what is termed "success" in business, and we maintain that the average man is not so degraded, so unintelligent, and so Mind as wilfelly to embark moon such a career. The danger is that in the stronglewe lose our sense of proportion. Business is with us every day, the struggle for life is all about us, and we recognize every moment the absolute reality of the strife. If we are not to go down-perhaps never to rise again-we must put forth our best offorts to-day, To-morrow will be the same as to-day. And so the struggle goes on until by almost impercentible stages, we find ourselves being gradually drawn into the vortex, and forgetting that man's life consisteth in anything else but the constant

struggle to succeed in a commercial sense. That is the tragedy of business that is enacted before us on the world's stage every day. Many a loverrism motor car swiftly and smoothly conveying its successful occupant home from the city, conceals tragedy far sadder than the rough deal boards of the namer's coffin. Unhappily, the tendency of the age is to misrepresent such failures as successes. We teach the schoolboy to respect the successful man because he is successful, and therefore rich and, it may be, powerful. Read the lives of such men we tell them, and you will see how you, too may some day become like them if you also parrow down your life to the single nursess of getting gold. When one thinks of it it is very sad. It is not thus that a nation rears true nobility and elevates itself. And since the future of the nation lies with its worth the horizon would were a monotonomily sombre has but for the one referming fact that wouth is not so readily deceived as its mentors. We of an older reperation are seared and embittered by ife's hattle. Youth is fresh, natural and healthy in its hopes and its aspirations as well as in its body. The boy is more noble

than the man, more generous, less material, we ought to strive to put before him the highest ideals, the most noble thoughts, the most noble thoughts, the worthest separations, and if we did that we should raise a better nee than ourselves were froughptful creatures, whose they were found pitful creatures, whose they were found pitful creatures, whose life's tragedy is distorted by the popular press and presented for our admiration.

gedy is distorted by the popular press and While saving this we do not wish to be understood to argue that "rich" and "great" are incompatible terms. Many a man has gained wealth that he has used for the best and noblest ends. He has remembered his duty to his fellows, and utilized his money to bring them prosperity as well as himself. He has cultivated his mind and character and spared a part of his time for the practice of the duties of good citizenshin; nossibly he has taken a prominent part in directing the affairs of State. Such a man's career does really and truly constitute an object lesson to the rest of mankind, and provide the rising generation with an excellers assemble to follow. Our complaint is not against success as success, but in the glorification of mere money-making as being the end-all and be-all of life. If our publicists would dwell less upon the gross and material side, we should have less marrel with them, but when writer follows writer in asking us to admire the man who boasts of having lived only for business from his earliest youth, whose whole mind and energy have been bent upon making moreey then we feel inclined to rebel and to say openly and optright that such is not the kind of man we admire, nor the type that we think any young man should follow. The nity is that the demands of modern life should be so exacting that men who would take a prominent place in the world can find so little time and opportunity to cultivate the graces.



The Importance of Secondary Education

Why Should Not the State Make as Liberal Provision for Secondary as it Does for Primary Education?—Large Numbers of Bright, Intelligent Young People Unable to Advance Owing to Excesse of Text Books and Tutton Pees—What is the Oblitation of the State in the Matter?

So John Hauter M.D.

THE importance of primary education is so firmly fixed in public opinion, that the State, and that segment of it known as the municipality, not only provide free public schools, but also compel parents to send their children to these schools. Any attempt to revert to the old system of collecting fees would certainly meet with the most strengous opposition; and yet the very system that has been discarded in the case of public schools is still in force throughout the course in secondary education. As soon as the pupil seeks to enter the high school or collegiate institute an entrance fee is demanded and tuition fees in increasing amounts-according to grade-confront him or her all the way

through the course. The quarter of the course of the cours

ed profession."

Let us consider the interests represented in citizenship when a high grade of civilization exists. Life—domestic, social, civic or national—is a very complex problem, as each vocation is so intimately interworen with other vocations. However, there is a broad classification of interests that will assert our purpose, viz. agricultural, in-

dustrial and commercial interests, which are served pretty efficiently by our public school system of education. On the other hand, we have the spiritual, moral and intellectual; the material, and the physical interests, not so adequately served by this sysests.

Now it is an indisputable fact that the latter interests are of just as vital importance to the State as are the former. The soil might be ever so productive, forest and mine filled with raw material for the workshop, avenues for commerce open everywhere yet a people without high spiritual. moral and intellectual attainments: without life and property being safe, and without physical stamina, would have a dormant national life. There could be no such thing: as progress and prosperity. The untutored country, and yet all these furnished them was a precarious existence, little better than that of the brute creation around them. The advent of the enlightened white man gave to field, forest and river a commercial

The development of our spiritual, moral and intellectual faculties calls for special training. These engaged in the basy parameter problems involved the attention they factore—beauth problems involved the attention they factore—beauth they can be found to the factore beauth they are the factored to the factored they factored they are the factored they are they are the factored they are they are

The material interests involve not only the safety of life and security of property, but also the permanent maintenance of those forms in the transaction of businessfinit give assurance of honest dealing; and

of vital importance to the State, hence our courts of justice with their legal officers. The physical condition of the people is also a vital factor in national life. The wellbeing of a people, and its wealth-producing power are very dependent upon the sanitary conditions that prevail. Impure water, defective drainage project of senitary precautions for the prevention of disease, alsence of hospitals, or of efficient medical attendance-all these would militate against national progress and prosperity. The loss to the State through premoture deaths from contagious or communicable diseases and from the physical disability caused by sickness, is a very serious matter. It has been estimated that the annual loss to the United States from tuberculosis alone is \$300,000,-000. The diffusion of medical knowledge and the enforcement of sanitary laws are rapidly reducing the number of cases of communicable diseases. Our physical needs demand the technical knowledge of the educated physician. Efficient health officers render a service of inestimable value to the

Now, if the well-being of the people, and the conference of the relational tensoring required in each of the callings emmerated, which we have been as proposed in the conference of the relational tensoring required in production from the conference of the conferen

education: why should the State and municipality not make just as liberal a provision for the former as for the latter? A large number of bright, intelligent boys and girls are decrived of a secondary education on account of the expense incurred in buying text-books and in naving tuition fees. If any of them persist in acquiring secondary education they are obliged to do two things: (1) Earn the money the best way they can: (a) if they have to leave home, they are forced to seek lodging in cheap, unsanitary boardinghouses, where lighting heating and ventilation are very defective, bedding and bedrooms often infeeted with morbid germs, and obliged to live on poor, innutritious, usualatable food, hence many deaths, much sickness and often

We bear it reiterated again and again "That the experience the student eyes while earning this money will be very valuable to him in after life." This is very questionable. The student so a role los so little expert knowledge that he cannot secure employment in any recognized trade. He is, therefore, obliged to take almost any menial position. Under such circumstances how easy for him to get into bad company and acquire had habits, become intemperate or immoral, and acquire vices that may mar his whole future life. Again, the months given up to earning money with which to purchase text-books and pay tuition fees is just so much time taken from his literary course. These months spent in quickening broadening and enriching his mind would give results far more serviceable to him than any experience he might get in a calling in

any experience he migel get in a calling in The sum required by the State to furnish every student who whited to acquire the obtaction given in our high shoots, collegate institutes, colleges and universities gate institutes, colleges and universities be somewhere between treets/bre and fifty cents per ansiem per popil. The test-books would remain the property of the State and would remain the property of the State and other of students. Could the State spend the sum more visibly or more profitably in

From Jet Black to Pure White

A Hair Raising as Well as What Proved a Hair Coloring Experience of a Brave Telagraph Operator at a Lossly Railway Station in Western Casada When a Large Sum of Moorly Belonging to a Lossler Firm was in His Care.

By C. F. McTavist.

AND so you know John Hudson, do you? Well; he's a fine man and no mistake. I have found him not only a good friend, but have learned to value highly his opinions."
Colonel Moure thus addressed his com-

Colonel Moore thus addressed his companion in the car after they had spent the day in the city. The Colonel and Sandy Mahisson had been inseparable companions in the days of long ago. Although their lines had drifted spart there was always great pleasure experienced when it was their privilege to be together. Sandy had made up his mind to pay a long-romisted vait to the Colonel. Thus it

long-promised visit to the Colonel. Thus it was that the latter had journeyed to the city to meet his friend and accompany him to his own home in the little Town of Doon. "Yes," repled Sandy, "It knew him when both of us as young men worked on the C.P.R., when stations in Canada were few and far between."
"Well well' said the Colone! "It had also

"Well, well," said the Colonel, "I had almost forgotten the fact. I remember now that I heard that before. Both operators, were you not?"
"Indeed we were, and it was during this period that poor John's hair turned white"

"His hair turned white! What do you mean?"
"Did you never hear about it? Well, it's true, John's hair turned from jet black to pure white in a single night and fright was

the cause of it."
"I'm interested now," returned the Colonel. "I never dreamed that there was anything out of the ordinary, although I have often thought the whiteness of John's bair was a most remarkable thing."
"Well," resumed Sandy, "it was this was," in those days it was were different to what

we find to-day. Stations were not every half-dozen miles. Sometimes, indeed, 200 miles apart on the line would be your next door neighbor. Joba was located at a piace called Pleasant Valley, a little town in Ostario. One day he was called up by the superintendent and informed that he would be required to report for duty as relief for a man going on a holiday at a little wayside station on the C.P.R. in Western Cas-

ada.

"John had some time previous to this, when in the company of the superintendent expressed himself as desirous of soeing the treatment of the superintendent was a second of the superintendent as the second of the superintendent as the second of the

western country. Apparently his chief was now about to give him the chance. "After due preparation and in course of time, John found himself aboard the train and fast nearing his destination."

and that mearing his destination.

"The place where for the next few weeks that he was to make his home was Martine Peak Paas. The nearest station to this point on the east was big Tree Galch, a few particular to the point on the east was big Tree Galch, a few particular to the point on the east was big Tree Galch, a few particular to the particular to

the half-hoir or so at their disjonal was further instructed as to his duties, howrs of trains, etc.

"By the way," said Kennedy, 'I must tell you to be on your guard, especially to-morrow. That is the first of the month, and by express there will strive in the evening the money to pay the men at Dyment's Camp."
This was expedient to Folin to mean that a package consigned to the foreman of the camp containing usually ahout \$30,000 came on the first of each mostli and was called for by special messenger. "Tohn made the discovery next day that not only were his dubes light, but there did

not only were his duties light, but there did not soom to be much chance to liven things up. Besides the station itself the only other house in the place was that of the section foreman, where he got his meals. "The stores, hotel and all the other places

of basiness were situated one Dynent's humber capup, fully seven miles away. "The flext evening on arrival of the 5.15 train, John received the express parcel, the one he had been instructed to be so careful of. This parcel, along with several others for various people at the camp, he deposited in the large safe that formed a part of

the station equipment.

"After attending to the duties of als office preparatory to turning in for the night, he thought be would take a wilk down the platform and get some good Western coton platform and get some good Western coton to the state of the sour properties of see two gentlemens, one shading his eyes, and both aparently anxionally looking down the road. On a closer scruitnry he noted that beside them was a long, narrow box, file that me was a long, narrow box, file that canning a coffin. He remombered them in an office of seen standing around when the train for of seen standing around when the train for

the east pulled out.
"Good evening gentlemen," said John.
"It is going to be a stormy night I think.
Are you waiting for some one." We just
came in on the express and fully expected
James Logan from Dyment's Camp to meet
in. I cannot understand how the is not
here. The copyle is that of Austrew Balley,
Seronale Innetion, and whose ermains we

have accompanied here."
"I'm very sorry, indeed," John answered.
I am only here as relief man, and, in consequence, I cannot tell you anything about
the place or its people, but I think in a case of
this kind Mr. Logan will be along son.
In the meantime, you had better come, into
the station. I'm afraid that it is seeing to

"Again it was the taller of the two who spoke: "Thank you, but really I think if he does not show up soon I'll walk in. We would like to leave on the early morning train, going west. However, I guess we'd better go in for a little while. I hate to leave the box out in the storm.'
"Can we not lift it,' said John. 'We can surely carry it to the waiting-room; then, if for any reason he fails to get here it will be safely inside at any rate.'

"Without more being said, this was done. After conversing further for a short time the two men, who had not given their names, said that as it was apparent some hitch had occurred and the man Logan was not going to put in an appearance that night they would walk to camp and even yet get there before a o'clock.
"Simply saying, 'Good night,' they passed out into the historiess of the evening."

John looked at his watch. It was TT-45 n.m. The men had been gone fully an hour. No sign of anyone coming after the corpse that night. So he resolved to go to bed and get some sleep. Seeing that all was locked up safely the signals were as they should be and that everything was in readiness for the early morning train, he prepared for rest. He had left the lamo dimly burning on his desk about eight or ten feet away from where his couch was. Midway between the rough and table stood the safe. When nearly asleen he become convinced that he heard a neculiar sound It seemed to come from the adjoining room in which the casket was. Thinking that owing to his surroundings being strange and, perhaps, his sensitive faculties unduly alert, he turned again and once more tried to on to sleen. But the as he would sleen. her was out of the aurstian. After tossing restlessly for some time he again became convinced that he heard a noise. This time he turned toward the front of his bed, and, leaning slightly forward, his heart almost stood still as through the open door between the room where he lay and the waitingroom he saw being raised slowly and contionsly the lid of the box that earlier in the evening he had beloed to carry in. He lay as though struck dumb, and while the sweat came out in great beads upon his brow, he gazed steadily at the remarkable sight. Pirst an inch then half way up, and finally so high that quietly and stealthily as a cat. the form of a man emerged from the box. Swiftly the man proceeded, after stretching himself, to take from the recesses of

the box a collection of tools of finest work-

manship. Standing in the shadow for a

assurest, it gave John the necessary opporturily to pull the del clothers well up over found us the entry box, a few of the his had, thereby hiding his face. A monoseral later the may, with softest treat-q, prom. and the blood status upon the floor proceded the door leading to the apartment in front of the sale. Evidently the men in "Portmatter's for John he had hid is re- assert atterned to the station to joik up their

wolver beneath his pillow. When within a few feet of the apparently alerging figure the min tools from his pocket a handler-hold and a small vail. He from these a without a more and the same and the s

unronscious. Without a moment's besita-

tion John unlocked the safe. Taking the

express parcel containing the money he station bounded out the door, through the station yard and up the road, as fast as he could yard and up the road, as fast as he could sever shopped until almost ready to drep, he reached the camp. He remembered atterwards that as he seared the camp, through the darkness he thought he met a direction. As soon as he could get them to understand his storr he was bundled into a trig, drawn by foris hereas, and in company

the rig whom John had passed in the darkness returned to the station to pick up their pal with the swag and drive him to another part of the country. It was afterwards learned that two men had hired a team on some plausible excess from one of the teamsters at the camp. Finding the condition of affairs at the depot as they did, and recognizing that the coup had failed, they

"I clan was highly complimented, not only by the lumber company to whom the money was consigned, but by his employers as well. As a tribute to his bravery he was promoted to be stationmaster at a large centre, where the emolument was of a nature to make possible the fulfillment of many long-cherished desires.
"The next morning, after the terrible experiences, through which he had passed on

the night of the attenued robbery he was rerofoundly moved to find when looking in his mirror his hair, which had been a jet, glossy block, was now as white as the driven snow. "As in after days John moved about amongst his fellows many were the inquiring glarnes frequently cast upon him as they noticed his young and boyish counterance, canned by a thirk erowith of hair as

hour as a November frost,

The best thing about a play is discussing it afterwards.

The secret of life is not to expect too much of anyhody unt yet.

We often find it very difficult to imagine to day how we

We often find it very difficult to imagine to day how we could have committed the acts of yesterday.

You would not estimate a post by his worst verse, would you? Half a force beautiful lines, even, would place him amongst the elect.—From "The Chechester Intrigue," by Thomas Cobb.

Fitting Young People for Life's Battle

The Splendid Instruction and Practical Training of Commercial Colleges Doing Much to Help Many a Youth and Maiden on the High Road to Business Success and Equip Them to Hold Their Own in the Great World of Labor and Achievement

Ber G. W. Breck

last as the twist's heat the tree's inclined... Town THIS is essentially a business age.

Canada is not old enough in years, in wealth, or in power to maintain a titled aristocracy or a landed nobility, and it is doubtful if we have the slightest desire to do so. We may not be rich or fruitful in historical association or traditional glory. We are living in the present-on age and a country, where in spite of chimeras, hallucinations or fatuities, the chief business of every man is that of making a living, No matter how he does it so long as he accomplishes it honestly and faithfully, that is the principal object.

Casting uside all day dreams or abstract theories it is a recognized fact that nine men out of every ten have to work for their daily bread, to make ends meet, and support themselves and those dependent upon them. Any move, any institution, any condition of affairs, that contributes materially to the great work of fitting and equipping young Canadians to fight the great battle of existence is worthy of encouragement and deserving of a helping hand. Any person two degrees above the lower order of creation can criticize or dismantle. It is a different problem, however, to reform to build to suggest feasible improvements, to year a new order of things that will stand the test

Much has been written along the line of higher education, extension of the university system, the widening of the collegiate institute curriculum, and the revision of the subjects taught in our public schools. These are all questions worthy of our earnest and deepest attention, and I have no criticism to offer or suggestions to make with re-

spect to these institutions. I feave this to abler minds and more facile nens than my own But I do desire to say a word or two in behalf of the business college or school. located in nearly every town and city of Canada. These mediums of imparting a sound, practical, workable education have their detractors. Calamniators are abroad who characterize them as venal, as mere money making schemes-enterprises, which give their students a mere smattering of bookkeeping, shorthand, typewriting, arithmetic, commercial law, etc., and then turn out the ill-fitted attendants to shift for

themselves In plain, unvarnished terms these schools are denounced by some as mere catchpenny propositions, designed to hoodwink young men and young women, particularly those from rural districts and chloroform them into the belief that they can take the rawest material and so work upon it that within a few weeks it is completely transformed and can demand excellent positions in the city where hours are short, remuneration enticing and prospects captivating. This, in brief, is the substance of the attack made by invidious ones on commercial colleges, business

schools and shorthand institutes To refute these contentions the unoreiudired individual has to point out only a few things. One is that there must be a growing need, a splendid opening for such colleges or they would not or rather could not flourish as they do to-day. All the people cannot be gulled all the time, and the fact that the business colleges of Canada are multiplying in numbers and the attendance enormously increasing is the best argument that these schools are serving a useful purcourse there may be a few institutions unworthy of support. This applies to every cause or profession. Journalism has its netty fly-sheets and informors vellow dodgers; the law has its nettifoggers; medicine its quacks; dentistry its charlatans, and the ministry its scanegoats. Because of the errors or sins of a few are we to condemn all these professions, to impuen their dienity, honesty and worth? Then why should we level the shafts of ridicule, sarcasm and unbelief against schools designed to teach business methods, practices and principles simply because now and then there may arise one that is projected solely from mercenary motives or one that has imposed upon its patrons. There are always some incompetents in every trade and calling, a few, who are in the game from base motives, self-aggrandisement, or downright meanness, but, as an optimist, I believe that of activity industrial educational moral and religious are well intentioned animated by high ideals and noble resolves. The false, the base and the condid are some discovered in all avenues of human endeavor Receive of the shortcomings in isolated cases are we going to denounce all the votaries of medicine, law, religion, and last, but not least business. Lest it should be thought that my view is jaundiced or my outlook circumscribed. I may say that have not interests, pecuniary or otherwise in any business college, or any venture of this character; neither am I a eraduate of any commercial school, but, I have been an impartial observer of the excellent instruction that the great majority of these institutions are giving, and on this I base my

pose and doing a commendable work. Of

and do a work that is not being adequately done at other seats of learning If you will visit a large office in any leading town or city and take a census of all the employes in the establishment you will find that fully three-quarters of the young ladies and young centlemen have at some period or other attended a business college. This is the best and strongest testimony of the solid, practical and valuable course these schools are providing. They have equipped thousands to earn a good living for themselves and have educated many, who possessed few, if any advantures, in the short-

conclusions. They fill a gap, supply a void

living. If some of the graduates, or those looking to graduation in these colleges, turn out indifferently, is it the fault of the school? In the great majority of instances the blame can be baid at the fast of the etc. dents, who desire to get through the course too quickly. They are not willing to excation in order to qualify themselves to become thoroughly connectent, in bookkeening, stenography, typewriting, telegraphy or whatever course they may be nursuing. Another feature, which has to be considered, is that no hard and fast lines are drawn so far as the ample disciplinary powers of other schools are concerned where headmasters, trusnt officers, inspectors, school boards and others are constantly on guard to see that the attendants too the mark and conform to prescribed regulations, by-laws, and other forms of government. Business colleges in their manage ment and jurisdiction place the pupils upon their honor and trust to their sense of right and wrong, their honesty of purpose and good intentions to do that which in other schools is frequently enforced by punitive methods. Toking all these facts into consideration the dispassionate observer must acknowledge that the results are most satisfactory. The showing made by the great majority of the students is calculated to inspire the hone and confidence that they take life seriously, recognize that existence is no

acomiring the means of earning their own

A well-known authority has said "an education that is built up with a view to counteracting as far as possible the unexpected turns of fortune is better in the long run than the teaching that previses a rosestrewn future or at least a bank account and feather beds." This is the instruction the husiness schools throughout the country success which has attended their graduates is the only standard, the true gauge by which the value and timeliness of the tuition can be indeed. As results count and practical demonstrations are in evidence in every office in the land assuredly there must be much merit in the different courses outlined in these schools, and to them should be accorded the credit of solving as far as any human agency can, the problem of how to conduct business on business principles and est, most direct and beneficial way of early equip young people for the battle of life

Wrecking to Save, Not to Destroy

How Some of the Largest Structures Have Been Dismantled and the Material Made Unof for Various New Enterprises-The Manner in Which the Colonial World's Fair Buildings Were Razed and the Great Revenue They Yielded the Wrecking Company.

By S. H. Harris in the American Besieses Man Magazine.

is the bank wrecker, for instance, and the railway wrecker, two types with which the American people have become very familiar to their pecuniary detriment. There are various other kinds of wreckers, but their purpose is not always to destroy. Quite the contrary. According to Webster, one meaning of the word is this: "One who is employed in saving the property or lives from a wrecked vessel, or the vessel itself; as, the wreckers of That definition will almost fit the Chicago House Wrecking Company, but not entirely so. We are not engased in life-saving as a business, but we are engaged in the saving and utilization of property, much of which would

Key West! be otherwise absolutely wasted. In the conduct of this business we have successfully handled some of the largest contracts in history, and in doing so we have acquired a fame that is not only national, but is world-wide. am referring now to our wrecking of World's Expositions, our greatest feats in this line of work being the wrecking of the Chicago Exposition of 1801 and the St. Louis Exposition of 1904. In addition to these we also wrecked the Trong-Mississippi Exposition held at Omaha in 1809, and the Pan-American, held at Buffalo in 1901, and which will always live in history as the scene of President McKinley's assassination, We

W RECKERS are not regarded with Chicago Post-office, and the Cleveland, business circles. In fact, they are Ohio. Post-office, leaving the ground in rather frowned upon, if anything. There readiness for the erections of the new The wrecking of a building is not such a great matter, being merely the employment of a certain number of men for a given time. To demolish the building speedily, however, at the same time preserving everything in it that can be utilized again in other structures, and to do this economically enough to assure a profit on the transaction, is an altogether different matter. Men have

also nurchased and wreeked the old

to be trained for such work, all material must be closely classified, and the wrecker must know where the various kinds of material can be disposed of at a profit. If the wrecker knows this his work is not of a speculative nature any more than is that of the merchant who buys a stock of goods with the ultimate expectation of selling them at a profit. It is purely a matter of organization. We have built up this organization, and have scattered the wreckage from the various expositions that we have handled, all over the United States. To properly store and show part of the goods we have obtained from these buildings, we have built up a sales plant in Chicago, which is one of the commercial marvels of the city, and which covers over thirty seven acres of land. Our show rooms at this plant are the largest in the city, the arches that support the roof of our main display building being formed from the trusses of the train shed of the fifth and Iron Streets. The aggregate cost of the four expositions that we demolished was about \$100,000,000, the cost of the St. Louis Exposition alone being \$50,000,000. This was the greatest world's fair ever held, both as regards the number and size of its buildings and the extent of ground covered. It was a city in itself, covering over 600 acres of grounds and

old Rock Island Railroad depot, which

we wrecked and moved out to Thuty-

taking four years to construct. It had buildings that exceeded in size the enormous Manufactures Building at the Chicago World's Fair, and all its buildings in proportions and brauty compared favorably with those at Chicago. Wood entered more largely into their construction than it did into those of the Chicago buildings, but that was solely because the St. Louis buildings were erected at a time when the steel mills of the country were being rushed to their capacity on other lines of work and could not produce the vast quantity of structural material that was required. The builders were therefore forced to resort to lumber, and over the construction. At the close of the exposition on De-

cember 1, 1904, we took complete nossession of the fair. Everything came into our possession just as it was, the trees, the flowers and the shrubbery, the fish in the lagoons, the gondolas, the street railways, the furniture in the buildings and the office equipment, the fire department and the uniforms worn

Ly the guards. We naid \$450,000 for everything within the grounds, including the fence, which was about fifteen miles long. For some of the state and foreign buildings we made separate contracts, as they were not the property of the Exposition Company. For instance, we said \$600 for the Ohio building, the original cost of which was \$175,000, and \$3,300 for the Pennsylvania building, which cost \$100,000. We also obtained all the furniture, carpets and other equipment. We paid \$600 for the German building, which cost over \$100,000, and

were much disappointed when we found

that all of the beautiful decorations on the walls and ceilings were painted on causas and had been sent back to Germany. However, there was over \$000 worth of copper on the roof and dome. and so it did not turn out such a bad bargain. We bought most of the other state buildings at merely nominal prices. The wrecking of a great exposition is

probably an even more fascinating sight than its erection, and that at St. Louis was no exception to the rule. We would have thousands of visitors every day. many others merely attracted by curiosity. But many others coming to buy material. We charged as cents admission to the grounds and the revenue from this source was a considerable item. On account of the great danger of fire, where such a mass of inflammable material is concentrated, we had to rigidly enforce a rule against smoking, and at the same time maintain a fire and police department. We learned the need of this while wrecking the Chicago Exposition, where the Manufactures and other buildings were partially destroyed by fire, at a loss to us of some thousands of dollars. The largest single item in the wreck-

ing of an exposition is the lumber, and

this was carefully assorted and trimmed over at a sawmill which we set up on the ground. The greater part of this lumber can be recovered in commercial sizes and disposed of readily. We probably recovered about 80,000,000 feet of lumber in good shape from the St. Louis buildings, and this was sold for from StI a thousand feet and upwards, I don't recall exactly how much lumber we recovered from the buildings in good shape, but it amounted to thousands of car loads. Much of it we sold and shipped directly from the grounds, and there was hardly a day that we did not ship a couple of train loads. It went to all parts of the country. We had one contract in Terra to which we used to ship twentyfive carloads a day. The lumber that had been badly used or that was full of nails. we used to cut up into short lengths for

fuel and other purposes, and there was a constant procession of wagons coming and going from the grounds to obtain The copper wire used in the electrical justallation on the buildings and grounds was one of the most profitable items of all. There were over 2,000,000 nounds of this used, and most of it was as good as new. Originally it cost the exposition over \$000,000, and this, after being carefully inspected, we wound on reels and readily disposed of. There were also about 1,000,000 electric light bulbs used on the buildings and grounds, and these we disposed of in lots to dealers in electrical supplies. We took up about 900 carloads of sewer pipe from the buildings and grounds, and this, after being cleaned and inspected, was ready for sale. We sold hundreds of carloads of this pipe to farmers in the West and Northwest, as it was just as good for use in their fields as brand new pipe, and its

cost to them was not a quarter of what mew pipe would have been. Of doors and windows we got several bundreds of earloads, and these were sold mainly to contractors who were building factories, warehouses and other similar structures. There were forty-five which were bought by a trolley committed to the second iron on the grounds, which were bought by a trolley comton the second of the second to the railway advage were about 100, 000 ties which cost 50 cents apiece, 200 tons of spiles, and some thousands of

telegraph and trolley poles, which cost \$12 each. These were all readily sold at prices far below their original cost There were thousands of tons of construction iron in the buildings, much of it being disposed of to contractors, and what could not be so disposed of being always salable for scrap. At Chicago, where steel was so extensively used in the construction of the buildings, there was enough salvage to erect several big industrial plants that are still in use to-day. Among these is a large steel mill near Pittsburg, the Harvey, Ill., car shops, and several buildings at Dowie's Zion. From the wreckage of the Chicago Post-office encosels material was shipped to Milwaukee to erect the biggest Roman Catholic Church in the Beer City, as well as to erect the Illinois Theatre in Chicago. From the wreckage of the Buffalo Exposition the fine buildings of the ship building plant at Fore River, Mass, were obtained.

In the conduct of our wrecking operations we have naturally come to be a large merchandizing house. The salvage of a big exposition always contains an enormous quantity of carpets, rugs, and furniture of all kinds. These are always almost as good as new, and many of them are without a sign of wear. To dispose of these goods we have comniled a large catalogue, which is sent all over the country, and a vast proportion of our trade is thus conducted by mail. In order to keep our stock up to date and complete, we have been obliged to become heavy purchasers. We are close watchers of Sheriffs' and Receivers' sales, and will buy the entire stock of bankrupt concern for cash, providing we can get the goods at our price, And then we sell it at a small profit, thus

Our wrecking operations are not all suggester confined to the land, however. We have undertaken several marties used to be a confined to the land, however. We have undertaken several marties our castomers. One of these was the wreck of the steamer John Nicol, which not its way from Ceckland to Gladstone, and the way from the work of the steamer John Nicol, which cargo, went ashore. We pure chased the sub-gard and unloaded the vis-act, From this operation we obtained receive with the control of the sub-garden with the control of the sub-garden was the sub-garden with the sub-garden was the sub

turning our money over frequently, and

keeping our stock up to date in every

over 2,000 oriental rugs of great value. Every visitor to either the Chicago or the St. Louis World's Fairs will recall the famous Ferris Wheel. The Chicago House Wrecking Company bought this for \$0,000 at the close of the Chicago Exposition, and when the St. Louis Fair was projected moved it there and set it up at an expense of \$175,000. After the Fair was over the big wheel was demolished and broken up into scrap. During the eighty days that it was in operation it carried over 1.500,000 navsengers. There was some talk of taking it East and erecting it at Coney Island, but the expense would have been so heavy that

this idea was abandoned. The Chicago House Wrecking Co. was organized in 1801. It was the inrection of this company to purchase the Chicago World's Fair, to dispose of the material in Chicago and vicinity. When the millions of dollars worth of material assessment of the control of the concould not dispose of it to any advantage could not dispose of it to any advantage to the control of the panicy time, and owing to the left there were no building coercitions entire on

to amount to anything.
It forced as into channels we had not looked for at all. We begus advertising in local papers everywhere and publication of the paper of t

That was the inspiration, and we started the wonderful ball a rolling and it has kept on rolling ever since. We found that the demand for second-hand material and for rebuilt supplies was accordantly people and the second for the s

advantage of the situation. It did not take very long for us to find out that our ability to supply our customers with second-hand material was drawing to a close. We could not get enough building material out of the dimmntling operations we were engaged

in to take care of the demand, and we adopted a new line of procedure. We ensured the best brains to be had in the buying world, and we associated with our company department managers of a quality and grade right up to regular merchandising houses, and we trained them so that they were able to go on the marts of the world and pick so snaps in every manufactured line. We bought, and are still buying millionof dollars' worth of building material. merchandise and supplies at Sheriffs' Sales, Receivers' Sales, Manufacturers' Sales and Underwriters' Sales, and in fact, sales of any consequence.

We began to study Dun's and Bradstreet's notification sheets with a new inspiration. We found thousands of concerns that were annually forced out of existence by poor business methods. or by other unfortunate mishans, and we, as well as the public, began to play upon the misfortunes of others. We venture to say at the present time, 75 per cent, of the supplies and merchandise we have in stock is strictly brand new, first-class, up-to-date goods, just as clean material as you would buy from regular dealers of supplies, but we make it a point to buy goods at all times below actual cost of production,

We issue catalogues showing all the different products and supplies that we secure. We send these out by the thousands every day in response to the requests that we receive, not only from all parts of this country, but from practically every part of the world.



Business Man is Country's Best Citizen

He Should Take More Interest in the Affairs of His Country and Not Leave Politics and Government to a Few Professional Politicism - Good Citizenship Means a Willingness to do Everything in One's Power to Improve the Present Conditions Under Which We Live and Wark.

By Joseph E. Johnson

66FF you are to instify the foundation and maintenance of this school at the unblic expense, you will not do it by merely making money. You must above all things make good as citizens. "It is hardly necessary to define good

citizenshin. It means more than casting a hallot on election day. It means even more than attending primaries and selecting candidates. It means willingness to do everything in one's power to improve the conditions under which we live and work," says Dean Joseph Frank Johnson, of New York City High School of Commerce. "A good citizen abhors dirty streets, had smells, contaminated drinking water, barking dogs in apartment houses, brawls in public places, unnecessary noises, illventilated tenement houses, graft in public office, the private exploitation of public utilities, low wages and long hours for trolley car motormen or locomotive ennineers adulterated foods unwise and unnecessary tariff laws, the exemption of the rich from penalties which are imposed

on the year and so on through a long list of evils which might be recited. "He abhors and opposes them all through not because they hurt him, for he may be shrewd enough to escape their effect, but because he loves his country and knows that no improvement can be expected unless all good citizens vigorously unite and fight for better things. Good citizenship then means knowing what is had for the public, bating it, and going after it hammer and tongs.

"It is a common complaint that business

ness men in this country take little interest

in politics and give little time to move-

ments for the public welfare. Europeans declare us a nation of shookeepers, our sole concern being the almighty dollar. The majority of our people, feeling that they have no time for public affairs, leave politics and government to a few professional noliticians and are not much concerned because a politician on a \$5,000 job can manage to save \$100,000 a year. This is the charge made against our business men, not only by foreign visitors, but by local students of our political institutions, and it has

"We Americans know not how to explain this delinquency of our business men. In no other country is money made so fast or so easily. The rewards of successful enterprise are so great that the keenest competition prevails. Those of us who are descended from the old stock who cleared forests and drained swamps and fought Indians have in our blood an unconquerable instinct for getting on, for providing comfortable homes for our families, and a comfortable

living for our old age. "But we are not all the American people, Surrounding and outnumbering us are the sons of almost every country in Europe. men whose Americanism dates back only one or two generations, men who sought here the opportunities that were denied them in the Old World, Out of this heterogeneous mixture of people the real American business man has not yet been evolved but we know that he is being rapidly developed and that when his character finally is shaped, it will not be Yankee, or German, nor French, nor English, nor Irish, nor Italian. It will be a combination of the best, the finest and the

"And one of the grounds for my faith in the character of the American business man of the near future is this High School of Commerce, which is evidence that the business men of to-day realize their shortcomings and want their sons to be better trained than they were for all the duties of life and citizenship

CRIES DOWN PERSIMISM.

"The United States has the reputation of being badly governed. Indeed, its cities are said to be the worst enverned of any in the world. In my pointing, we do not deserve this pessimistic verdict. Our politicians are not half so black as they are nainted. When we consider how little time or attention we really good people give to politics or to government, it is surprising that the politicians let us have as much spending money as they do. "Now no one can deny that a democracy

file ours more than any other form of government needs the services of its best citizens. Nor can it be denied that in this country our husiness men are potentially our hest citizens; that is to say, they are the ones who know most about the needs of the people, and who are best able to show how those needs most thoroughly and most economically can be satisfied.

"The business man is brought daily into closer contact with all classes of people. He knows better than anyone else what they like and what they abbor. We prover can have an ideal government or a model city until the business men of this country and of this city awake to their responsihility and insist that public affairs shall be managed with the same directness, oconomy and practical intelligence that charac-

terize private business management. "We have too long looked to the lawyer for practical wisdom in politics. There was a time when he was our most useful citieen, for then legal and constitutional nucstions were vexing us. Now he has only second-hand knowledge of the needs of the American people. Indeed, he is not well acquainted with popular needs, for his profersion brings him into contact almost exclusively with only furee classes of citizens: the honkrunts the law-breakers and a certain few who would bend the law as for as they can without breaking it. Nor

sturdiest elements of each of those na- does the noble profession of medicine develon the supreme analities of sood citizen. ship. The doctor meets only the sick Outside the question of hypiene he knows little about what the American people really need. As for the preacher, he long asp met the fate which is now overtaking the lawyer. He was once the foremost citizen in his community, but now books. magazines and newspapers, doing much of his dominant influence in public affairs.

"The business man alone is the all-around American. He meets all classes of the neonle, he knows best what they want and he is best fitted by his training to give it to them.

"Refore an audience of young men who are looking forward to business as a career. want to say in all earnestness and with the greatest possible emphasis that all these alars upon the character and methods of the American business man and the American financier are baseless and unmerited. For 25 years my vocation has brought me into close contact with all kinds make a critical study of the conditions under which they work and of methods under which they practice. This is a matter which cannot be proved by statistics nor demonstrated by any a priori syllogism. vet I am convinced that the moral law is writ in bimmer letters across the firmament of the business world of the United States

"I am convinced that altraign and the Golden Rule are with every year making stronger and stronger the humane element in the cruel law of demand and supply, and do not believe, search the countries of this earth as we might, that we would anywhere find more active, a whiter or a cleanor business conscience than that which is cherished under the hat of our own Uncle

"Make all the money you can, and as citizens see to it that the laws of your country permit you to make it only in honorable ways. If you do that, and in addition let your educated conscience direct the spending of your money, you will rescue the word 'commercialism' from its present officen and deserve the eulogy pronounced upon the man who made two blades of grass grow where one grew before."

The Turning Point

The Salesman who Thought That Luck was Agenst Him and Lost Him Nerve ... His Resignation and the Effect it Had

By Daniel Laws Hanson in System Magazine,

THE stenographer placed a file of papers on John Renwick's desk and noiselessly withdrew-to James Morris the whole scene was funereal in its senects—up he evallowed twice and then braced himself for what he felt was

Mr. Renwick looked over the pink slips the girl had laid down-and it was several minutes before he spoke; "I am looking through our sales reports for a couple of years past, James, and from the record there shown I would

be justified in accepting your resignation as tendered by you without further discussion, but-why did you resign" "Because I am not making any pro-after year-hence my earning powers have reached their limit-in this line anv-

"You are figuring on another line, then?" "I have nothing definite in view, Mr. Renwick-simply I desire to do better

somewhere else. There was a silence for several minutes: then Morris continued: - "When I so into a customer's store it is not with any certainty that I shall sell him-when a sale is effected I feel surprised-surprised at what was sold. I have had this feeling for years, but of

late it has been growing stronger." "The trade speaks well of you, Mor-"Thank you, Mr. Renwick, I wish I sould cash their good opinions into dollars." Mr. Renwick fingered his pencil for a

moment before he spoke:

"Mr. Irons was speaking of you the other evening-told how that when he first started in business you went all through the East and sold boiler-tubes, you had the boiler-tube trade solid, he

"Yes, I did." The memory of better days lighted up Morris' face. "Why, they used to wait for me-held their orders-used to say when other salesmen teled to get an order for tubes-'We always buy our boiler-tubes from James Morris of Chicago, when the other salesman said-But, I am from Pittsburg, the home of boiler tubes that's where they are manufactured' it did him no good-the order went to me_"

Renwick had been watching Morris closely: "How did you come to lose it. James?" "Well, it was the fire that knocked us out-Mr. Irons never went into iron goods much after that---"I mean, how did you come to lose the nower of having your personality so sug-

yest business that it simply came to you? Why did you not transfer the power you then clearly had from boiler-tubes to some other commodity-to all other commodities you handled?" Mr. Morris' was thinking deeply-so after a slight pause Renwick continued:

"In other words, James, since the hoiler-tube experience you have been doing business on the fact that you are a nice fellow. Being a modest sort of chap you have never looked upon that as a fixed asset, so you feel no certainty of selling a customer. You are surprised at an order being placed with you, and more

surprised at the nature of goods sold, In other words, you have gone into the office of a customer and have posed for him to throw orders at-if you were not so nice a chan you would have gotten

"But I have worked night and day, Mr. Renwick." "No, James, you have worried night and day. Work would have consisted in directing your customers' liking for

you into profitable business-in making up your mind what you wanted to selland then selling it." "I don't see your noint, sir." "Well, possibly a homely illustration

will make the matter clear. Down at the 'Alamo' I have as fellow-boarders

Miss Smyth and Mr. Collins, Mr. Collins is deeply in love with Miss Smyth-but the young lady is having a pleasant time and has had no particular desire to change her lot in life. Collins, however, is in dead earnest, and is playing a pretty game-one that we all are watching with interest "He is away from the city occasionally but he has it all fixed that he will though

abroad, still occupy her thoughts. One day it is flowers ordered by mail-the next it is a book-possibly only a clinning from a newspaper of something that will interest her. Wherever she turns she is confronted by evidences of Mr. Collins' love! The flowers by their sweetmess suggest Collins to her-the books on her table bring to her mind the thoughtfulness of Collins, the sheet music

on the piano reminds her of Collins' taste for music-"Now she did not care for Colling to start with There are others of us who line up pretty well-but I'll wager a new hat that in six months if not before

Collins leads her to the alter "But, wait a moment, this scheme of suggestion that Collins has planned to gain her interest then her love has whor one might look upon as a reciprocal action-there is a regular term for itbut I shall call it 'self-suggestion.' more he has suggested himself to Miss Smyth the greater has grown his affection for her-he is twice the lover now that he was at first. He cared for her

then-he fairly worships her now."

Morris had been listening closely to Renwick's remarks: "I think I see your point, sir," "Of course you do," exclaimed the sales manager. "You practiced the scheme once upon a time, unconscious-

ly, perhaps, but it worked big-now go out and intelligently do business on such a plan. Get your arms around this idea -and you will not have to worry-your chariot will be hitched to a star "But the resignation sir?" "We will file it right in this private

compartment, Morris. If in six months you want to use it, you will know where As Morris passed out a door behind

Renwick opened and Moses Irons anpeared on the threshold. "You are sure that his name is Collins.

Renwick looked at his chief in amaze-Mr. Irons pointed to the onen tran-

"For a bachelor, John, you have excellent ideas about salesmen and-women. What is Collins' first name?"

One evening a few weeks later Mr. Morris, seated in the Iroquois at Buffalo was looking complacently at two large envelopes which he had just stamped: "Not so had for three days' work in the hardest town on my route-four big orders, and each for a different line of goods than I have ever before sold in this locality. There may be something to Renwick's theory after all. To-morrow will come the test, though-if I can sell old Smedley something beside the regular 'complimentary' he generally has ready for me. I shall subscribe to Renwick's creed and be a worshipper for all

It was therefore with some trepidation evined with coriosity that Morris the next morning walked into the Smedley Company's store on Niagara Street. Mr. Smedley's grouchy 'morning' seemed grouchier than usual-surely here was a case of creating a "sales-atmos-

"I find that it is getting more and more difficult to get service out of Chicago,

Morris: I suppose that you folks are so head of the concern-he could not belo busy looking after the golden West that but admire Mr. Smedley's acceptance of you don't care for us old forces who are what had never existed-now if he could still afraid of the Indians. It is the home jobber whom we have to fall back on

after all." "I am sorry to hear you say that, Mr. Smedley. A couple of Eastern roads have been changing their Chicago freight-terminals - and that knocked

things out badly for a time-but it is all right now." If this had been a month earlier, Morris would have made an issuewould have insisted on seeing invoices and bills of lading-and there would have followed a season of armiment ending in his being given a complimentary order. But the Morris of to-day was not following blind impulse-he was expecting real business-and that would

only make its ancearance after he had urenared the proper environment. "I had a look at your show-window as I came in, Mr. Smedley, and think that I caught your idea as to your next display-following out an idea like that week after week takes with the public,

Now Smedley, after his preliminary skirmish had been accustomed to settle down for a fifteen minute wrangle on political ouestions-then to give Morris a hundred dollar order-such had been the programme for ten years past. The unexpected tactics of Mr. Morris disconcerted him-particularly as he had no

scheme laid out for the next window display. So he snorted: "You know what I am going to show next week do you-well you have a guesa

-what is it?" Morris was treading a path new to him-but he kept moving: "Your idea of putting a lot of fixtures into the window at one time is to give an impression to the public that you are Smedley's office he had in his pocket an carrying a large stock, and that is an impression well worth cultivating too." "I see you guessed it-now you have

a try on next week's window-what is that coing to be like?" Mr. Morris' mind was making double onick time-he knew that his explanation of the Smedley Company's windowtrimming plan was a revelation to the

only make his next suggestion count for "Well, your next display will be just the opposite as to quantity-where this

attracts by the emount of goods shown -that will command admiration by its simplicity and artistic merit. You will drave the floor and background in black -then you will place in the centre just one fixture-a white pedestal lavatoryone of these, of course-

And the wilv Morris pulled out of his pocket an illustration of a brand new fixture. Ralph Smedley took the proffered plate; as he glanced at it a cynical smile twisted his lip;

"Really, James, you are an excellent guesser-you have outlined my ideas even to the punctuation marks. But this particular fixture was not the one I had in mind-inst something like it-though this will do. What is it worth "

But Morris had learned a good deal in the last half hour-enough to keep him from mentioning prices at this stage." "Then as you realize-it is in overhauling old work that the profit lies-there is where you cut out competition-that's your plan, of course. With this lavatory in the window every woman passing will picture a similar one in her bathroom.

So you are safe in figuring on at least thirty such fixtures sold in two weeks." Morris was amazed at his own imaginative powers, but he kept right on, thinking and talking lavatories. He understood now about the growing esteem that Collins felt for Miss Smyth

"The combination cock with nedal waste is an idea that takes too-no soapbegrimed nickel-plated work there. When James Morris walked out of order for forty pedestal lavatories, all trimmed-an eighteen hundred dollar

order. And he heard Mr. Smedley say to his clerk: "Just 'phone this requisition for fittings down to the Pan-American Supply

That requisition was the hundred dollar order that had been saved for Morris THE TURNING POINT

-and Morris knowing it, was thankful that it went to the local jobber. In the letter Morris sent Renwick that night anneared this clause:

nedesfal lavatory-I did not do much talking-not near as much as usual-but -not voiced at all-why Smedley should buy that style lavatory and buy it from me, not next week but now."

"What are you looking for, Morris?" It was some months later-the speaker was John Renwick.

"I am looking for that resignation of mine that you put away in your desk. "Oh, I tore that up long since-I thought you were too busy sending in high grade orders to ever want to see it again.

"Then I shall have to write another," calmly said Morris "What's the matter, James? You surely must feel by this time that you have a cinch on the trade-why you have doubled your sales in the last three months and have gotten in on a line of goods that show clean profit. What do

you want to resign for now?" "Just because I have learned to know my own abilities and others have discovered them, too. Ralph Smedley has offered me a big slice in his company 11 I will go in with him-he to look after construction work and I to secure new business; he says he realizes now that there is such a thing as salesmanship

even in contracting work." "Well you are not going-so just write Smedley and tell him so-come in here a minute-" and Renwick dragged Morris past the olive-bard Byshec who

quarded Moses Irons' door into the presence of the square-jawed iron master: "Here's this man Morris about whom we were talking this morning-hunting for a piece of paper on which to write his resignation."

"I thought you said Morris was a sensible man." Moses Irons spoke repreachfully.

"I still think he is-but that old

grouchy Smedley who never has notten a job except as lowest bidder wants Morris to become a lamb of sacrifice, and just concentrated my mind on that Morris is looking for the knife." Moses Irons walked over to where Morris was standing and not his hand on the salesman's shoulder: "Tames, for more than seventeen years

you and I have been more to each offer than employee and employe-you sold goods for me when I had to go out and bny them, giving the accounts as collateral-and you sold lots of them, toothen came the fire bringing a change in our line-something dropped with both of us then-I saw it first and gathered in this red-headed whirlwind-on whose

coat-tails one can play dice. "Then you saw your own weakness and man-like felt that you should no longer he a drag on us. I heard that talk between you and Renwick six months ago. John here could not have nut up so strong a talk as that even a month earlier than he did; he had practired his scheme or plan of suggestion without having analyzed it-then came the episode with Miss Smyth and-Col-

lins-was it not, John? Renwick far above such human emotions was still able to apply the same rule to business -and you were big enough to catch the idea and coin it into dollars. "I need both of you-Renwick and I were talking of you this morning-we are going to open that New York office and show Easterners that a freshwater manufacturer can sell at tidewater. You are oning to take that office as manager -we are naving you two thousand now

-it doubles till next year and then we will do still better." Moses Irons' hand crept along Morris' shoulder till his whole arm lay along it: "James, it behooves us old chaps who are alone in the world to hang together -as for that confirmed bachelor of thirty-five, Renwick, there watch his smoke-Did you say his name was Col-

line-Tohn?" And the olive-hued Byshec outside the done is included in the laugh

The City Man as a Farmer

Can Intensive Farming be Made Practical and Profitable for the Interpressed Man Freen the Urban Community?—Some Practical Advice on Internsive the Core Productor Passer of the Soil.

By Billion J. Holinter in the Craftiguas Maracies.

THE first emestron asked of one who admost natural and reasonable method of earning a living and providing a home and a competence for the future, is: What about the practical side of such a scheme? Would it be possible for a workman used to city life and to the factories and possessing little knowledge of farming to cope with the difficulties which frequently prove too much for the mon who has lived all his life on the farm and whose father and grandfather before him have followed the plough? Also, the question is likely to come un as to the actual results to be obtained by modern methods of intensive agriculture. Reports of experiments made by experts is one thing, but the actual outting into practice of these methods by the man who is more or less inexperienced in dealing with the soil is another and generally there is a difference between the two so wide that the two results hardly seem to apply to the same

With regard to the first question, I should say that the practical difficulties in taking up farming could soon be surmounted by an intelligent, energetic man, however inexperienced, who was willing to learn all he could from reliable sources and to gain his own experience as rapidly as possible by keeping a strict account of everything done on the farm and profiting by every falter as well as by success We purpose in this and surcessay. We purpose in this and surcessay the purpose in this and surcessay the purpose in this and surcessay the purpose in this and surcessay.

and suggestion that lies within the scope

of our own experience and upon which authority. Owing to the activity of the Department of Agriculture, the sources of more technical instruction are also obmodent and when a mon's mind is once turned in this direction it will find plenty of good stuff to feed upon. As to the actual results of intensive agriculture. I can only say that after years of a varied personal experience covering a variety of climatic and soil conditions in this country and Canada, I know that it is possible by the use of intensive agriculture to double all of our agricultural products and that each farmer can by taking the necessary care not only increase his own profits very materially. but bear his share in bringing the general productiveness of the country to the point so imperatively needed in view of the demands of our increasing population. In some ways the man who goes to the farm fresh from other occupations has an advantage over the man who has staved on the farm, for the reason that his inexperience is balanced by a certain mental alertness that comes from being vitally interested in a new thing

In my mind there is no question that we have reached a period in our national growth where it is absolutely necessary to take more interest is the matter of increasing the crop producing power of the soil. We are only beginning to feel the pinch of this necessity, but the conditions that now exist are bound to increase, and was contracted to the conditions and the conditions of the condi

us to force the adoption of some such reform. The chief difficulty is that the people at large do not see the necessity as it is seen by statesmen and thinkers who grasp the whole situation and realize its significance; and until we can formulate a practical plan by which those who are suffering under present conditions will be enabled to take up the work of cultivating the soil with the idea of getting a large yield from a small area. progress must necessarily be slow. The tendency of human nature is to get all it can and let the future take care of itself. but we seem now to have reached a period in our national growth where the future must be taken into consideration and a return to agriculture brought about as almost the only means by which our national strength may be increased and our prosperity put on a permanent

basis. For proof of the effect of such a movement upon our national life, we have only to turn to the history of the more densely normlated countries of Europe, where such conditions as we are coming to existed long ago. One of the most significant evidences of the responsibility which rests upon the farmer is found in the payment of the enormous war indemnity which was required of France by Germany before the German army of occupation would be withdrawn from Paris. The treaty of peace stipulated that this indemnity was to be paid in specie, and it was then that the small farmers from all parts of France rose to the situation and becought to the government all the gold and allver coin they had saved, taking in exchange the French paper money. The debt was paid and the country spared further humiliation from the presence of the German troops. Since then, France has not only redeemed her obligation, but is to-day financing other countries. Her people are so contented that very few find any inducement to emigrate, and the thrift and prosperity of the small farmer and shookeeper in France has grown to be proverbial.

Another instance of a country where small farming by intensive methods is made the basis of national strength is found in Japan, where forty-five millions of people—of whom thirty millions are agriculturists living and working on an area less than the

of building up and equipping a notion which in a few years has come to rank among the foremost of the nowers. Intensive agriculture in Japan is the outgrowth of conditions. The country is rough, and farming is carried on under unusual difficulties. In many instances the land has to be made into a series of shelves, with raised ridges on the hillsides to prevent the soil from washing down into the valleys. And so great is the value of this land that the Innanese are devoting considerable attention to finding plants that will grow on these ridges and yield profitable food supplies. It is hardly too much to say that in this intensive farming of small tracts of land fees the secret of Japan's marvelous advancement, for it is nothing more nor less than scientific thrift, and the turning to the utmost account of every resource of the country, a state of affairs diametrically

State of New York have been the means

today In this country of vast size and apparentto illimitable resources it is hardly to be wondered at that the intensive farming of small tracts of land has not, up to the present time, been considered a general necessity. Under certain conditions and in small communities in various parts of the country it has been and is carried on with a marked degree of success. For instance, at Norfolk, Virginia, where the climate is mild in winter and where the soils are of a sandy nature, making easy all the processes of agriculture, market farming has reached a wonderful degree of perfection. All the northern markets are made accessible by the fact that chean transportation by boot is easily obtained, and when these transportation facilities were extended to Florida. many farmers moved further south, where fruit and vegetables might be produced and sent to the market in the early winter Again, the climatic conditions near Kalamazoo, Michigan, coupled with a limited area of the kind of soil best adapted to the production of celery, induced a group of Hollanders in the early seventies to take so the growing of celery, an industry which has since made this city famous, The thrifty Hollanders drained the tamarark swamps, peat bors and river bottom

lands in Kalamazoo, and, merely by the

practical application of good principles of

farming, they developed an industry that

brought to the city hanks annual denosits in the neighborhood of six hundred thousand dollars. The total area under cultivation is about seventeen bundred serve which has been cut up into small forms containing from two to five acres each. As the production of the celery crop is largely hand labor, each family shared in the cultiwere rapidly built up where fifteen bundred people are now gaining an ample lively hood. The industry was developed in other to this particular crop Modern methods of fertifization and cultivation have been introduced and the standard of the eron has been raised so that the net profit in most cases ranges from two to three hun-

For some years the Department of Agriculture has been advocating the practical application of intensive methods on farms where the dairy industry might be used as an additional means of livelihood and for the purpose of restoring the fertility of the soil. Tons of valuable literature have been distributed among the farmers and those interested in the problem, setting forth the advantases that might be gained from proper drainage of the soil the relection of seed and a system of crop rotation. Much good has been accomplished by these means, but one difficulty has been met which seems apparently insurmountable The Department work has been simplified more and more that the farmer might bet-

ter understand how to put into practice the

fundamental principles that govern specess

in agriculture; but by reason of his desire

to expand and cultivate a larger area than

his energy and capital would nermit frue-

trates to a great degree his own efforts Instead of putting all the care upon a small

tract of land necessary to make it as pro-

dred dollars per sere

ductive as possible, he almost invariably turns to the purchasing or renting of more land to farm in the same old way beginn that with good weather he might realize Nevertheless, these obstacles are largely due to faulty standards and methods that are either extravagant or over-conservative Enough has been done even in this country to show the results that may be obtained by intensive methods of farming, and it is my belief that all that is required to make such a movement general in its scope is to

bring within the reach of the workingman a plan that he can undertake with a reasonable prospect of specess. The matter of securing land would be comparatively easy in the New England States, in New York or in New Jersey, where there are a number of farms well located and with an abundant water supply that can be nurchased at a price ranging from ten to fifty dollars per acre according to the condition of the buildings. Throughout the Northern, Central and Western States, where the land is not so rough, the prices would run from fifty to one hundred dollars per acre. The advantage of the Eastern lands is that they lie in a much more thickly settled eart of the country, and where it is possible to restore the soil to a fair state of productiveness, it is better for the small farmer to

he located somewhere near a city or a large

town, as this provides his market and does away with exorbitant charges for transpor-Within easy reach of New York and the coast cities there are large areas of salt meadows and swamps that are not only favorably located, but may easily be reclaimed for cultivation. There tracts may be purchased at prices ranging from five to one hundred dollars per acre, and when they are diked and reduced to cultivation by modern methods and recomment they could easily produce a net income ranging from fifty to one hundred dollars per acre in common crops and five hundred to one the production of such special errors as celery, lettuce, asparagus and other vegetables. This is not theory, but a matter of which I speak from actual experience. In the New England States there with a good water supply which range in price from ten to twenty dollars an acre. A portion of this land is now under cultivation and the remainder is covered with small timber, so that agriculture and fores-

try could be taken up with a very encourage ing prospect for success. The most encouraging feature in starting such an enterprise is that a hearinging can be made by a few people say from five to ten, and the acreage required need not exceed fifty to one hundred to give each person sufficient land to cultivate. As a rule, in getting property of this kind, not much ready money is required, as most of it is mortgaged and the mortgage could be taken over with the place, leaving the first payment required very small. It the location chance to be a very desirable one, the group of people settling there would be wise to take options on surrounding lands and thus avoid competition which model conte from speculators in such real estate. who would inevitably be attracted by the first appearance of a settlement. In selecting the location, the first requisite is a good and convenient supply of wholesome water. What is termed foamy soil is preferable, with a small portion of low muck ground, where the outlet for local and main drainage of the whole farm is ample to meet all necessities. If there happen to be wood lots and orchards, so much the better, and stone piles are an advantage

In the beginning a small nortion of land, say three acres, could be set saide for the building site. One acre of this might be nlanted with such fruit as would permit the keeping of poultry in the orchard for the greater part of the year. When the fruit ripened the poultry could be confined triment. The variety of fruit trees planted could embrace peaches, plums, pears, dwarf apples and cherries-about seventy-five to one hundred trees, which should come into bearing the second year after planting. This acre could also furnish room for keening one hundred laying hens in small colony houses scattered over the area. The net income from these hens can safely be estimated at one hundred dollars per annum, and by the fourth year the fruit lars, which income would materially increase as the trees grew older. On the remaining two acres surrounding the house would be a lawn with shrubbery, shade trees and flowers. The rest of the land would be devoted to the farm proper, onefourth of which should always be in clover. which is most useful as a reconstructor of the chemical and physical conditions of the soil. The area planted to clover could be changed every year and a half from one part of the lot to the other, arranging it so that every part of the land would be plant-

ed to clover at least every fourth year.

While the chief returns from the clover

crop would be in the increased produc-

tivity of the land, there would still be a

fruit was being barvested. On the remaining three-quarters of the land vegetables and small fruits might be continuously cultivated, producing sufficient for home consumption and preserving, and leaving a goodly crop to be marketed. In addition to the income to be derived from the sale of fresh fruits and vegetables. and of canned and preserved fruits, jams iellies and the like, there is a great demand for pedigree seed stock. The seedsmen and gardeners pay fancy prices for tomato seeds and selected corn and beans, all of which could be readward not only for the reserve that would come from their sale but for the apportunity thus offered to gain a practical knowledge of the breeding of plants up to a high standard with a view to increasing the yield, improving the quality and hastening the time of ripening of all

hav harvested, and also a nasture would be

furnished for the poultry during the time

of their removal from the orchard while the

such cross-features much to be desired in intensive agriculture. In the methods by which these results may be obtained, the question of drainage occupies a prominent place, as the benefits derived from a good system of drainage are far-reaching. Tile drainage of land is the most practical method, but the expense of it has militated against its erneral use If, however, the tillers of the soil could once realize the advantages to be derived from such methods of draining and the profits likely to accrue from such an investment, the introduction of tile drainage could not fail to be more rapid. The most practical way would be to lay a line of tile along do. The expense of this would be triffing in comparison with that of putting in a system of tile drainage throughout the whole area, and the increased revenue from the part so drained would not only encourage the cultivator to drain the rest, but would materially help him in paying for it. This principle applies to all methods of in-

three-acre plot, the gross revenue from the poultry, fruit, vegetables and seeds should reach at least one thousand dollars a year. This result, however, would depend upon

By the systematic manipulation of a the putting into practice of such methods as have now been found to be practical and that govern success.

Some Neglected First Principles

By Ambrose Bierce.

WHAT shall a sturdy man do who has not "the price of a meal"? Clearly, he must go to work and earn it. But if none will give him work? Right here we impose the death-penalty for his failure: we sentence him to starvation.

He can escape this pushisment in so way that is lawful: we have had the foreign to see to that, by laws against robbery, theft, and meadleancy. Mere vagrasey, too, is a crime: if "without within means of support" a man may be sent to jail. he will be safer from the rest of us if he pack it about with him, the will be safer from the rest of us if he pack it about with him, remaining wake or skeping also. It he might safe on the rest of the or great head high is solectly, but it would be him good, and we have the safe from the rest of us if he will be safe it in the safe it in the safe it is not considered place. That would be on great head high is solectly, but it would be him good, and we

Laws against robbery and theft are just and necessary; those against begging are necessary and unjust. What makes then unjust is that we do not assure work to hose able and willing to work. To say to a penniless and hungry man, "You may sak for employment, but if it is refused you shall not ask for bread"—that is a monstrous and shameful varaons.

-that is a monstrous and shameful syranay.

There is only one way out of this moral impasse. Since the state cannot permit the individual to rob or steal, and will not permit him to beg, it should provide him with employment; there is no other way to preserve his life and his self-respect. So plain is this duty of society to the individual that it is no less than satosishing that it ever sould have been overlooked, or questioned.

when pointed out.

The employment should not, of course, carry a wage that
would tempt the recipient to withdraw himself permanently from
private industries, but it should be sufficient to keep the wolf outside his door-to tide him over his herded of sharpest next.

This is not an anarchistic proposal; no proposal can be that if it aim to remove an imperative compulsion to lawlessness, if it is in calabitist, then socialism may claim the glory of advocating an indisparable reform—the adding to the Ten Thousand Commandments thundered from the political Sinal one with a negative that is not prohibitive but benevolent, earrying not a threat but a

promise: "Thou shalt not starve."

Gentlemen of the legislatures, how long do you purpose indulging yourselves in the happiness of contemplating indigence
as a expital offence?



A Good Bag.

A Fall Shooting Trip in British Columbia

A Week's Expedition Spent in the Nicola District with Varying Success — Smallness of the Bug Attributed by One of the Party to the Want of Revenues Displayed While Passing a Well-Known Indian Grave — A Touching Legard and Some Ctricos Peace Offenges

By R. Leckie-Ewing in the Sadminton Magazine.

I WAS unable to get off after hig game in the fall, so was glud to accept the invitation of an old school friend to a week's shooting in the Nixola district of British Columbia. I had not hunted nor about in this part of the country before, bet had often heard entiting accounts of the dusk and goose shooting which could be had only the numerous lakes and rivers for

are famed.

Towards the middle of October, I started off and Joined our party of four guas in Kamloops. Here we made final arrangements and got together the usual shooting confit: blankels, bents, dogs, gussy, ammunition, etc. The dogs, to my see, appeared to be rather a forceth lot: an old dumber, to the control of the confit of the co

had to do was simple, coesisting almost entirely of retrieving dead or wounded birds from off the shores, or else bringing them to hand out of the water. It is a common thing to see setters and pointers used for this work in America, and as far as I can see it has no bad effects upon their behavior when doing their usual work

In previous years blue grouse and prairie chicken had been fairly plentful in the country which we traveled through and in a close season for three years, but we aw very feu grouse of any description during our entire hunt. They appeared to during our entire hunt. They appeared to this state of affairs, doubless the birds state of affairs, doubless the birds have some good reasons for migrating, but climate, etc., are pretty moth, the same

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caribo, etc., deer, at one time abounded in many districts where now they are practically extinct. The depredations of congention of the carrier of the carrier of the min, may and of account to some extent for the scarcity of birds and deer, but not for the wholesals migration of the game. The scarcity of grouse on the present or to the wholesals migration of the game. The scarcity of grouse on the present or our sport; but as our main object was the shooting of duck and grees we did not mind to very garch, and confined our attention

every year. It is the same with big game;

thrive and fatten on the rich and matritions bunch grass which grows to perfection on the estate. Some splendid low-lying meadows, hundreds of areas in extent, afford sufficient land to grow roots, oats, and wheat for water feed. When we arrived wheat for water feed. When we arrived wheat for water feed. When we arrived or forty borses being employed in the vartuo operations of carting, threshing, Isaaling, etc. The weather was perfect and the crops bumper once.

Unfortunately this fine weather, so acceptable in many ways, was bad for our sport, as both goese and duck had not yet



Golden Rye, Mallard, Scarp.

abounded in the country which we shot over.

A long a recompliancy seventy silles, the country of the state o

arrived from their northern bottons. There were, of course, a good many local birds on the lakes and rivers, but we depended to on the lakes and rivers, but we depended to morth to south. Many of these stop for weeks on their way, and rest and feed on the waters over which they pass. Our weeks on their way, and rest and feed on the waters over which they pass. Our staffight-shooting, but in clear, fine weather the duck either avoid regular flighting altogether, or clee they fly so high that they condition prevailed, and in the flighting-condition prevailed, and in the flighting-

A FALL SHOOTING TRIP IN BRITISH COLUMBIA



ground where in former years a bag of ever, we had some excellent sport shooting thirty or forty couple was the usual thing over the various slaes and lakes which were for a night's shooting, we did not on the spread over the entire extate. To get over present occasion get half this number. How, such a large extent of country we had to



Jenny Tatley-Ann, a Bexon Siwash Belle.

have horses; some of us rode, whilst our cartridges, hunch game, etc., were stowed away in saddle-bags. The other four guns had all shot over the same ground before, consequently no mistakes were made, and the lakes were always approached so that one or other and often both sets of guns always got some shooting.

The usual mode of proceeding was for a comple of grows to approach the far end of the lalor by a circuitous route, whilst those at the near end (after allowing time for the others to get close to the water's edge) would walk slowly forward, and either fire else put up the duck which happened to be on the water. In this manner some good shooting could always be had, and yery often the birds, when once disturbed and shot at, would fly round and round the slue before they finally mounted high in the air and made off. Sometimes a dozen or more would be accounted for out of a single small sheet of water. In some shallow marshes spine were fairly plentiful, and if we could have snared a day or two shooting them alone we could have made some very fair bags, but each day was manoed out for its particular round of duck-shoot-On account of the late harvest the mess had not settled to any regular habits of

inc.

account of the late harvest the goese that do settled to any regular habber of feeding in the stabble fields, so we were unable to make saving like late of the second to great the

With the sportsmark common want of forethought, we came out with far too few cartridges, and long before the magnificent flight of both ducks and gees was over we had expended every single shell, and were left standing, cartring our own cardesmess to the standing carting out of the standing cardesmess and the standing carting out of the standing long, narrow slue, with aglendid cover of tooles and reshes at one end, was where we had taken up our stand. The flight started with mallard, stan, showlers and nintails, and flocks both large and small came passing and repassing our hiding places, giving us some splendid shooting. and keeping the dogs busy retrieving the birds we were bringing down. Towards dusk the geese began to arrive; we could hear their honking long before they apneared in sight, and all, or nearly all, came within forty yards, flying right over our heads; but even at this range, with 12-bores and 4 and 4 shot, out of every ten birds you may hit scarcely more than one will be killed, or at any rate drop within half a mile of where he is shot at. This proved to be the rase on the present occasion, and with the few remaining cartridges we had it was apprayating in the extreme to hear the pellets rattling on the breasts and wings of the hoge Canadas which kept sweeping with steady flight over our heads. At last my supply of shells was exhausted, and I thought the fun was at an end. In an outof-the-way pocket I came across a couple of snine cartridges loaded with No. 8 shot. Not much use, I thought; but I rammed them into my gun, and scarcely had I done so when a flock of some twenty great lit right in front of my brother. He saluted them with a right and left which sent them straight across to me. They were flying just a few yards above the water and coming straight for my face; it was pretty dark, but I singled out the leader, who by this time was within twenty yards of me; he drooped nicely to my first barrel, and with my second I thought I had another. but although he stargered badly, as well he might, he managed to struggle off, to my greater regret, as I had hit him, and it was too dark for me to mark him down. The one I got, however, was a monster, and it was a long time before my retriever managed to drag it to shore. This was the end of a most exciting if somewhat disappointing flight-shoot.

But to return to our first trip. With varying success, our bag at the end of five days had assumed fair proportions, and although far bolow what my friends had that the proposed of the end of the end of the most enjoyable time, and returned with time fifty-edd couples of deak, a few brace of ruffled grouse, and some twenty unipoty camera was not idle, and I get show that the end of the end of the end of the country. One of our party put the smallness of our bag downs to the want of reverA Group of Canadian Wild-Ferritan
once which was displayed with casaing a and transical field cloid. The corison halfs

well-known Indian grave. The legend at technique on a technique one. About a century ago the daughter of the Standa chief, a very lowly girf, fell midly in love with a sition of a poorer trible. Her about a comparation of the compelled her to accept a more wealthy party. Rather than give her lover up, and be forced into so unwelcome an alliance, the classification of the compelled her to accept a more wealthy party. Rather than give her lover up, and be forced into so unwelcome an alliance, and the classification which we have the compelled that the compelled her workers at the node which now much the workers at the node which now make the workers and the row colors in or it was there that they took their now lives, and were found dead by the insta

and yramonar out cute. The extracts among a many properties of the properties of the properties of the few white men who happen to know the legent. We goot not of our rigs to pay our respects, but if certainly gave one something of a shock to see the quality of gifts matches, pieces of string, buttons, an end pipe, a few empty button, an end pipe, a few empty button, and contract the properties of the properties of good faith, and are day collected by the seems, in a buston. Siveash belle, known by the uncommand came of Jenny Tatley-Ana, the uncommand came of Jenny Tatley-Ana,



Characteristics That Make a Successful Man

Everything Attempted is Wrongth to a Conclusion and not Until it is Properly Completed in Secutor Frost Satisfied - Some Outstanding Features of the Soccess of a Prominent Manufacturer, Parliamentarian and Public Spirited, Citizen

By G. C. Keleb

"Worth corresp honor these indeed Your sustaneou and berthright are." F genius may be described as those sterling qualities which stand for honesty and fair dealing, capacity for work and general executive ability that

makes a man indispensable to a community, then we may say that Senator F. T. Frost is a genius. From 1826 to 1882 Mr. Frost occupied the chair of the Reeve of Smith's Falls. Being instrumental in changing the village into a town he became in 1883 its first mayor



SENATOR F. T. PROST

by acclamation. He has always had a deen interest in the affairs of the town in which he was born and has never lost an concertunity to advance its interests whether in the council or as a member of the School Board where he served many years.

Mr Frost is one of the heads of the Frost & Wood Co., large manufacturers of agricultural implements and, with his brother, Charles B. Frost, for one cannot be mentioned in the commercial world without the other broad and deep foundations have been laid for a great industrial enterprise which finds its expression in the high chimneys and great buildings in Smith's Falls, and large

warehouses elsewhere in the Dominion. The big enterorise of which these two men are now the honored heads was founded by their father. Ebenezer Frost, away back in 18to, the business at that time consisting of the manufacture of a few plows and stoves. Those were not the days when the proprietors of a shop sat in a glass-enclosed office and dictated letters to their stenographers. They were days when the proprietors filled the many duties of the shop and office and personally supervised every detail

Perseverance was an innate quality of the early pioneers and this was inherited by Senator Frost and has been reflected all through his business and public life. Honefulness is one of the outstanding features of his character. Since 1863. when their father died Charles B Frost and Senator Front have been directing the destiny of their company. For about twenty years Alexander Wood was in



The Residence of Senator Front, Smith's Falls, Out.

partnership with them but the Messrs. Penat took over the business in 1885 maintaining the name Frost & Wood until it became a joint stock company in 1800 when it was changed to the Frost & Wood Co., Limited. The business has shown a steady growth ever since but was greatly checked by the disastrous fire of February 8, 1006, when the manufacturing part of the plant was destroyed by fire and it is only now regaining its position again as one of the large implement industries of the Dominion. It was a hard blow but there is an old saying " a person never knows what he can do until he has to do it." It certainly must have looked like a honeless rook to try and replace their plant and still keen on business. The spirit of perseverance, however, showed itself. The smoke had scarcely cleared away before they had a staff of men at work and in less than a year a new plant with double the capacity of the old one was erected

on the site, equipped with the most mod-

ern machinery on the continent. It took

plenty of nerve and a lot of hard work but, as a circular they issued said, "Every knock's a boost," they are now in a better position for manufacturing than be-

But his commercial life shows only one view of Senator Frost's qualities of perseverance. In 1806 he was elected to the Rederal Parliament for North Leeds and Grenville. It was an up-hill climb but after four successive defeats against great odds, he had the satisfaction of achieving his object to which his native town largely contributed. During the four years as member he showed such a capacity for work and clear insight into questions of the day that it was on open sorret that he was in close succession for the ministry which would have given good satisfaction throughout the Province of Ontario. But "a prophet is not without honor save in his own country" and in 1000 he met defeat once more and was relevated to private life. His work was recognized, however, and

in March, 1903, he was appointed a Sen-



The Public Library, Smith's Palis.

ator by the Crown much to the satisfaction of his friends from whom he received many letters and telegrams of congratulation from all parts of Canada and

A plain unassuming man is Senator from his home. He has no hobby but takes a great interest in British history. Accompanied by his estimable wife he has twice visited Europe and studied the customs of the European countries, taking special delight in Italy with its beauties, and the British Isles showing the culture of centuries. His home, a handsome one, is a model of beauty surrounded as it is by trees and lawns, shrubs and flowers arranged in the most exquisite taste. His den is a favorite place with him and, when not attending to his many duties he is usually found there but never idle. He is ever ready to lend a hand to any worthy object and the Public Library which is one of the adornments of the town is due to the generosity of his brothers and himself. When Andrew Carnegie offered money for a library the Mesors Ernet generously donated a like amount for its maintenance.

Senator Frost is a Presbyterian and is a regular attendant at St. Paul's where Mrs. Frost and be are active workers in the Church and Sabbath School, of which the Senator was Superintendent for many wara.

Mr. Frost is greatly interested in and is very popular with the young men and has been honorary president of Smith's Falls hockey, lacrosse and baseball for years.

His good judgment, common sense and acastelic taske, have added still more to his dutte. His espectly for work to his dutte. His espectly for work of the contract of the cont

In 1002 Mr. Frost was appointed a member of the Ottawa Improvement Commission and the work of these men is making that city famous for its beauty besides giving an impetus to other Dominion cities to undertake similar improvements. The great aim of the Commission is not only to adorn the Capital but to give rich and poor alike a higher concention of life an atmosphere that en courages culture and refinement, and a loyal pride in the city that stimulates to true fiving with better conditions and pleasant surroundings. These improvements will absorb all the Government lands around Ottawa. Rockliffe Park will be one of the beauties of the Dominion with its miles of splendid roadway already completed and more under construction. Driveways from Rideau Hall, the residence of the Governor-General, to the Parliament Building also along the Pideau Canal for miles and various parks in different parts of the city have been completed or are under construction. When the whole scheme of the Commission is completed, Ottawa will he one of the most attractive and fascinating cities on the continent.



The Three Sisters of the Rockies, near Casmore.

No Sport in the World to Equal Mountaineering

Although the Recreation in Participated in by Comparatively few People—The Exhibitantion of Making an Ascent up the Steep Instine—Some Excellent Rules for the Guidance of the Novice in the Excelling Pastime of Revellag in Nature's Most Strucenton Hendiwork.

By George D. Alexhan in the World's Work Magazine

THERE is no sport in the world like mountaineering. Its pleasures are not marred by the slaughter of innocent animal life, nor discomfiture to any of our fellow beings, and perfect health and physical fitness, such as no other sport can give, are numbered among its greatest rewards. But its pure joys and benefits are shared by relatively few neonle, for mountain climbing for the sake of recreation is a sport of comparatively recent times. The ascent of the Wetterborn in 1844 by Mr. Justice Wills is generally recognized as the beginning of the genuine sporting side of mountaineering. In recent years, however, mountain clubs have been formed in many parts of the world and the number of those who appreciate the pure joys and benefits of mountaineering is increasing. Fortunate are those who have tasted of these and renewed health and strength far above the cares and troubles of the world, among the crags and silent snows of the everlasting

hills.

It is a mistake for the American to imagine that he must go to the Alps or the Himalayas in order to find peaks worthy of

his ambition. A vast range of mountains stretches second North America. From Iar south of the United States to Abstac. Mount St. Elia (18,000 feet) is the most notable culminating point in the iey North, and its ascent was the object of the Duke of Abruzzi's expedition in 1897. A tremendous explasses of slightly slonging glacier had to be crossed in order to reach the tremous sexplasses of slightly sloping glacier had to be crossed in order to reach the tremous exercison, but on july 2th of that year his party atood on the longed-for summit, and the Islain flag was left floating in

Mourth McKlinter, which rises in Ataskan Mourth McKlinter, which rises in Ataskan territory to a height of nearly 20,000 feet above sea-level, is supposed to be the lottieet peak in North America. Dr. F. A. Cook, who was a member of the Peary Arctic Expedition, succeeded in reaching its summit in 100%. This book, "To the Top of the Continent." he described of the great promotion of the works.

The Canadian Rockies have been called "the Switzerland of North America" on account of their natural beauties and at-

tractions Dr. Norman Collin has organized a number of American climbing clubs for expeditions among these first-class neaks. One of these, Mount Assiniboine, is 11.830 feet above the sea, and has been described as the Canadian Matterhorn

As a stimulus to American interest in the vigorous sport of climbing, it is worth while to recall that the Rockies are in extent vastly greater than the Alps, and that it is not at the present time known which is the highest peak. The average height of the mounthing is from 10,000 to 11,000 feet. Mount Forbes, in the northerly part of the group, is generally supposed to be the loftiest, the summit reaching nearly 14,000 feet above sea-level. There is also rare sport to be found in the Appalachians and in

other parts of the United States. being the first to reach the summit of a great mountain, but there is always sufficient interest awaiting anyone who scales a lofty peak for the first time. It matters little, for instance, how many people have strode the creet of such a neak as the Matterborn. Its individuality is still there and to each climber who makes his first acquaintance with its snow-covered slabs and shatternd ridges the element of novelty is scarcely wanting. After all, the climbing is the main thing

For climbing foothills and for work in the lower stritudes of the more majestic neaks little advice is needed, even by the povice. There it is simply a question of obviscal fitness, of endurance, and of some ingenuity. But the conquest of such difficult summits as some of those shown in the accompanying illustrations requires expert advice and a sort of apprenticeship. The present article is intended merely as a help to the beginner, assuming that he must make his beginning without the aid of an experienced mountaineer to guide his efforts. It would obviously require an entire volume to enter into the details of rockclimbing and snow-craft on the first-class

THE DANGERS OF MOUNTAIN CLIMBING. A short time ago a newspaper contributor suggested that, as a remedy against accidents "warning boards should be placed on all dangerous places, and danger signals on an education worthy of the Fresh Air Fund

if that writer could be lured to the comparatively small Glacier des Rossons on Mount Blane and he shown its thousands of crevoses that would require labellingand the surface is constantly changing. Any aport that defies to any great extent the laws of gravitation must of necessity be dangerous, and what recreation is worth its salt unless it possesses a spice of danmer? But foresight and prudence can do

much to lessen the dangers.

The man who makes it a rule to climb only in absolutely settled weather will have little to fear from the danger of sudden storme. It may be remarked that as long as the wind blows from a northerly or easterly quarter, or from any point between these two any sudden changes that occur are scancely likely to prove serious. The only way correctly to gauge the direction of the winds in the higher altitudes is to watch the movements of the clouds. The really anapoidable danger is that which arises from comparatively small stones, or pieces of ice that become detached and fall unexpectedly. They may be loosened by the action of frost followed by the warmth of the sun, by sudden changes of wind, by another party on the mountain, or by a

variety of smaller causes. Yet accidents

from this source are surprisingly rare Indeed by the fatalities, the easiest parts of a mountain are the most dangerous. After a hard struggle on the upper crags, human nature is apt to treat the lesser with disrespect. Novices are especially apt to underrate the risks, as was shown by an amusing entry in the visitors' book at a well-known climbing centre: "Ascended the Pillar Rock in three hours, and found the rocks very easy." This was probably written by a young climber with more selfaccurance than experience. The entry immediately below this is written by a wellknown Cambridge don, who adds: "Descended the Pillar Rock in three seconds.

and found the rocks very hard." The following advice may be belpful to some who may engage in this sport without the opportunity of an apprenticeship under an experienced climber. The rules are merely the application of plain common

RULES FOR MOUNTAINEERING.

(1) Start climbing mountains near home. Learn to walk slowly uphill, and how to find the route by map and compass in misry and stormy weather; do not attempt any of the more difficult rock-climbs (a) Let every article of equipment be of

the very best quality, nay constant attenrion to the condition of the boots, more especially the nails (t) Always begin a climbing holiday

sently, after a few training walks. (4) Procure the very best guiding assist-(g) Do not undertake a serious expedi-

it is cert of condition; three days should be allowed after stormy weather. (7) Do not climb in bad weather; if a storm should arise during an ascent, turn back at once if the slightest doubt should

(8) Always be clothed to withstand the coldest temperature that is likely to be en-(a) Take sufficient food for the wants of the party if they should be required to

spend the night out. (10) Allow at least an hour to intervene from the time of waking to the hour of set-(11) Get equipment together the night

before (12) Do not delay putting on the rope. (12) Never climb alone, or with less than three men on a rope if any snow work is to be attempted; hold the rone firmly but do not jerk it in any situation.

(14) Let the best man lead going up, and take the last place on the rone in the descent; the leader's decision should be fina: (15) If a slip on the part of any member

of the facty would prove dangerous, only one elimber should move at a time, and the rope should be anchored. (16) If a slip on the part of any one

elimber would be certain to precipitate the whole party, the route should be immediately forsaken. (17) Do not pass underneath or over

cornices, nor cross slopes of snow that are (18) The spirit of rivalry in any form should never enter into a mountaincering expedition. (10) Never glissade down a slope of any length suless you have ascended it less than

three hours previously.

(6) Never attempt a high mountain when

Mirror Lake at Laggan. (20) Eat and drink as much as possible, but especially avoid contaminated water.

(at) Always climb slowly, deliberately, and carefully; a slip, even when harmless, is something to be ashamed of THE MOUNTAIN CLIMBER'S OUTFIT.

First of all, the famous saving, "A sol-

dier is no better than his feet," is equally true of a climber. I have no hesitation in saving that a pair of properly nailed boots are the most important details of a climber's outfit. The leathers for the uppers should be of the best zug or chrome, soft and absolutely waterproof. The beels should be low, and they, as well as the soles, should project fully a quarter of an inch beword the uppers when new, for even with this allowance they will become almost flush with he uppers after a few days' use. The laced nattern is preferable, and the tongue must he so sown as to be watertight to the top. The tob at the back should be of strong

The nailing of climbing boots is a fine art. There is no more trying experience after the first day's climbing than to find that half or even more of the nails have gone from their appointed resting places in one's boot sole. The greatest skill is required in driving the mails direct, for it is

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imperative that no hole should be previously bored in the leather, otherwise they will come out, sooner or later. This is one secret of successful nailing, and the other is com-Boots advertised as having waterproof soles should be avoided, for the process of waterhold the nails for any length of time. The opter row of nails should be of wrought iron, not east iron, or steel; these

outer nails should overlan and secure each other firmly, and should continue around the sole as far as the heel. I am strongly averse to the use of large nails for the inner part of the sole. A useful hint for drying the boots thoroughly after a wet day on the mountains is to fill them with outs or even straw. Next morning they will be found to have retained their shape and spenleness. Indicions oiling will further improve

them.

The rope may be considered next to the boots in importance. The choice of the best climbons rope is a simple matter, for there is only one make to recommend-the famous Alpine Club rope with the red worsted thread running throughout its length. It is made with three strands of the best manila hemp, specially prepared to resist damp-rot. For ordinary ascents in the Alps, not less than a for-foot length would be necessary for a party of three, but for the more difficult courses fully 80 feet would be required. Aloine Club rone weighs only one pound per 20 feet. An almost endless unristy of knots is used but climbers. The "bowline" and the "reef" are mostly favored for the two men at the ends of the more while the "middleman noose" the party. The purpose of the rone is to secure the safety of the entire party purticularly the less experienced members. When roped, it may be stated that the ability of the party is about equal to that of the leader. The rope should be closely tied

For the ice-axe, one must go to Switzerland and the neighboring Alpine regions for the best and only serviceable specimens The balance of the ave demands foremost notice. It opent to balance about eighteen inches from the head. The shaft should be of selected, straight-grained ash, and the head of the axe ought to be of wrought iron tipped with steel. Careful tempering is reoutred to obtain the necessary degree of softness. The novice starts out with his implement held more or less horizontally in his hand, but the expert carries his axe with the head tucked tightly between his arm and body, while the solked shaft projects forward and downward. Carried the dangers of the Alps.

The Rucksack is an ordinary bag made of convas with adjustable leather strans for suspending it from the shoulders. Its interior should be lined with waterproof mackintosh. This liming quebt to be left loose at the too and threaded through with a tape for tving up the opening by means of a draw-string. A small lantern, with mica sides, is desirable. Dry matches are, of course, a ne-

cessity. Goggles are indispensable for Alpine climbing, but the glasses should be of a neutral tint, not blue. A drinking cup of rubber or aluminum is easily carried. A good compass, mounted in a small but strong case, is another indispensable article. The clothing throughout should be of wool, as far as possible. Certainly the underclothing should be woollen. The Norfolk tacket is undoubtedly the best form of coat and it should contain at least six pockets. A warm waistcoat is a great comfort and the most important feature of it should be a thick flannel lining down the back. Professional guides often climb in trousers but amateurs favor knickerbockers. Personally, I prefer them unlined, for they are more easily dried. The Alpine has is a familiar sight, but an ordinary can is sometimes better. Gloves wear out quickly, so several pairs should be taken. They should have only one division for all the fingers and one for the thumb. A woollen muffler is a pennine luvury and a woollen

It will readily be understood that duplicates of all articles of wearing apparel should be carried. Even if the climber is not "wet through," it is refreshing to have a change of raiment after a hard day on

AILMENTS AND SIMPLE REMEDIES. Suphurn is one of the most prevalent and annoving troubles. Its worst form is caused by reflection of the sen's rays from newly fallen snow, but most people suffer acutely from an ordinary glacier walk. Toilet lano-



Sentinel Pass, Paradise Valley, Laggan,

line is the most efficacious preventative, and boric acid ointment will assist the healing process if the skin cracks or peels off and the face becomes extremely painful. At the beginning of a climbing holiday, it is a good plan to wash one's face in water as seldom as possible, and shaving is an inadvisable luxury. On returning to the hotel after a few excursions above the snow-line, it is comforting to wash the face in warm milk and complete the operation by drying the tender skin with a very soft towel. Boric acid powder is excellent for abrasions and for blistered feet

The eyes often grow painful after long exposure to the bright light on a snowfield A few drops of a solution of cocaine will generally relieve the irritation immediately. Other simple remedies will suggest themselves.

better than anyone else the smallness of his best efforts, and never is an expedition undertaken without his adding to the almost endless store of technical knowledge that is required if he is safely to indolere in mountaineering. The great mountaineer is the man with all his senses on the alert; and though, despite his comparative insignificance, he may revel in nature's most stunendous handiwork, he must never neplect the laws which govern his craft, nor forget for a moment the penalty of neplecting them. Indeed, it has even been suggested by a friend who was asked to this article that a suitable title would be "how not to break your neck on the monn-In all sports it falls to the lot of few men tain, by one who has tried it!"

to excel, and in mountaineering this is

especially so. The real expert realizes

Sir William Macdonald and Practical Education

Some Striking Characteristics of the Man who Stands Alone as One of the World's Greatest Reformers-The Ared Philanthropist and Benefactor Allows Honself to be Interviewed for the First Time - Some of the Manners Methods Manle and Gifts

8+ C. D. C95-

*4 AM a solitary man. I do my own thinking. I do my own acting. I am sorry you ever suggested the idea of writing anything about me, because I do not like it. So snoke Sir William C. Macdonald the other day, the noted philanthropist, benefactor to McGill University and education generally, and highly successful business man of Montreal. This, then, in one para-

SIR WILLIAM NACDONALD

graph explains one side of the man. To call him a merchant prince would be no compliment. To say anything but just plain, unvarnished truth would be a waste. Cut out all platitudes and Sir William stands alone as one of the world's great reformers. His munificent donations to education running into millions have established a monument to his memory "more lasting than bronze," especially as it will dispense through countless generations num-

berless blessings to the land be serves. "A foolish consistency is the hob-goblin

of little minds, adored by little statesmen, philosophers and divines. With consistency a great soul has simply nothing to So wrote Emerson, and it applies apply to such benefactors when the fanatica say, "How did he make his money?" "Is it tainted?" "How much did he pay his halfcapable employe who was discharged?" etc. "Whisper it not in Gath," etc., for it would he a weary world, were it not for the openhanded generosity of the Carnegies, the Strathconas, the Mount Stephens and the

Sir William Macdonald has been over half a century in the tobacco business. He has always been as near independent as human brings can be, because he believed early that when men set the crock out of their backs, the hinges out of their knees, and the cringe out of their souls, they are

From his earliest childhood in Glenaldale P.F.L. where he was born in 1821, his dominant characteristic has been thoroughness, an ambition to be first in his classes, first in competitive sames in the field, and, later, first in affairs. Those who have



THE BUSY MAN'S MAGAZINE

be just such a man all through—a man in whom the people could easily believe; they heard his voice, the very intonation of the country of the country's cite catter. It is made this country's cite catter. When a such on the came to turn his infinite lower of the came to turn his mind towards education improvement: If it was want of cite came to turn his mind towards cite country in the came to turn his mind towards cite came to turn be infinitely country of the came to turn his mind towards cite came to turn be infinitely country in the came to turn his mind towards cite came to the came to turn his mind towards cite came to the came to turn his mind towards cite came to the came to turn his came to the came to the came to the came to turn his came to the came to turn his came to the came to the came to turn his came to the came to the

In the little Central Academy at Char-

lottetown, P.E.L. the future millionaire.

known him all these years believe him to

knight and benefactor, was educated his capacity for absorbing knowledge was marked. The traits of the rugged Scottish ancestry were his, even to a theological stiffness at home which robbed his mind of much of its humor. In fact, it is well known that reformers must be enlor-blind -they see only red or purple and nothing else. Young Macdonald left home early, and, to use his own expression, he escaped much religious rigidity. Morgan's Book of Men states that he was of Romon Catholic family. This is wrong. Sir William says he is opposed in toto to the Roman Catholic doctrines and to much of the Protestant. His parents, though not wealthy, were people of prominence, and were, best of all, thinking people. His father Donald Mucdonald was a well-known figure in the East and was for some time President of the Legislative Council of Prince Edward Island His mother, Anna Matilda Brecken, came of good old United Empire Lovalist stock, and was very fond of William, her

youngest soo.
She it was who instilled late the young
man the right perinciples of life, the careful
man the right perinciples of life, the careful
served him well. It is said by those who
know that Sir William's abiding affection
for his mother peevented him from materying at an early age, and so he never took
grandfather that Sir William where he may
ability. He was Capciai John Macdonald,
of the class of the Capcia John Macdonald,
of or of the Can Macdonald, of

a benefactor, living a life devoted to public

good. After founding the stering Societh extendents of Transide, Societhorith, Glerinnin and Fort Augustue, all knowledges from throughout the Previous of Frince Edward Islands to-day for their sound Societh worth. In the Company of the World Highland Emigrant Acquain of the Royal Highland Emigrant Regiment, organized by Col. Allam Machanifor the Royal Highland Society of the Highland So

rule men, by his mental strength, his ex-

cellent physique and the combination of posse and sympathy which go to make up

the compment. The Macdonalds were like most of their race, they always bought the things they should have bought, and never left unsold the things they should have worked off. William was at work early although he acquired a fine education. He spent one year in the employ of Daniel Brennan, in Charlottletown, which is mereby an incident and is more honor to that man than to Sir William, now, as it was really the only man he ever worked for. At 23 years of age, a time when most voung men are just beginning to find their feet and often are just "getting out of college, young Macdonald left his native district and started business for himself as an importer and commission merchant in Montreal, subsequently going into the tobacco business. From crudest beginnings he has developed an immense business, and, incidentally, a large fortune. Employment is given to a large number of hands and the business ranks as one of Canada's leading enterprises. His business methods and his coinions have been kent as secret as if in watertight compartments. Even in the matter of his donations to McGill College, he loathes even the mentioning of it. He has given nearly two millions of money alone to McGill, to say nothing of his five million-dollar college bearing his own name at St. Anne de Bellevue, and his hundreds of thousands distributed in other ways. He is the largest shareholder in Canada's large out bank the Montreal: is a director of it as well as many other important financial and commercial institutions; is life governor of numerous charitable and beneficent institutions and a supporter of many, un-

known to the public, yet he holds up his

hands in apparent agony and cries out,

"LEAVE ME ALONE I DO NOT



Macdonald Hall at Gueloh, Out

WISH TO HEAR ABOUT IT." Though Sir William seems to have shut himself in he has never been a recluse nor has he ever been in danger of dying at the top from mental asphyxiation. Asked why he did not now advertise his

tobacco, he said he had for years used the papers freely. This, with a good factory system and a very high quality in his products, laid the foundation for the largest individually owned tobacco business in the control of the paper of the

and all the other poling stuff that is emitted

from incapables and Jealous fortune seekers who hate, because this man or that man declines to dip down in his pocket and pass out 'bis hard earned money whenever asked." "Misunderstood, indeed! It is a right fool's word. Is it so had then to be misunderstood, 'Camegie was misunderstood, and Rockefeller and Strathoon and Money Strahopen, and extra your and wise.

spirit that ever took feel.

Sir William is on close and friendly terms with many of Casada's greaters men. He is friendly with his simplyor, and most of his eastoniers. He does not district their religious opinions or tell them how they shall wose. He respects their consolitions and they respect his. He has made money and the properties of the lands growny. But his rice vide to the lands of the properties of the propertie

He has been well goal for his services. There is that which gived had yet increaseth," etc. Cool, perceival and coungrouns, his feet are always on the earth,
even though his head may be sourciness in the
cloud. Think what it would mean to
total. Firm, resulter and uncertapidle, amoved by distrey, unbalaken by fear, just
and tuncious in conviction, be has enriched
cannal by a modern and order cannile of
strength and fidelity. He has groen a reposition of any children and chance if firmly
ordation of our children and chance if firmly

THE BUSY MAN'S MAGAZINE

An his hours, and this is dangerous ground, as far as displeasing SE William is concrined—one fined all the earmarks of as overacious suchent. He has a former for the books, loves the work of fine with the thoughts of great souls who have worked and fored and fared and died to help the world's freedom. That he thinks has own thoughts or it is freedinster is his now. Carlybe, Darwa, Ilway, Springer and Morris, His beroes are much Be Bergiam of the contract of

a heritage worth more far than a mint of

The students at McGill convocations have been heard to say, "Bill, we need the money." But Sir Walliam only smiles and gives more. Those who do not care for him do not know him. Those who think Sir Walliam anything

but a high-minded gentleman of superior attainments, are like the old maid who had a profound belief in the rascality of man it was all founded upon hearsay. The man is a notture of what is known

as character. Character is like an Alexandrian currie read it backward forward or across and it still reads the same thing. He wears a full beard, which is now flecked with grey, but to see that long, square lower jaw, with the chin almost sticking out, it is so prominent; pursed lips, the long, nicely curved nose with just the hint of a book topped by a broad, well-shaped bare head the forehead bulging out just over the eyes which twinkle through his glasses, and the thought of mastery, control, serenity-success strike one with even ordinary chosevation. The face itself is smooth and rosy as if its owner had never known a care, while at 77 he walks as straight as a lance and with a step as firm as a lad of twenty. At Christmas, 1868, he was knighted by

her Majessy Queen Victoria for his services to education. His great work has been, however, latterly. James Wilson Robertson, now principal of the Macdonald College at St. Anne, had been for many years very successful in Canada as a thirty expert, and later as Agriculture Commissioner for the Dominion. Some years ago he had a plan for interesting the young noole of the Dominion in the work of werboys and girls who would send him t've largest heads of wheat and oats from their father's farms.

The response was most gratifying, and Prof. Robertson saw its future possibilitics. He enlisted the support of Sir Wilium Maxdoundl, who offered \$10,000 als

ties. He enlised the support of Sir William Macdonald, who offered \$10,000 as prizes. As a result the yields of grains increased 27 and 28 per cent, and from this movement has grown the Canadian Seed Growers' Association, who estimate that in three years crops have been increased in value by half a million dollars. From seed grain Puriseous Robertson in.

eniture. He had offered \$100 in privates

terested Sir William in manual training. Professor Robertson had studied the best systems in vogue in the United States, England and elsewhere, and subpert their best features to his manual training schools. He features to his manual training schools with the studied of the s

schools. Professor Robertson took un this work with his characteristic energy, and again enlisted the sympathies of Sir William Mardonald. In these consolidated gardening, sewing, cooking and manual training. Dr. Robertson felt that our elementary education system was too bookish. that it did not appeal to the skill of hand and eye which calls out intelligence and prepares for the home, the farm and workshop, or the mill, where most hows and girls spend their lives. These schools were successful beyond all anticipation. The attendance was larger, the education better and broader, the results more permanent and effective. In these schools selected seed was sown in the gardens, attention paid to the value of rotation of crops, the protect-

was sown in the gardens, attention paid to the value of rotation of crops, the protecting of crops against insects and fungus diseases.

The educational powerpent of these two

men was now so broad that teachers were required to be trained. Recognizing this need, Sir William has provided at Guelph two large buildings fully equipped for instruction of teachers. Here are courses for manual training, howevoled srience, cook-



ing, sewing, etc.; also a course in nature study and gardening. At St. Anne he has taken all that he found best at Guelph and in other colleges, and combined them into a system as unique and perfect as is possible to obtain. The farm consists of 56s acres, divided into three posts: the canous, ra acres, divided

and three parts: the campus, 74 acres, with plots for illustration and research in grains, grasses and flowers; the small culture farm of 100 acres, for horticulture and poultrykeeping, and the live stock and grain farm of 387 acres. All the buildings are modern, fireproof structures, models of simplicity and good taste.

The college has three departments:
School for Teachers, which takes the
School for Teachers, which takes the
School for the former Provincial Normal
School. In this special attention is paid
to the needs of the rural districts.
School of Agriculture, which aims to
provide a training by combination of theory

and practice.

School of Household Science, to impart instruction in all that pertains to good housekeeping.

In the School for Teachers, there are five

classes—elementary, advanced elementary, kindergarten, model school instruction and pedigogy.

The School of Household Science gives instruction in a wide range of subjects, including the study of foods, cooking, household reconceives, clothing materials, dressbold reconceives, clothing materials, dressmaking, millinery, fuels, ventilation, home unrising and hypices and home art. These courses admirably supplement those of the School of Agriculture, and show the wonderful cleanatomal instinct of the principal. In the School of Agriculture, boys are taught how to win wealth from the soil, the How to care a good income is taught here and how to spend it wisely and carefully is taught in the department of homeshold scitageth in the department of homeshold sci-

Professor Robertson's work has been a natural growth. From seed selection and manual training grew the movement to reorganize rural schools. From consolidated rural schools grew the plans for the great Macdonald College at St. Anne. The question naturally arises, Will he succeed in the larger sphere? To know the man is to say "Yes."

St. Anne has won more than a national reputation. Delegations from the United States and Europe have visited Macdonald College in numbers. Prof. Robertson has so won the confidence of Sir William Macdonald that together they go forward developing sless and applying them to the advancement of education and the building up of the country. Sir William has put over five millions of obligate and the inversement for the betterment of rural common are able to good the professional confidence of the country of the control of the control of the country.

naferent. Thus is as true of the one man as of the other, for Prof. Robertson says Sir William has ever been the predominant partner in ideas and good-will, as well as in wealth

Recently the Onebec Society for the Protection of Plants was formed at the Macdonald College, with Professor Wm. Lockhead as President, and Brother Liguori, of La Trappe, as Vice-President.

The purpose of this organization is to study and control the insect and fungus nests that cause so much loss to farmers. Probably there is as good work to be done for acrimiture in this way as any It will beln to show the cause of loss and

when the cause is defined the remedy will be more readily discovered and applied It has been said that Sir William's characteristic virtues are commonolace, and that it is easy to give money when you have it, then may Heaven send us more such commonplace men. He has accomplished a work which would have broken a senius and driven a creature of public flattery to despair. If this is not greatness, no man need desire to be great.

His donations to education may be

to receive co-operation and backing so mag- enumerated as follows: Sangon to endowment for Mechanical Engineering: crected the W. C. Macdonald Engineering Building, valued with its comment at \$350,000, with an endowment for its maintenance; endowment of Electrical Engineering, with the sum of \$40,000: erection and equipment of the Physics Building, valued at \$200,000, and two Chairs of Physics, with endowments amounting to \$10,000; the endowment of the Law Faculty with \$150,000; a further sum of \$150,000 for the maintenance of the Engineering Building; Sco.000 tounnie the endowment of the Pension Fund: erection of a new building for the Department of Chemistry, Mining and Architecture at a cost of \$500,000 male ng a total of \$1 650 000 in this list. In December 1807 he founded a new Chair of Chemistry in McGill, and contributed a further sum of \$250,000 towards those departments with which his name was

> A short time ago the McGill Engineering Building was completely destroyed by fire, and it is now in the course of reconstruction. Thanks also to private work on the part of Sir William.

MAXIMS AND MORALISINGS

The singers alone our recognist sincerity.-Cortule. Window areas has tomperance not mortification ... Season Every step of civil advancement makes every man's

dollar worth more. - Emergon. There is no fine thing but loses comething of its grace by beine misplaced.-La Bruyere.

An unmarried man is an untrated man-in most cases a shirker of responsibilities .- Mrs. Crairie.

When a man pets engaged it must be a clight case all the rest of his female acquaintances.-Lyndon. Discretion generally means having a good memory for

the lies you have told .- John Oliver Habbs. The good of mankind means the attainment by every man of all the haroliness which he can come without diminishing

the happiness of his fellow men.-Haxley.

Winning Fresh Laurels in Australia

Br G. S. Herbert,

To the dramatic world, Canada has made no brighter or more charming contribution than Miss Magazet Anglin. Having schleved a singularly eminent position in her prefession on this idee of the Atlantic, like that integeld warrier, Alexander the Great, the is naturally in search of new worlds to conquer, and is now visiting Australia.

Her subjection tour has been signably uncested. In Sydney, New South, Wake, where she recently made for defaults in "the Awakening of Henca Riskind," she ascert a presentesed triumph. Her work is ascorded the highest pushe by press and critics, while the long auditors, which have greated the talendar Canadian laby, have erinced their appreciation in a measure hitherto unknown in the Southern Commonwealth. Miss admits assuress substances have with pieces sure read the departables referring to the approach or corpyton accorded her in every control like and sungapire superstations. In the area remarks the four premises to

Miss Anglin's rise to fame has been rapid. She is the daughter of the late Henorable Timothy Warren Anglia, Speaker of the Canadian House of Commons at the time of the Mackenzie regime. It was during the session of 1876 that she was horn in the Speaker's Chambers. Inheriting some of her histrionic talent from her mother, who was recognized as a delightful amateur actress, the early bent of Miss Aprilla's mind for the store non-manifested itself. She was educated at Loreito Abbey Toronto and at the Convent of the Sacred Heart, Montreal, At the see of sighteen she graduated from a school of dramatic acting in New York City. Her initial engagement was with a Stock Company, in which she took divers roles and played them most acceptably, travelling through the Maritime Provinces. Returning to the metropolis she appeared in "Shenandosh." She also made a hit as Lady Ursula, and later, as Roxane in "Cyrano de Bergerac," she gave unmistakable evidence that a brilliant future awaited her. Fresh actives—one whose fulfillal conscientions and consistent work has been clearly demonstrated in many memorable productions. With James O'Nell. Heavy Willer Charles Probman, and others she has started and left the impress of her wifts and power on yest entherings in all the leading theatres of the continent.

That she is reaping new honors in the play houses of another land is most gratifying to Canadians, who have, during the past few years, followed her career with intense interest. Miss Auglin is a sister of Mr. Justice F. A. Auglin and A. W. Anolin, Eu., of Toroto.



MISS MARGARET ANGLIN

The Talented Canadian Actress who is now Touring Australia.

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Best Selling Books

The heat selling books during the next mouth in Canada were !-Berrier -- Dr Rax Bearly, Mr. Creny's Coresposite Winston Chambill. Frime Desga-By F. M. Crawlord, Jack Sparlock-By G. H. Loriner

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Bright Sayings From New Books. A fences who men full to law as much have then they used to do is largely due to the decay of the literipative faculty Woman has ever been man's hivente groundle west, from the day when he got out of Me feet serage by blaming the only available Probably when the last trump shall seemd. the best living man will be found greenbling loudly at the abordisable salitabless of woman for leaving him alone, and the heat dead man to rise will awake cursing because has wife did not call him somer, Wester coly want extravorum almoster when they are misseable. It is generally the wretshed wives, the unkappy, restless spineters, who run up bills and fing away money. They feel that He is sheating there, and they must have come

"H I see horrid, durling," a girl once said to her lover, when trying to make up a quarrel she herself had brought about. "N's galr because I love you so intensely." "Then, for Ond's cake love my loss and treat we better." sampped the conveyed lover. And we can sympathize with him .- From "Modern Murrage and How to Bear It." by M. C. Breny

I over heard from an American, that English recels while taking pains to be reserved on the surface, are strangely communicative under it. I would nather a man sheke of his heart there . . . bis stomerh. In the time of our grandshildren the morning ealler will doubtless come whirring through the air, instead of walking about the ground, and alight with a shirren on her adebbar's belower -and privacy will then he a thing of the past. The telephone has unlarged the field of mod-The Rocasgos of the Reader-Str. Sterbert N ern veration as much as the telescope has enlarged the field of madern vision We are constantly told to do our heat, we

ere mover told to say our bost : il we were the world would be a different place. Man has been equipped by Nature with nine pockets; woman with only one, and that one the carnot find .- From "Topics for Conversatice," by Lady Bell.

A live woman is better than a good saint,

THE BUSY MAN'S MAGAZINE

A next apple certs a paded palent better than thing between the two is too tame for their In there a man here who understands all the bitions to gles her spes with love.

Bedge round a woman with speats, and a man will fret his sool out to set her; but let her run iree . and he doesn't ears who has herbe williadle of old are left has wife and children to starty-Fram "Marcein," by A. C. Heles,

One always has time 'for what one really wests to do. It is only a meetion of westing hard cannet. Half the rescharity at life arrives from our chooting our own set victims and then being wherens if we teek them lor what they are and saked for nething more, we should at once be leater, kinder and happier, Present things only so to those who have pleneastress already in themselves. That is what it means when it says. "Tota there that The people who boast of latinary are paver the people who possess it. We are less and to revent the discovery of car secret lections than the taking of them as a more matter of course We all want to do the best thing for ourselves, and imparators is the columbiar that takes as wrong. Nobody deliberately does the stables or consistent in more consections All bers are sentimental and want to rebuild the world-but the old world goes on last the Norsetimes, neasle do not realize that they unst a those until the chance has come by-

ce-and len't it a pity to overlook them beeacce was are so boar huntler for things efer of -From "The Ways of Rebellion," by Regip-I don't think I should like to be married at oll As a millocombia Warbelor relative of mine, where or kee week, once accounted for like olitarie biresorteres: "I don't think I sould stand series a strange woman about the better."

You would be surprised if you knew how ranky persons live in condect in Queer Street . . It is not that the elever regues are very common ; it is that the tools are so abundant. We are all tools to some compet or other, but the englority of mankind is hardly in posreselve of even that one reference ray of light made - feel of From "Letters From Queer An expert in homes nature out all with his

hark to an hotel satronce uses a host of Best behavior is not proctally become nature.

They have a savine of St Morbit that the first year you lose your hair, the second your manners, and the third your character The natural make of an Royllabourn is his unic of engretionality afron "The Cance is Breidenre," by Victor L. Whitchurch



BLINGE GLYN Author of that Much Discussed Rook "There

Once upon a time all prints were relact coats sad lone hale, but novadays many of them look more like cretlenes thus artists other day was showing the over his would formlabed house "What pretty pictures." I seld. "When are ther by?" "The Stores," he for alfed -Frees 'Peek Among the Pictures, by Welter Emonuel.

a smartering of dead languages, and his later years to organizing ten-parties and bassare Little Musicearies were children who piedged themselves to ter and occurre to a higher

THE BUSY MAN'S MAGAZINE

moral standard all those with whom they were daily beneght lane searcht Consengly. the were so to conduct themselves that when they died no one could regret their death—From. "The 'thursh and Thinke Goey," by Jake In Rector

A will re set a THEG OR USES DET IT is adsmaller to privation with the set of the regist of the register of

All wise women avoid doing anything that they cannot do well.
The Service is no longer a simpling store for artikition size. It's a numperary recypting obtain for sucho and orisiders, and a brief wellarytim which bern soldiers break their spirits. "From "Keepers of the Ripase," by Commo-"From "Keepers of the Ripase," by Commo-

• • •

General Notes of Interest.

There has recently home insued from the point of James P. Karevon, in volkingers Towards are supportunities, a bright and over estimateling volume, entitled, "Sour Senses of a Strend" in a forestal, collection way many lemonism and expendence are told. There is a value had, of truth and everyther stedam programm or such amount, and the verification is de-



WILLIAM DE MORGAN'S HOME.
"The Vale. In Cheben, London, Eng., rendence of the number of "Joseph Vasco.," "Somebow Good," etc.

The site of gradery above to both to so continued and all one were to stop to count fifty where the other continued to so what the continued and to stopped with the country of the countr

What a man one do and forget is ugthinhable

As American edition of the book will also be issued

Mrs. Leceidan Einhard has written a most theiliting and realistic narrative entitled. "A Woman's Way Through Lahrador." which has pint here inholated by Willows Reggs. To-

The new book of "Sowing Scele in Dunny," by McCing, of Maritou, Man, ban just been sured.

As exceedingly belyful and stigntisting volume in that envision, "A New Self-Help," by Bracel

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A Broast. It is individually illustrated and triples of plenting was the table of second was to be a plenting was the table of second was to be a plenting was the table of the present. The women of the pass, but also if the present Thousand Carlot and the second the action. In the perfect to another individual and walk are foreign present on the present that the present of the perfect to the present that the present of the present that the pres

Militon's farcontenary in Percenter util to the most important literary noniversary of 1905, but in 1909 the molecus of seturals, the writers for reviews, the retunient of remislatence will be consecuted. In that year will occur over great party literary contention—those of Tempuco. More Alina Pos. Officer Woodell Medium and

It is not a common experience for an author, patterolarly a poet, to live to witness the sale of high price of his first edition. A copy of Subburse's "Rossmood and the Queen Mouther," however, has just been sold in London for ATI The book of course, is a first shifter, and

William Peaz Howells is expected to return by the end of this manth. Latterly he has been staying us Leedon, where he will remain saill his departure for Boston. Mr Howells his been abroad, chieffy in Italy, since the helps have defined by the pead his success as

dates back to 1888.

Harselt McGratch in the mean community of mean for reny flactives angle the good of no like the property of the service of the

Her Midding C Priers, the noted centur, isotures and write, has written a handfull with entitled. The National Carrier or "Short Neps in Seconds." It is filled with sound practical advice and miggins of window. However, thoughout is an optimized spirit that no silves the reader to be up and doing. It is a most readely and editing soleme.

At 44 years of age. William De Morgan weets the first chapter of "Joseph Vance": a year hiter, in 1865, at his wire's solitication, be in mised the nevel and sent it to a publisher. It was resected; the long-band manuscript of some 106,000 weeds much have seemed appelling, and



THEODORE ROBERTS
A Telected Member of the Roberts Family
and Auditor of "Captain Love."

The second secon

Humor in the Magazines

CLERGYMAN was short to leave his church one errolar when he encountered our old lady examining the saving on the treat door. Finding her desirous of seeing the branches of the shough, he volunteered to show her over, and the flustered old lady, much gratified at this unexpected offer of a personalis revoluted tour, shriv accounted it. By and by they came to a bandsome tablet on the right of the print

That," explained the road man, "Is a late view " "There now ! Alo't it beautiful?" excluired the admiring old indy, still flustered and anxious to please. "And I'm sure, sir. I 'ope it won't be loss alone we use one exected to

Andy McTavish was "no tests" juic well," so he went to the doctor and stated has com-What do use drive?" demanded the malito-

"Whistor." "How much ?"

"Marke a hortle a day." "Do you arroke?" "Tet."

"How much ?"

"Two ounces a day." "Well, ten must give un whisker and to-

Apdy took up his cap, and, in three steps. reached the door. "Andy," miled the doctor, "you have not unid for my advice!" "About not tabble" it." sanged Andy, and be shut the door behind him

Part. White and Benedit were down in the trepth "Hrutho," said Mike, "power wed re do. thence, we have it was had a million dollars?" rachiles, and the rest'd he a hir diamen' in me short front Phwet'd you be afther doln'. "I think the from thine, Denny, Td hav th'

movelf a new pipe and a fast horse Phwat unified. wild up be dollar. Tax ?" Well Till tell ve." couldn't Par thoughtfalls: "I'd no up to the faret botel I could fud and ries the best room in the house, and this I'd on it' but and trill 'em to call me at ux in the

margia' wid a million dollars?" Inentred the reseted Wike, "Well," resiled Pet, "I'd walt till ther'd some and baseled in me dury and thin I'd vell : 'Go to th' divil-I don't have t'

because she had no bushund. "Why," she said. You see. I have a dog and he growle: I have a page of and be owners: I have a get and be story out mights. New why should I get married ?"

A school siri was restired to write an essay of 200 months about an automobile. She submitted the following : "My upole heaght an antomobile. He was ridler in the country when it housed order on hill. I more this is

shout fifty words. The other two hundred are what my uncle said when he was walking hack to town, but they are not fit for publication." An Trinkman out of work applied to the hore of a large renal shop to Detroit When the

Out had stated his syndry and divers exalifienexisting him a hir. Starting guits at random he neked -Do you know saything about expentry? Do you know how to make a Vegetian

blist f Shure, I'd poke me foger is his are

As ald more surfaces of a Yorkshire offices took a social pride is attending all the fea-

scale within combine distance of her home-There was a faneral our day in the next village which she could not attend, but a welshior of here was there. That night she called on the neighbor and said : "Well, Namer, I heard you wor at it has "What hind of a learns wor it?" Namey

"Who, it was a weary mean affair," she said "There wer no but a few blocult and "Ab." said the old woman, "them's the seet of warr I don't hold to. I've lost fire, but, these leaves Pin harded law all with lies "





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